



**TAKE NOTICE THAT A REGULAR MEETING
OF THE PHARR INTERNATIONAL TOLL BRIDGE BOARD
OF THE CITY OF PHARR, TEXAS
WILL BE HELD AT CITY HALL, COMMISSIONERS' ROOM,
118 S. CAGE BLVD., 2ND FLOOR, PHARR, TEXAS
COMMENCING AT 12:00 PM ON
WEDNESDAY, AUGUST 19, 2026**

At any time during the course of this meeting the Toll Bridge Board may retire to Executive Session under Texas Government Code § 551 to confer on any subject matter in accordance with the Texas Open Meetings Act.

Should any final action, decision, or vote be required in the opinion of the Board with regard to any item discussed during the closed meeting, then such final action, decision, or vote shall be made during the open meeting covered by this notice upon the reconvening of the public meeting pursuant to Section 551.101 government Code V.T.C.S.

1. CALL TO ORDER:

- A) Roll call and possible action on the excusing of any absent member.
- B) Pledge of Allegiance/Invocation.

2. DIRECTOR'S ADMINISTRATIVE REPORT: *(Director's Administrative Reports and discussion, if any, with Bridge Board. The Director may also assign a designated spokesperson for any particular listed topic)*

- A) Crossings and Revenue Reports for July 2026.
- B) Finance Report for July 2026.
- C) Engineer's Report.
- D) Director's Report.

3. ADMINISTRATIVE:

- A) Approval of Minutes for July 15, 2026 - Regular Called Meeting.
- B) Discussion and action, if any, on renewal of Texas International Produce Association (TIPA) Annual Membership dues in the amount of \$2,000.
- C) Discussion and action, if any, on INDEX Reynosa/Fundacion RAMMAC Charity Golf Fundraiser Sponsorship in the amount of \$10,000.
- D) Discussion and action, if any, on INDEX 51st National Convention Sponsorship in the amount of \$23,400.

4. CLOSED SESSION: *In accordance with Chapter 551 of the Texas Gov't. Code, the International Toll Bridge Board hereby gives notice that it may meet in Executive session to discuss and deliberate any items listed on the public portion of the meeting agenda including items in accordance with the following:*

Pursuant to Section 551.071, the Board may convene in a closed, non-public meeting with its attorney and discuss any matters related to **legal advice on pending or contemplated litigation, settlement offer, and/or on a matter in which the duty of the attorney to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.072, the Board may convene in a closed, non-public meeting to discuss any matters related to **real property and deliberate the purchase, exchange, lease, or value of real property as such would be detrimental to negotiations between the City and a third party in an open meeting.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.074, the Board may convene in a closed, non-public meeting to discuss any matters related to **appointment, employment, evaluation, reassignment, duties and discipline or dismissal of a public officer or employee and to hear any complaints or charges against an officer or employee.** The City and its attorney may also discuss such issues with the appropriate staff including members, so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.076, the Board may convene in a closed, non-public meeting to discuss any matters on the **deployment, or specific occasions for implementation, of security personnel or devices.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.084, the Board may convene in a closed, non-public meeting to discuss any matters involving an **investigation and may exclude a witness from hearing during the examination of another witness in the investigation.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.087, the Board may convene in a closed, non-public meeting to discuss any matters regarding **economic development issues.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

5. RECONVENE: *into regular session and consider action, if any, on item(s) discussed in executive session.*

6. ADJOURNMENT:

NOTICE OF ASSISTANCE AT THE PUBLIC MEETING

City Hall is wheelchair accessible and accessible parking spaces are available. Requests for accommodations or interpretive services must be made 48 hours prior to this meeting. Please contact the City Clerk's Office at 956-402-4200 Ext 1201 or FAX 956-475-3442 or Email cityclerksoffice@pharr-tx.gov for further information. Braille is not available.

I, the undersigned authority, do hereby certify that the above notice of said Regular Meeting of the International Toll Bridge Board was posted on the bulletin board at City Hall and on the City's web page at www.pharr-tx.gov. This Notice was posted on the 11th day of August 2026 at 4:00 p.m. and will remain posted continuously for at least three (3) business days preceding the scheduled time of said Meeting, in compliance with Chapter 551 of the Government Code, Vernon's Texas Codes, Annotated (Open Meetings Act).

WITNESS MY HAND AND SEAL, this 11th day of August 2026



IMELDA PEREZ, TRMC
CITY CLERK

I certify that the attached notice and agenda of items to be considered by the Pharr International Toll Bridge Board was removed from the bulletin board of City Hall on the ____ day of _____, 20__ by,

Name: _____

Title: _____



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 2.A.

DATE SUBMITTED: August 11, 2026

MEETING DATE: August 19, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Crossing and Revenue Reports for July 2026.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 08/11/2026

CROSSINGS AND REVENUES FOR THE MONTH OF JULY FISCAL YEAR 2025 – 2026

a) BRIDGE CROSSINGS

Crossings for the Pharr International Bridge totaled **114,420** vehicles for the month of July F.Y. 2025-2026, which showed an increase of **12,671** vehicles or **12.45%** over the same month in F.Y. 2024-2025.

b) CAR CROSSINGS

Car crossings for the Pharr International Bridge totaled **57,516** cars for the month of July F.Y. 2025 – 2026, showing an increase of **14,414** cars or **33.44%** over the same month in F.Y. 2024 – 2025.

c) NORTHBOUND CAR CROSSINGS

Northbound Car crossings at the Pharr International Bridge totaled **47,874** cars for the month of July F.Y. 2025 – 2026, showing a decrease of **(-64)** cars or **-0.13%** over the same month in F.Y. 2024 – 2025.

d) SOUTHBOUND TRUCK CROSSINGS

Truck crossings totaled **56,904** trucks for the month of July F.Y. 2025-2026, showing a decrease of **(-1,743)** trucks or **-2.97%** over the same month in F.Y. 2024 - 2025.

SOUTHBOUND TRUCK CROSSINGS SHOWED AN INCREASE OF **182 TRUCKS** OR **0.32%** FOR THE MONTH OF JULY, COMPARED TO NORTHBOUND TRUCK CROSSINGS.

e) NORTHBOUND TRUCKS

Northbound trucks at the Pharr International Bridge totaled **56,722** trucks for the month of July F.Y. 2025-2026, showing a decrease of **(-2,314)** trucks or **-3.92%** over the same month in F.Y. 2024-2025.

TOTAL NORTHBOUND AND SOUTHBOUND TRUCK CROSSINGS FOR THE MONTH OF JULY TOTAL **113,626**, REPRESENTING A DECREASE OF **(-4,057)** OR **-3.45%** OVER THE SAME TIME PERIOD IN F.Y. 2024-2025.

f) TOTAL REVENUES

Revenues for the Pharr International Bridge totaled **\$2,438,354** dollars for the month of June F.Y. 2025 – 2026.

\$ 287,580 Autos & other
\$ 2,145,759 Trucks
\$ 5,015 Profit on pesos
\$ 2,438,354 TOTAL

Revenues showed an increase of **\$651,758** or **36.48%** over the same month in F.Y. 2024 – 2025.

**PHARR INTERNATIONAL BRIDGE
TOTAL SOUTHBOUND CROSSINGS COMPARISON BY FISCAL YEAR
(CARS & TRUCKS)**

	F.Y. 2024-2025	F.Y. 2025-2026	GAIN / LOSS	INC% / DEC%
OCTOBER	107,028	117,682	10,654	9.95%
NOVEMBER	110,777	105,196	(-5,581)	-5.04%
DECEMBER	113,440	116,233	2,793	2.46%
JANUARY	105,428	110,675	5,247	4.98%
FEBRUARY	89,853	102,581	12,728	14.17%
MARCH	104,452	118,707	14,255	13.65%
APRIL	103,155	113,783	10,628	10.30%
MAY	105,646	116,434	10,788	10.21%
JUNE	99,670	108,837	9,167	9.20%
JULY	101,749	114,420	12,671	12.45%
YTD TOTAL	1,041,198	1,124,548	83,350	8.01%
AUGUST	107,641			
SEPTEMBER	108,893			
TOTAL CROSSING	1,257,732			

**PHARR INTERNATIONAL BRIDGE
SOUTHBOUND CAR CROSSINGS COMPARISON BY FISCAL YEAR**

F.Y. 2024-2025 F.Y. 2025-2026 GAIN / LOSS INC% / DEC%

OCTOBER	49,109	50,486	1,377	2.80%
NOVEMBER	54,183	48,387	(-5,796)	-10.70%
DECEMBER	60,477	57,314	(-3,163)	-5.23%
JANUARY	46,555	47,070	515	1.11%
FEBRUARY	40,229	45,726	5,497	13.66%
MARCH	44,341	56,497	12,156	27.41%
APRIL	45,345	54,799	9,454	20.85%
MAY	48,173	57,423	9,250	19.20%
JUNE	42,759	52,818	10,059	23.52%
JULY	43,102	57,516	14,414	33.44%
YTD TOTAL	474,273	528,036	53,763	11.34%
AUGUST	47,686			
SEPTEMBER	46,897			
TOTAL CROSSING	568,856			

SOUTHBOUND CAR CROSSINGS COMPARISON FOR THE MONTH OF JULY F.Y. 2025 – 2026

			GAIN LOSS	% INC. % (DEC.)	DAILY AVERAGE
	JULY F.Y. 25-26	JULY F.Y. 24-25			
GATEWAY	108,141	98,243	9,898	10%	3,605
VETERANS (LOS TOMATES)	145,726	134,003	11,723	9%	4,858
FREE TRADE (LOS INDIOS)	37,079	34,701	2,378	7%	1,236
TOTAL BROWNSVILLE	290,946	266,947	23,999	9%	9,698
DEL RIO	142,176	144,586	-2,410	-2%	4,739
DONNA	56,885	56,727	158	0.28%	1,896
EAGLE PASS	223,054	240,441	-17,387	-7%	7,435
YSLETA-ZARAGOZA	276,266	276,314	-48	0%	9,209
STANTON-LERDO	118,873	126,401	-7,528	-6%	3,962
TOTAL EL PASO	395,139	402,715	-7,576	-2%	13,171
LAREDO	439,267	425,638	13,629	3%	14,642
McALLEN- HIDALGO	223,463	206,361	17,102	8%	7,449
ANZALDUAS	132,216	111,040	21,176	19%	4,407
TOTAL	355,679	317,401	38,278	12%	11,856
PHARR	57,516	43,102	14,414	33.44%	1,917
PROGRESO	39,894	38,305	1,589	4.15%	1,330
ROMA	58,546	55,324	3,222	5.82%	1,952

**PHARR INTERNATIONAL BRIDGE
NORTHBOUND CAR CROSSINGS COMPARISON BY FISCAL YEAR**

F.Y. 2024-2025 F.Y. 2025-2026 GAIN / LOSS INC% / DEC%

OCTOBER	41,181	46,414	5,233	12.71%
NOVEMBER	43,427	49,644	6,217	14.32%
DECEMBER	50,228	51,090	862	1.72%
JANUARY	41,526	47,607	6,081	14.64%
FEBRUARY	37,923	41,485	3,562	9.39%
MARCH	48,015	48,803	788	1.64%
APRIL	49,293	42,170	(-7,123)	-14.45%
MAY	49,911	48,651	(-1,260)	-2.52%
JUNE	44,025	45,811	1,786	4.06%
JULY	47,938	47,874	(-64)	-0.13%
YTD TOTAL	453,467	469,549	16,082	3.55%
AUGUST	50,231			
SEPTEMBER	44,197			
TOTAL CROSSING	547,895			

**PHARR INTERNATIONAL BRIDGE
SOUTHBOUND TRUCK CROSSINGS COMPARISON BY FISCAL YEAR**

	F.Y. 2024-2025	F.Y. 2025-2026	GAIN / LOSS	INC% / DEC%
OCTOBER	57,919	67,196	9,277	16.02%
NOVEMBER	56,594	56,809	215	0.38%
DECEMBER	52,963	58,919	5,956	11.25%
JANUARY	58,873	63,605	4,732	8.04%
FEBRUARY	49,624	56,855	7,231	14.57%
MARCH	60,111	62,210	2,099	3.49%
APRIL	57,810	58,984	1,174	2.03%
MAY	57,473	59,011	1,538	2.68%
JUNE	56,911	56,019	(-892)	-1.57%
JULY	58,647	56,904	(-1,743)	-2.97%
YTD TOTAL	566,925	596,512	29,587	5.22%
AUGUST	59,955			
SEPTEMBER	61,996			
TOTAL CROSSING	688,876			

SOUTHBOUND TRUCK CROSSINGS COMPARISON FOR THE MONTH OF JULY F.Y. 2025 – 2026

			GAIN LOSS	% INC. % (DEC.)	DAILY AVERAGE
	JULY F.Y. 25-26	JULY F.Y. 24-25			
ANZALDUAS (Empty only)	3,100	4,340	-1,240	-29%	103
VETERANS (LOS TOMATES)	19,670	21,306	-1,636	-8%	656
FREE TRADE (LOS INDIOS)	7,441	4,050	3,391	84%	248
TOTAL BROWNSVILLE	27,111	25,356	1,755	7%	904
DEL RIO	6,556	6,042	514	9%	219
DONNA	1	527	-526	-100%	0
EAGLE PASS	26,188	34,486	-8,298	-24%	873
YSLETA-ZARAGOZA-EL PASO	63,079	60,929	2,150	4%	2,103
LAREDO	265,013	255,684	9,329	4%	8,834
PHARR	56,904	58,647	-1,743	-3%	1,897
PROGRESO	11,944	7,363	4,581	62%	398
ROMA	1,267	889	378	43%	42

**PHARR INTERNATIONAL BRIDGE
NORTHBOUND TRUCK CROSSINGS (FULL, EMPTY & AG.)**

	F.Y. 2024- 2025	F.Y. 2025- 2026	GAIN / LOSS	INC% / DEC%	FULL TRUCKS	EMPT	AG TRUCKS	NARP NO INSP.
OCTOBER	63,509	67,546	4,037	6.36%	42,350	25,196	18,897	9,267
NOVEMBER	61,144	57,289	(-3,855)	-6.30%	38,164	19,125	18,718	9,046
DECEMBER	56,425	58,540	2,115	3.75%	37,230	21,310	20,168	9,417
JANUARY	62,953	63,537	584	0.93%	41,881	21,656	23,254	10,999
FEBRUARY	49,863	56,973	7,110	14.26%	38,646	18,297	20,062	8,785
MARCH	62,036	61,012	(-1,024)	-1.65%	43,938	17,074	22,795	8,942
APRIL	58,802	58,853	51	0.09%	42,164	16,689	22,849	9,613
MAY	59,630	57,112	(-2,518)	-4.22%	41,756	15,347	21,893	9,882
JUNE	58,132	55,557	(-2,575)	-4.43%	37,729	17,828	17,620	8,200
JULY	59,036	56,722	(-2,314)	-3.92%	39,145	17,577	18,465	8,484
AUGUST	59,433							
SEPTEMBER	60,903							
TOTAL CROSSING	711,866							

Agriculture trucks at the Pharr International Bridge totaled **18,465** crossings for the month of June representing a **33%** of the imports from Mexico.

Agriculture trucks at the Pharr International Bridge Import Lot showed an increase of **879** trucks or **5.00%** over the same month in F.Y. 2024-2025.

**PHARR INTERNATIONAL BRIDGE
NORTHBOUND & SOUTHBOUND
TRUCK CROSSING COMPARISON BY FISCAL YEAR**

	F.Y. 2024-2025	F.Y. 2025-2026	GAIN / LOSS	INC% / DEC%
OCTOBER	121,428	134,742	13,314	10.96%
NOVEMBER	117,738	114,098	(-3,640)	-3.09%
DECEMBER	109,388	117,459	8,071	7.38%
JANUARY	121,826	127,142	5,316	4.36%
FEBRUARY	99,487	113,828	14,341	14.41%
MARCH	122,147	123,222	1,075	0.88%
APRIL	116,612	117,837	1,225	1.05%
MAY	117,103	116,123	(-980)	-0.84%
JUNE	115,043	111,576	(-3,467)	-3.01%
JULY	117,683	113,626	(-4,057)	-3.45%
AUGUST	119,338			
SEPTEMBER	122,899			
TOTAL CROSSING	1,400,742			

**PHARR INTERNATIONAL BRIDGE
F.Y. 2025-2026 CROSSINGS COMPARISON BY AXLE**

	CARS	2X TRUCKS	3X TRUCKS	4X TRUCKS	5X TRUCKS	6X TRUCKS	MOBILE HOMES	WIDE LOAD	SPEC. CROSS	MONTH TOTAL
OCTOBER	50,486	4,389	8,141	864	43,836	183	4	152	9,627	117,682
NOVEMBER	48,387	3,445	6,158	714	38,477	163	15	112	7,725	105,196
DECEMBER	57,314	3,405	6,214	644	38,987	160	4	134	9,371	116,233
JANUARY	47,070	3,529	6,210	728	43,365	153	4	114	9,502	110,675
FEBRUARY	45,726	3,377	4,604	644	39,581	186	1	133	8,329	102,581
MARCH	56,497	3,976	5,113	679	45,891	238	0	166	6,147	118,707
APRIL	54,799	3,726	4,446	724	44,358	176	0	142	5,415	113,783
MAY	57,423	3,670	4,783	922	43,578	209	0	142	5707	116,434
JUNE	52,818	3,749	4,317	722	40,835	173	0	148	6,075	108,837
JULY	57,516	3,807	4,519	797	41,383	160	1	156	6,081	114,420
AUGUST										
SEPTEMBER										
TOTAL CROSSING										

TOTAL PERCENTAGE FOR CARS AND TRUCKS FOR THE MONTH OF JULY F.Y. 2025-2026.

- 1X CARS 50%
- 2X TRUCKS 3%
- 3X TRUCKS 4%
- 4X TRUCKS 1%
- 5X TRUCKS 36%
- 6X TRUCKS 0.1%

**PHARR INTERNATIONAL BRIDGE
REVENUE COMPARISON BY FISCAL YEAR**

	F.Y. 2024-2025	F.Y. 2025-2026	GAIN / LOSS	INC% / DEC%
OCTOBER	\$ 1,709,722	\$ 2,160,583	\$ 450,861	26.37%
NOVEMBER	\$ 1,815,436	\$ 1,740,268	(\$75,168)	-4.14%
DECEMBER	\$ 1,758,294	\$ 2,373,704	\$ 615,409	35%
JANUARY	\$ 1,762,476	\$ 2,981,788	\$ 1,219,311	69.18%
FEBRUARY	\$ 1,528,157	\$ 2,617,356	\$ 1,089,199	71.28%
MARCH	\$ 1,824,299	\$ 2,500,428	\$ 676,129	37.06%
APRIL	\$ 1,771,074	\$ 2,358,081	\$ 587,006	33.14%
MAY	\$ 1,825,700	\$ 2,410,857	\$ 585,157	32.05%
JUNE	\$ 1,747,133	\$ 2,327,207	\$ 580,074	33.20%
JULY	\$ 1,786,595	\$ 2,438,354	\$ 651,758	36.48%
YTD TOTAL	\$ 17,528,891	\$ 23,908,631	\$ 6,379,739	36.40%
AUGUST	\$ 1,876,042			
SEPTEMBER	\$ 1,972,328			
TOTAL CROSSING	\$ 21,377,262			



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 2.B.

DATE SUBMITTED: August 11, 2026

MEETING DATE: August 19, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Finance Report for July 2026.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

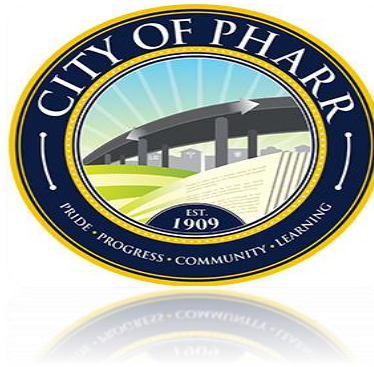
Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 08/11/2026



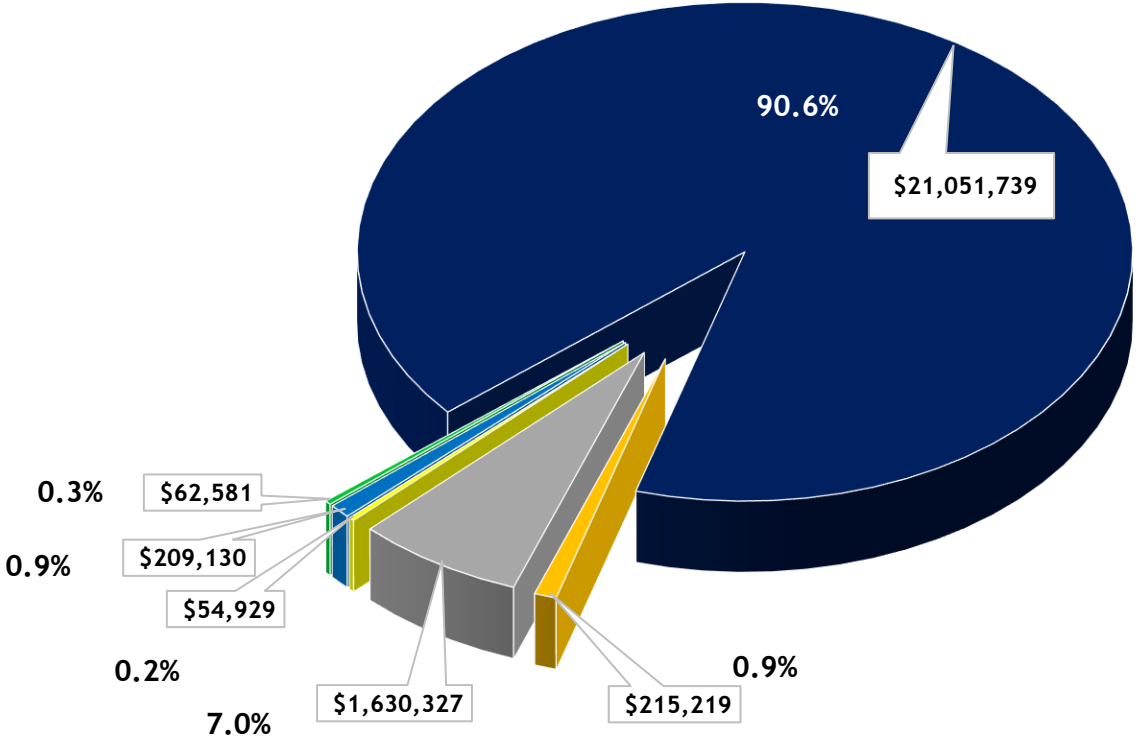
PHARR INTERNATIONAL BRIDGE

Financial Report
JULY - FY 25/26



Bridge Revenues

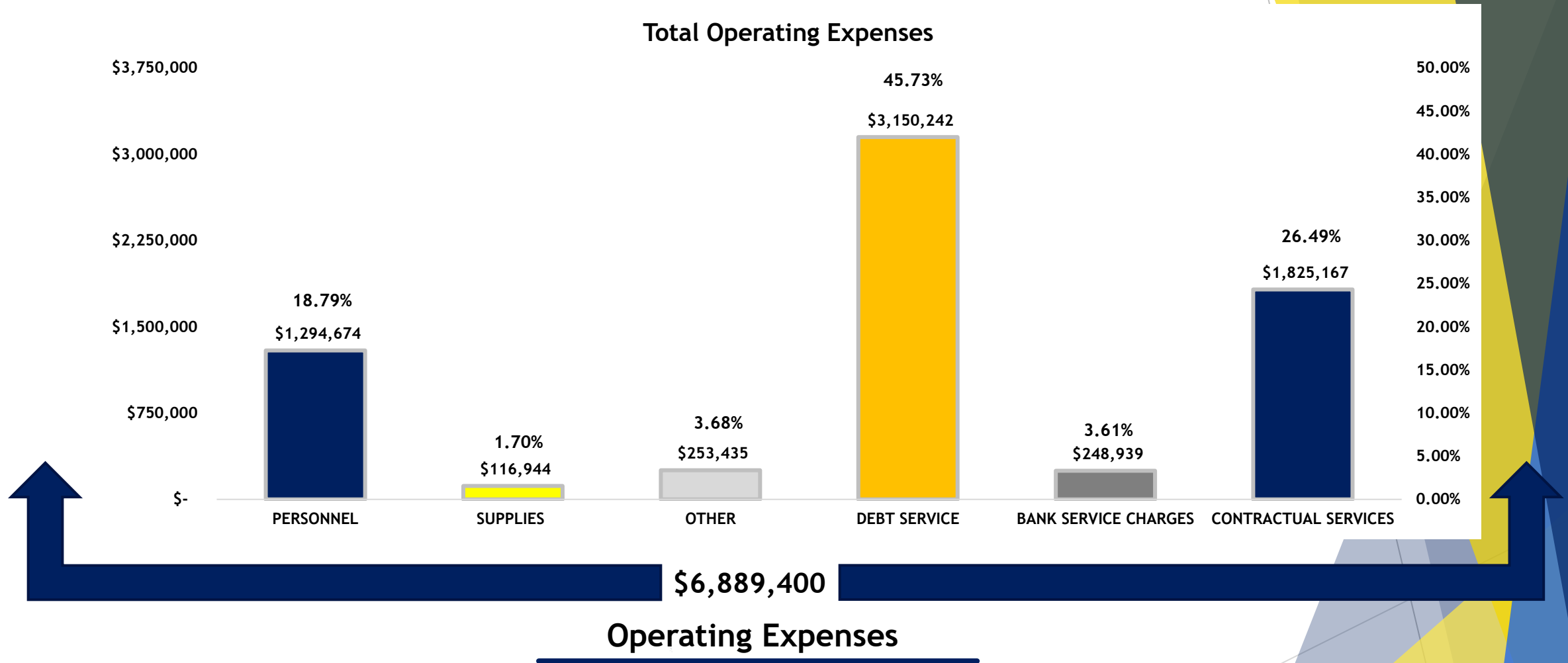
- Toll Fees
- Credit Card - Surcharge
- Interest from Bond Proceeds
- Peso Exchange Rate Income
- Rental Income
- Other



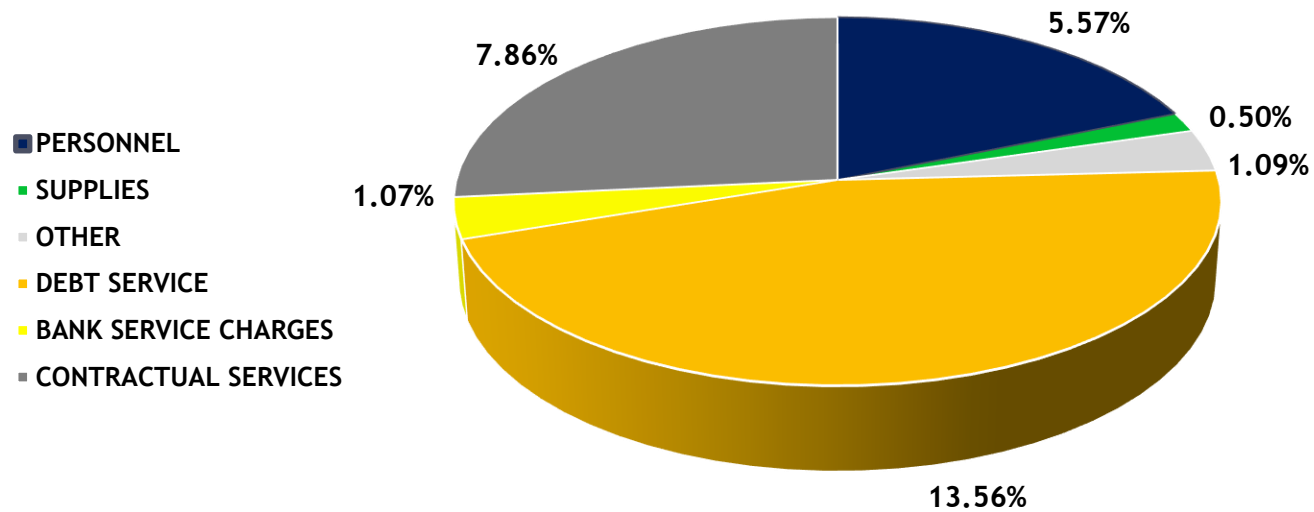
\$23,223,925

Total Revenues

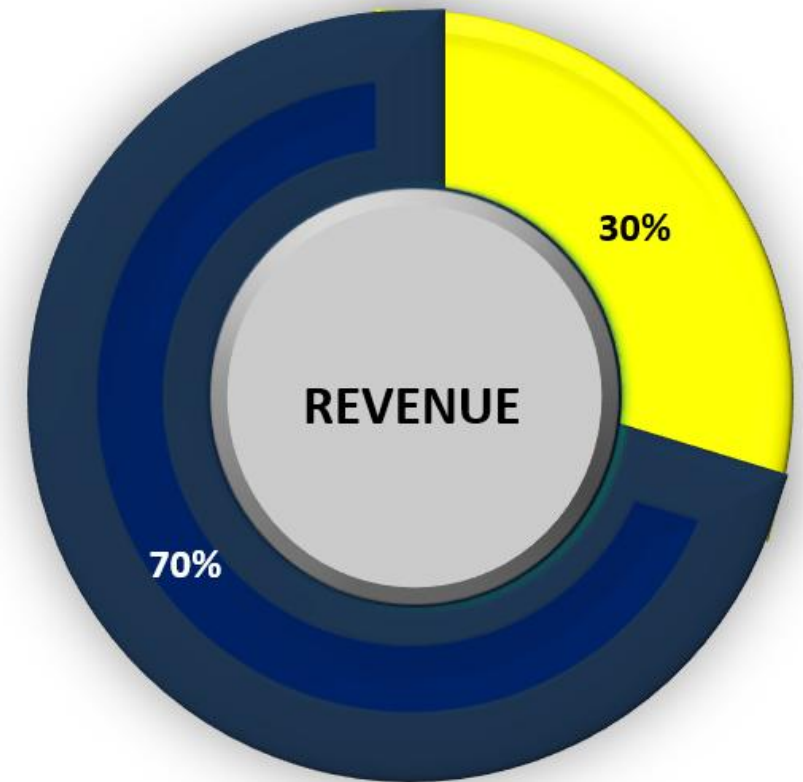




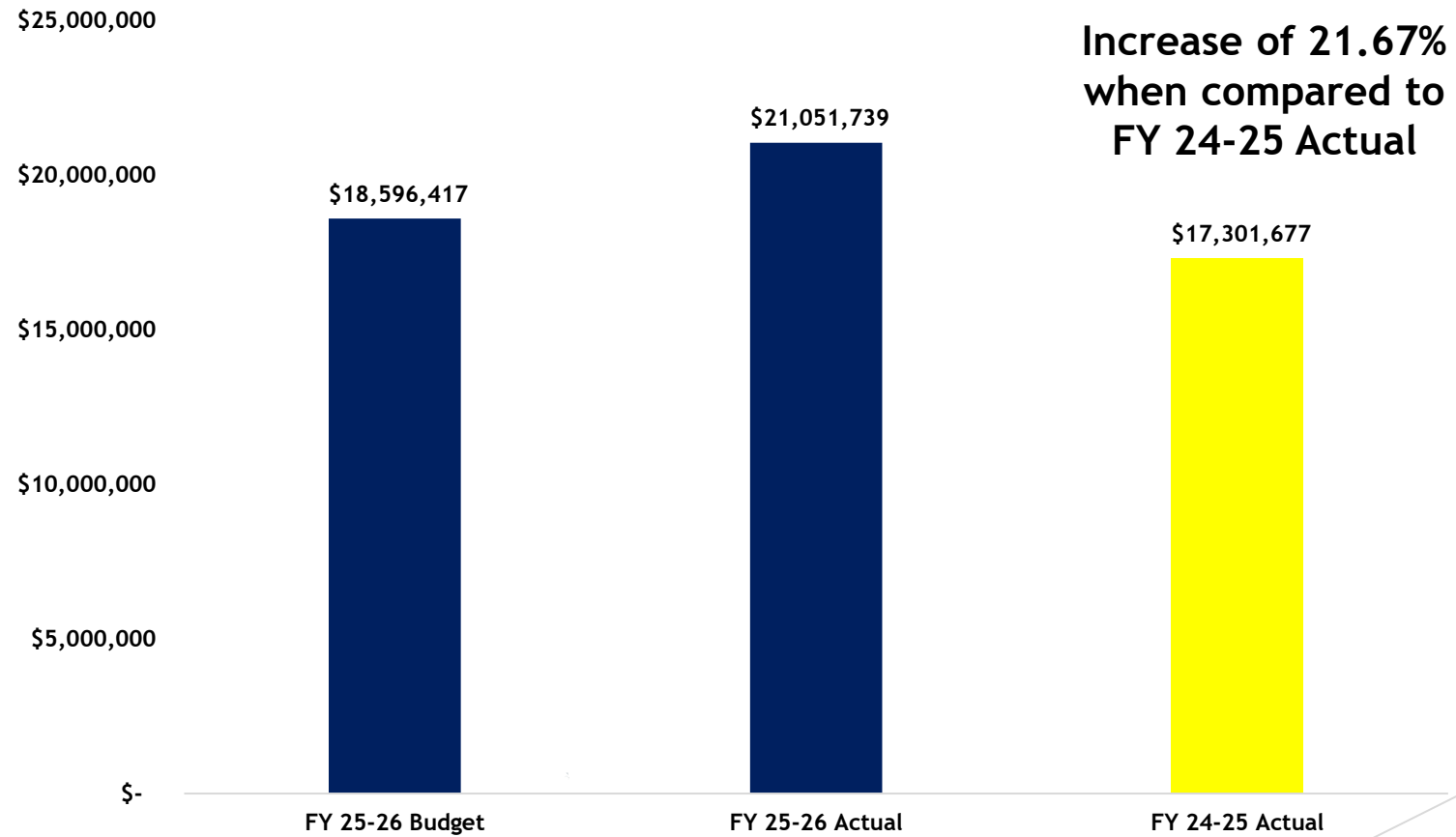
Operating Expenses As A Percentage of Revenues



REVENUES OVER EXPENSES



Toll Collections

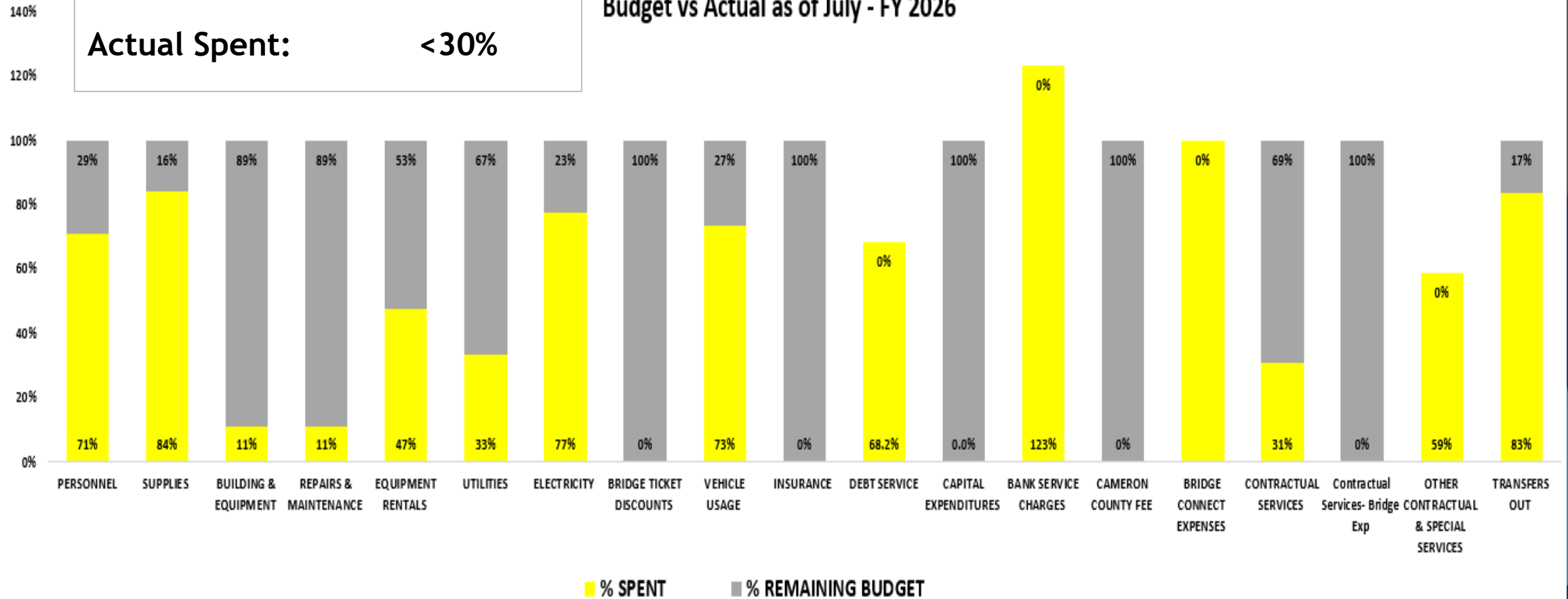


July - FY 2026

Budget Benchmark: $\leq 83\%$

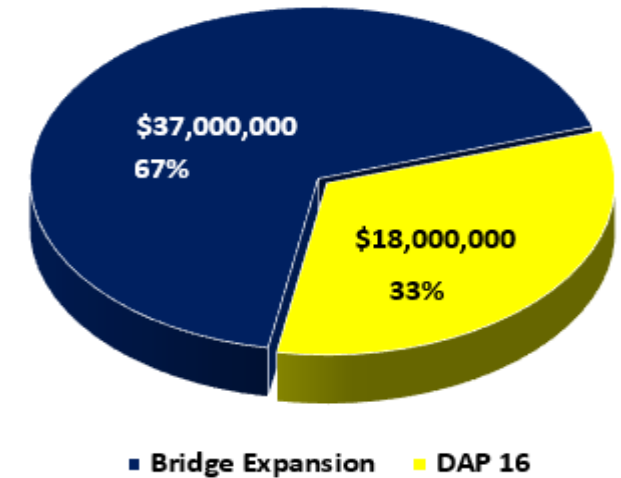
Actual Spent: $< 30\%$

Bridge Expenditures Budget vs Actual as of July - FY 2026



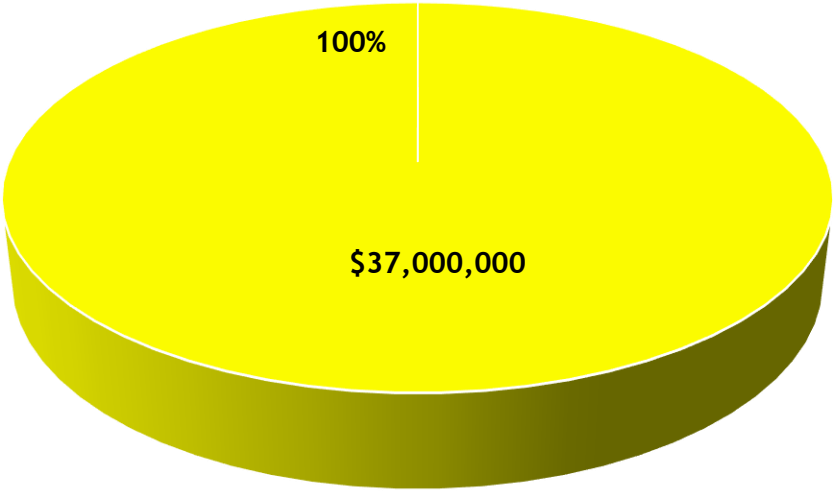
Fiscal Year	Principal	Interest	Total Debt Service
2021	\$ -	\$ -	\$ -
2022	\$ 545,000	\$ 2,368,673	\$ 2,913,673
2023	\$ 505,000	\$ 2,311,550	\$ 2,816,550
2024	\$ 1,925,000	\$ 2,286,300	\$ 4,211,300
2025	\$ 2,005,000	\$ 2,204,000	\$ 4,209,000
2026	\$ 2,095,000	\$ 2,118,250	\$ 4,213,250
2027	\$ 2,180,000	\$ 2,028,600	\$ 4,208,600
2028	\$ 2,295,000	\$ 1,919,600	\$ 4,214,600
2029	\$ 2,405,000	\$ 1,804,850	\$ 4,209,850
2030	\$ 2,530,000	\$ 1,684,600	\$ 4,214,600
2031	\$ 2,655,000	\$ 1,558,100	\$ 4,213,100
2032	\$ 2,785,000	\$ 1,425,350	\$ 4,210,350
2033	\$ 2,925,000	\$ 1,286,100	\$ 4,211,100
2034	\$ 3,070,000	\$ 1,139,850	\$ 4,209,850
2035	\$ 3,205,000	\$ 1,008,450	\$ 4,213,450
2036	\$ 3,340,000	\$ 871,200	\$ 4,211,200
2037	\$ 3,485,000	\$ 728,100	\$ 4,213,100
2038	\$ 3,635,000	\$ 578,700	\$ 4,213,700
2039	\$ 3,790,000	\$ 422,800	\$ 4,212,800
2040	\$ 3,925,000	\$ 287,100	\$ 4,212,100
2041	\$ 4,065,000	\$ 146,250	\$ 4,211,250
Total	\$ 53,365,000	\$ 28,178,423	\$ 81,543,423

Bridge Bond Debt



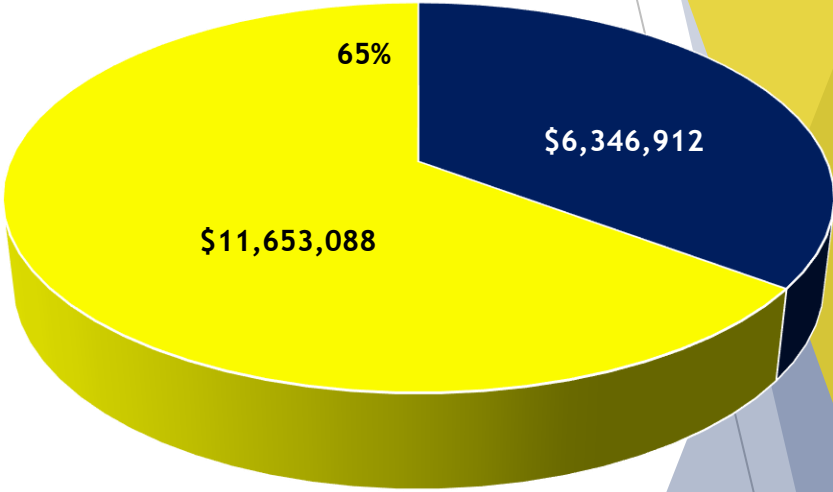
Bridge Bond Debt: YTD Funded Amount

Bridge Expansion



■ Bond ■ Funded

DAP 16



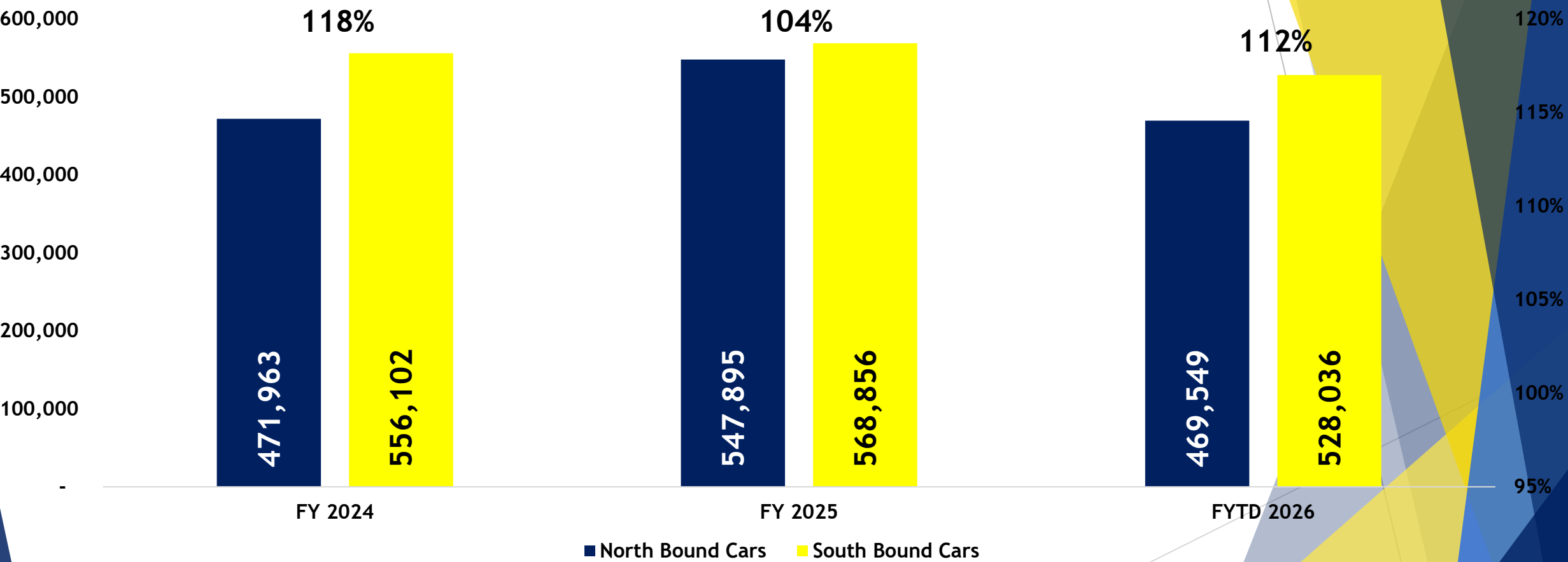
■ Bond ■ Funded

PHARR INTERNATIONAL BRIDGE

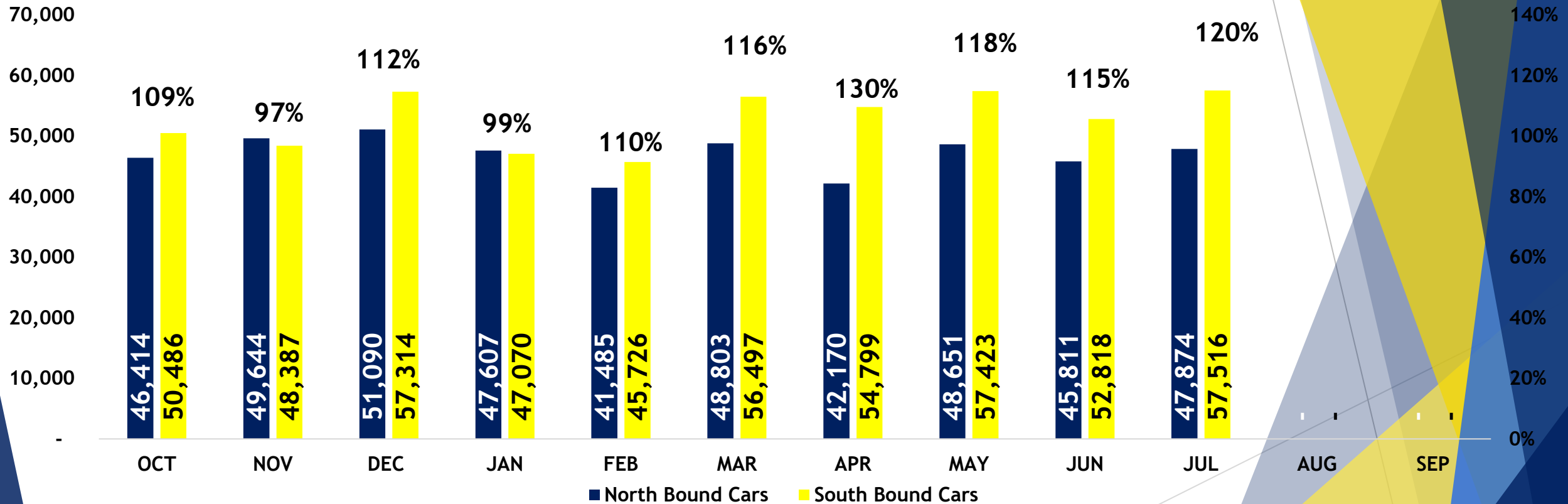
**Southbound Recapture Rate
July - FYTD 2026**



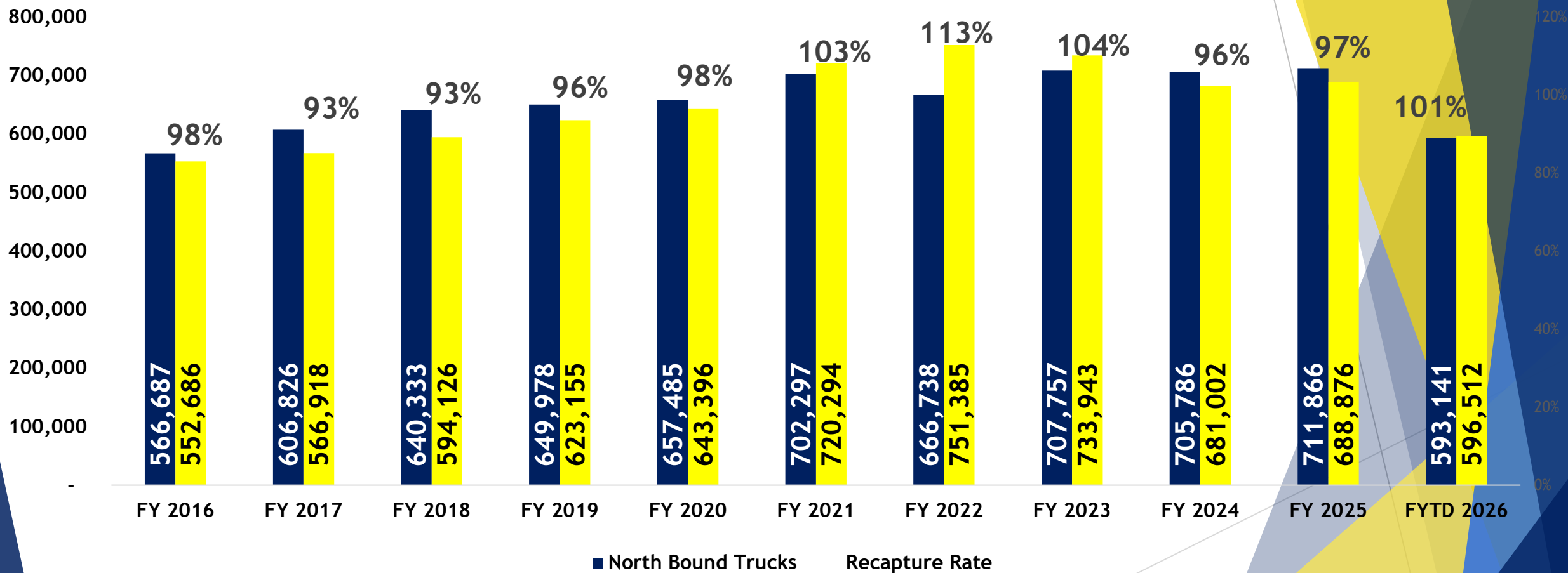
YTD Southbound Car Recapture Rate



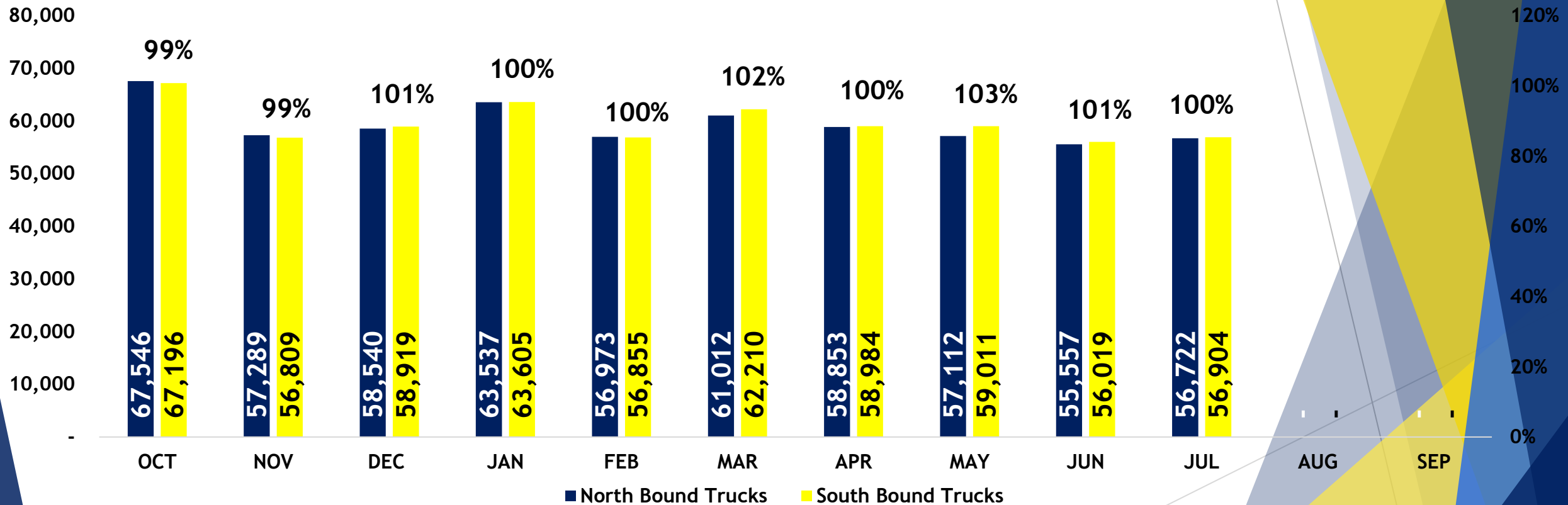
Historical Southbound Car Recapture Rate



Historical Southbound Truck Recapture Rate



YTD Southbound Truck Recapture Rate



QUESTIONS



THANK YOU





AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 2.C.

DATE SUBMITTED: August 14, 2026

MEETING DATE: August 19, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Engineer's Report.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 08/14/2026



Report on Capital Improvement Project Activity

Pharr-Reynosa International Bridge

August 2026

City Engineer – Patrizia Longoria, P.E.
Wednesday, August 19, 2026



Pharr
Engineering



BRIDGE BOARD MEETING

Engineer: Halff Associates, Inc.
Contractor: D. Wilson Construction Co.
CM: Brownstone Consultants, LLC
Status:

- Bid Opening for re-bid on Thur., June 20, 2024.
- Bid Analysis and recommendation sent to TxDOT for concurrence on Fri. July 05, 2024
- Received concurrence from TxDOT on Aug. 22, 2024.
- Awarded project at City Commission on Tue. Sept. 03, 2024.
- Pre-Construction Meeting was held on October 23, 2024.

Next Steps:

- Construction ongoing

Start Contract Time: November 04, 2024

Contract Time: 425 standard workweek days (22 mo.) + 30 (8/18/2025) + 15 (12/01/2025) = 470

Time to Date (08/31/26): ~438 (93.2%)

End Contract Time: Oct. 20, 2026 (latest schedule Jan. 14, 2027)

Contract Amount: \$45,253,972.12

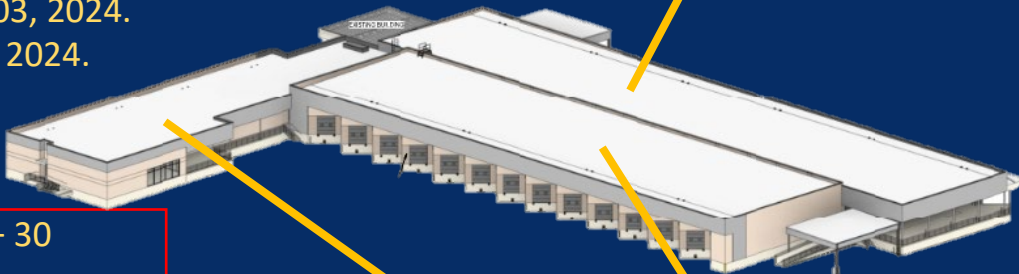
Change Orders: \$22,835.40 (8/18/2025)
\$49,781.94 (12/01/2025)

Revised Contract: \$45,326,589.46

PCOs: \$168,655.46 (9 PCOs in CO #3 on 8/17/2026)

Total Paid to Date (1-20): \$24,846,790.52 (54.8%) (06/25/2026)

Latest Reimbursement Requests: #17 for \$1,118,473.99
(submitted 07/20/2026; total to date \$22,379,132.55; remaining balance \$1,036,449.45)



Dock Expansion Ph I
Dry Dock

Agricultural Lab

Dock Expansion Ph II
Cold Storage

Dock Expansion Phase I, II & Ag Lab (DAP FY 16)



Pharr
Engineering



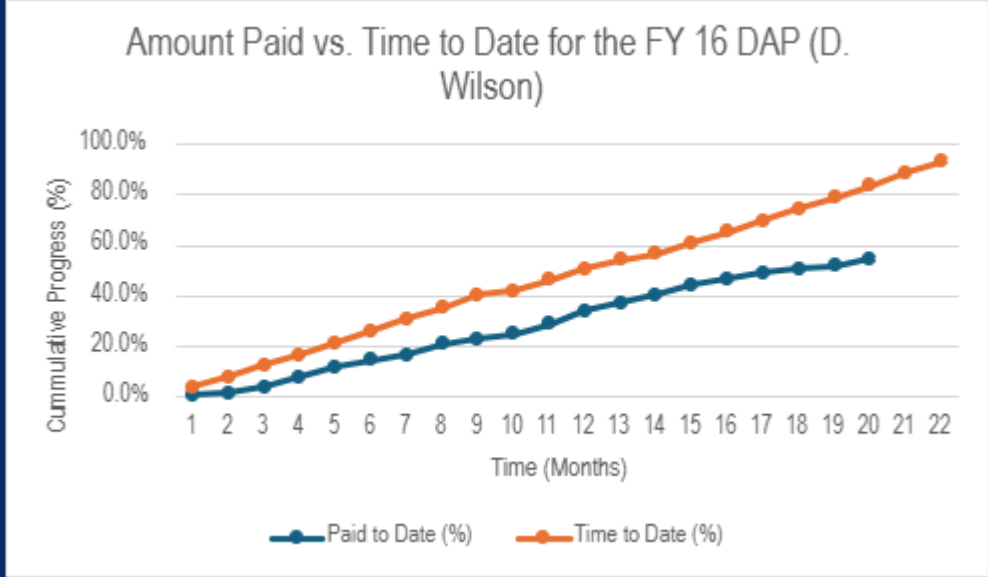
CSJ: 0921-02-424

CSJ: 0921-02-424

CSJ: 0921-02-433

CONSTRUCTION

Month	Total Amount Paid to Date (%)	Total Time to Date (%)
November '24	1.0	4.0
December '24	1.7	8.2
January '25	4.2	12.7
February '25	8.0	16.9
March '25	12.2	21.6
April '25	14.8	26.1
May '25	16.6	31.1
June '25	21.2	35.5
July '25	23.2	40.5
August '25	25.2*	42.2*
September '25	29.0	46.4
October '25	34.2	50.8
November '25	37.3	54.5
December '25	40.7	56.8
January '26	44.6	61.1
February '26	46.9	65.3
March '26	49.4	70.0
April '26	50.4	74.7
May '26	51.9	79.1
June '26	54.8	83.8
July '26	TBD	88.7
August '26	TBD	93.2



Construction Phase I, II & Ag Lab (DAP FY 16)

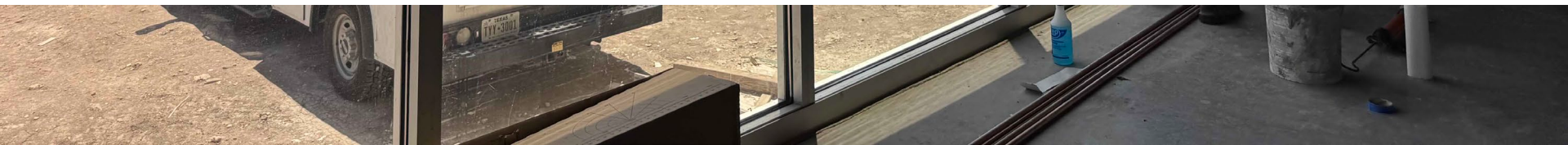
0921-02-424

0921-02-424

CSJ: 0921-02-433 CONSTRUCTION



07-30-2026 – the contractor continued sealing the windows on the north and south side of the Agricultural Building.





07-30-2026 –the contractor began installing wood formwork for the keyway as part of the repair work at the Cold Storage Building.



Engineer: Structural Engineering Associates, Inc. (SEA)
CM: Brownstone Consultants, LLC
Contractor: IOC Company, LLC
Status:

- Project is under construction.
- OSB easements have been finalized. Light easements are being worked on.
- HCID No. 2 Agreement and Temporary Construction Permit were executed

Next Steps:

- Construction ongoing

Start Contract Time: August 05, 2024

Contract Time: 480 calendar days + 30 (int'l span, 2/25/25) + 15 (weather, SEJ, 5/19/2025) + 02 (9/2/25) = 527

Time to Date (08/31/26): ~756 calendar days (143.5%)

End Contract Time: January 14, 2026 (latest schedule 08/31/26)

Contract Amount: \$47,601,706.75

Change Orders: -\$824,457.60 (OSB, 2/25/25)

\$36,317.42 (SEJ, 05/19/2025)

\$15,206.86 (9/2/2025)

Revised Contract: \$46,828,773.43

Total Paid to Date (1-23): \$42,461,759.21 (90.7%) (06/25/2026)

Latest Reimbursement Request: #11 & Final (9/09/2025).

Remaining requests are for \$0 (#21, 07/01/2026)



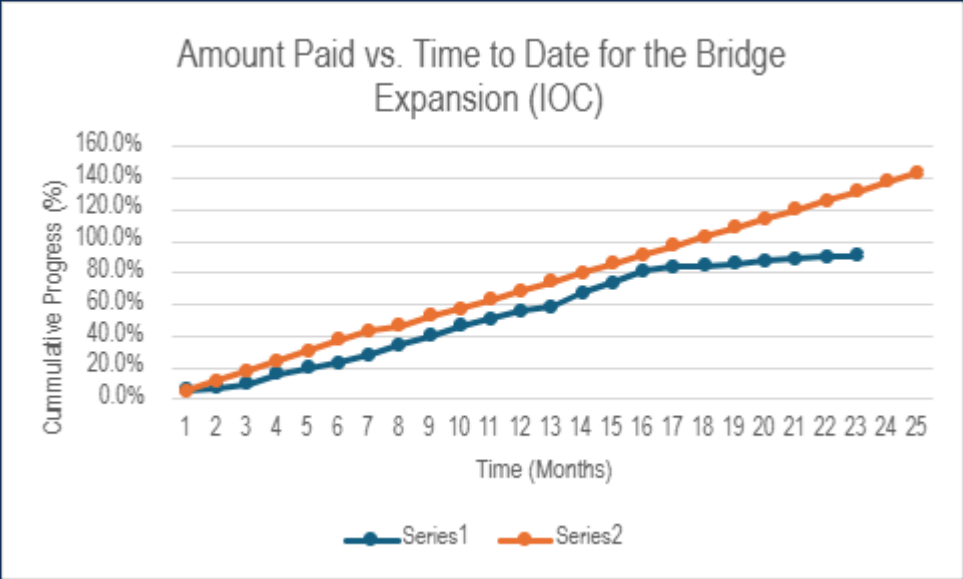
International Bridge Expansion

CSJ: 0921-02-479



CONSTRUCTION

Month	Total Amount Paid to Date (%)		Total Time to Date (%)	
August '24	5.6	1.3	6.3	5.4
September '24	6.9	3.1	6.5	11.7
October '24	10.0	5.8	6.3	18.1
November '24	15.8	4.2	6.5	24.4
December '24	20.0	3.1	6.5	30.8
January '25	23.1	5.3	5.8	37.3
February '25	28.4	5.9	3.5	43.1
March '25	34.3*	6.0	5.9	46.7*
April '25	40.3	6.2	4.4	52.5
May '25	46.4*	4.3	5.7	57.0*
June '25	50.7	5.2	5.9	62.7
July '25	56.0	2.8	5.9	68.6
August '25	58.8	8.7	5.4	74.5
September '25	67.5*	6.2	5.9	79.9*
October '25	73.7	7.7	5.7	85.8
November '25	81.3	2.6	5.9	91.5
December '25	83.9	0.9	5.9	97.3
January '26	84.8	0.9	5.3	103.2
February '26	85.7	1.9	5.9	108.5
March '26	87.7	1.0	5.7	114.4
April '26	88.7	1.7	5.9	120.1
May '26	90.4	0.3	5.7	126.0
June '26	90.7		5.9	131.7
July '26	TBD			137.6



International Bridge Expansion

CSJ: 0921-02-479

CONSTRUCTION



07-30-2026 – the contractor started pulling electrical wire from HOSB #3 toward the Pharr Bridge office as part of the ongoing electrical installation activities through out the project.





07-30-2026 – the contractor continued work on the bridge drainage system that runs beneath Unit 28 and 29.

Engineer: Javier Hinojosa Engineering

Contractor: NM Contracting LLC

CM: City of Pharr

Location: 10200 S. Juniper St.

Status:

- Bid opening was on Thur., May 30, 2024, and a total of six (6) bids were received.
- City Commission awarded the project to NM Contracting on Monday, May 5, 2025
- Pre-Construction Meeting was held on Thursday, July 03, 2025.
- Contract time started Wednesday, July 16, 2025.

Start Contract Time: July 16, 2025

Contract Time: 275 standard workweek days

Time to Date (08/31/26): ~262 (95.3%)

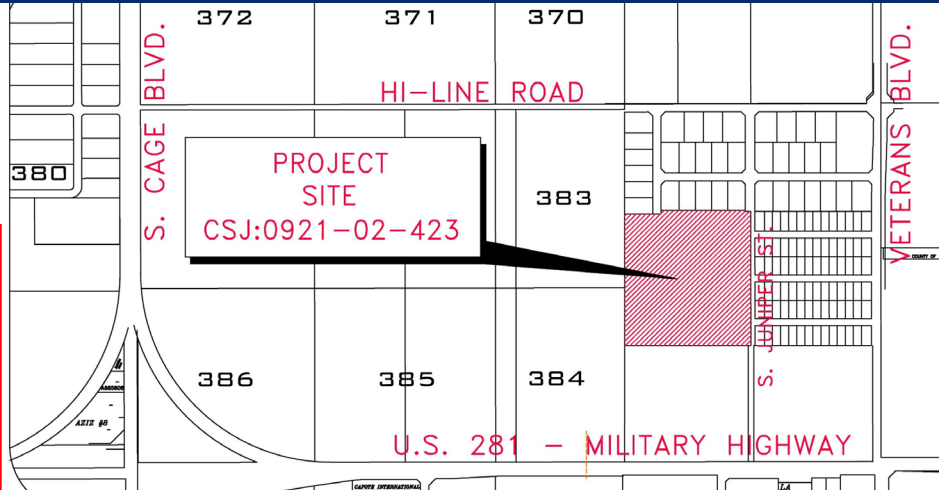
End Contract Time: August 19, 2026 (latest schedule Oct. 10, 2026)

Contract Amount: \$11,888,058.76

Change Orders: \$0

Total Paid to Date (1-9): \$3,482,039.44 (03/31/2026, 29.3%)

Latest Reimbursement Requests: \$379,382.32 (#5 submitted 06/16/2026) (Total Reimbursement Request To Date: \$1,274,281.75)



Commercial Vehicle Parking Area

CSJ: 0921-02-423



Pharr
Engineering



CONSTRUCTION



07-30-2026 – the contractor installed wood form to establish a new 15-foot by 730-foot concrete pavement section, beginning at the south parking lot pavement edge and extending approximately 245 linear feet north.

WE ARE

**TEAM
PHARR**



DEPARTMENT MISSION STATEMENT

“To enhance health, safety and welfare in the City of Pharr by providing economical, responsive and effective professional engineering and GIS services for the planning, construction, and preservation of public infrastructure and improvement of quality of life.”



Pharr
Engineering



END



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 2.D.

DATE SUBMITTED: August 11, 2026

MEETING DATE: August 19, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Director's Report.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 08/11/2026



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 3.A.

DATE SUBMITTED: August 11, 2026

MEETING DATE: August 19, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Approval of Minutes for July 15, 2026 - Regular Called Meeting.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 08/11/2026

**MINUTES
TOLL BRIDGE BOARD
REGULAR MEETING
WEDNESDAY, JULY 15, 2026
118 S. CAGE BLVD. 2ND FLOOR**

The Toll Bridge Board met in a regular meeting on Wednesday, July 15, 2026, and following is the record of attendance.

MEMBERS PRESENT: Edgar Delgadillo, Chairman
Lazaro Beas, Member
Roberto Garza, Member

MEMBERS ABSENT: Tony Martinez, Vice-Chairman
Adalberto Campero, Secretary

**EX-OFFICIO MEMBERS
PRESENT:** None

**EX-OFFICIO MEMBERS
ABSENT:** Mayor Ambrosio Hernandez
Mayor Pro-Tem Michael Pacheco

STAFF PRESENT: Luis Bazan, Bridge Director
Javier Martinez, Asst. Bridge Director
Vanessa Guzman, Marketing Coordinator
Cleo Salinas, Office Manager
Freddy Flores, Bus. Expansion & Special Projects Manager
Oscar Duenas, Intl. Business Development Manager
Yuri Gonzalez, Director of Intl. Commercial Dev.
Mario Garza, PEDC Business Development Manager

OTHERS PRESENT: Maria Rangel, Capital Improvement Project Engineer
Ezequiel Ordonez, Bridge México Liaison
Eddie Gutierrez, Financial Consultant
Andy Vega, CBP
Steve Taylor, Rio Grande Guardian

ITEM 1. CALL TO ORDER

A) ROLL CALL AND POSSIBLE ACTION ON THE EXCUSING OF ANY ABSENT MEMBER

Chairman Edgar Delgadillo called the meeting to order at 12:00 p.m. Roll call established a quorum.

Member Lazaro Beas moved to excuse absent members. Chairman Edgar Delgadillo seconded the motion and when put to a vote, it carried unanimously.

B) PLEDGE OF ALLEGIANCE/INVOCATION

Luis Bazan, Bridge Director, led in the pledge of allegiance and said the invocation.

ITEM 2. DIRECTOR'S ADMINISTRATIVE REPORT

A) CROSSING AND REVENUES REPORT FOR JULY 2026

Luis Bazan, Bridge Director introduced the item.

Luis Bazan, Bridge Director, went over the total crossings and revenues report for the month of June 2026. He reported total crossings for the month of June were 108,837, which was an increase of 9,167 vehicles or 9.20% compared to last year. Mr. Bazan further reported total car crossings for the month of June were 52,818, which was an increase of 10,059 cars or 23.52%. He also reported that northbound car crossings for the month of June 2026 were 45,811, which was an increase of 1,786 cars or 4.06% and went over car crossing comparisons from other bridges for the month of June 2026.

Luis Bazan, Bridge Director, reported on the total truck crossings for the month of June 2026. He stated crossings were 56,019, which was a decrease of -892 trucks or -1.57% and went over truck crossings comparisons from other bridges for the month of June 2026.

Luis Bazan, Bridge Director, also reported northbound crossings for the month of June 2026 were 45,811, which was an increase of 1,786 trucks or 4.06%, and stated the agriculture for the month of June 2026 had 17,620, which represents 32% of all imports from Mexico to the U.S. He further reported that the combination of northbound and southbound truck crossings for the month of June 2026 were 111,576, which was a decrease of -3,467 or -3.01%.

Luis Bazan, Bridge Director, went over the crossing comparisons by axle for the month of June 2026. He stated cars were 52,818, 2X trucks were 3,749, 3X trucks were 4,317, 4X trucks were 722, 5X trucks were 40,835, 6X trucks were 173, mobile homes were 0, and wide loads were 148. He stated special crossings were 6,075 and the total combination for the month of June was 108,837.

Lastly, Luis Bazan, Bridge Director, reported on total revenues collected for the month of June 2026. He reported the total revenues collected for the month were \$2,327,207, which showed an increase of \$580,074 or 33.20% in revenues.

B) FINANCE REPORT FOR JUNE 2026

Luis Bazan, Bridge Director introduced the item.

Luis Bazan, Bridge Director, called upon Eddie Gutierrez, Bridge Financial Consultant, for the June 2026 finance report.

Eddie Gutierrez, Bridge Financial Consultant with Blue Stone Capital Solutions, briefly reported on the expenditures and revenues year-to-date for the bridge. He also reported on F.Y. 2025-2026 1st, 2nd, and 3rd Quarter Crossings & Revenues Comparison.

C) ENGINEER'S REPORT

Luis Bazan, Bridge Director introduced the item.

Luis Bazan, Bridge Director, stated Maria Rangel, Capital Improvement Project Engineer was present and questions on projects could be entertained at this time.

Maria Rangel, Capital Improvement Project Engineer, reported on the DAP FY16 project. She stated that the project was at 52% of the contract payout and 89% of the time allowed. She reported that according to the contractor's schedule, the project is anticipated to be completed by January 14, 2027. She also added that Change Order number three (3) is currently being processed to provide additional contract time and incorporate multiple project modifications. She stated that the contractor continued removing the concrete along the east side of the Cold Storage Building that had been improperly installed. The concrete will be replaced at the contractor's expense. She also reported that the contractor continued installing the roofing system assembly at the Agricultural Building, including the installation of the roof deck and insulation. She further reported that inside the Agriculture Building, the electrical work and drywall installation have been completed. She added that the remaining interior work is progressing efficiently, and the project continues to move forward on schedule. She then presented a photo of the construction site and explained the project's status.

Maria Rangel, Capital Improvement Project Engineer, reported on the 2nd Span Project. She stated the project was at 137% of the time allowed and 90% of the contract payout amount. She reported that the project was originally scheduled for completion by the end of July 2026; however, additional contract time will be added to accommodate the remaining work. She further reported that the contractor is completing the roadway between the toll booths and the bridge expansion structure, which represents the final major phase of the project. She also stated that the overhead dynamic message sign system has been installed and that the contractor is currently completing the electrical connection required for its operation. She then presented a photo of the construction site and explained the project's status.

Lastly, Maria Rangel, Capital Improvement Project Engineer, reported on the Commercial Vehicle Parking Area Project. She stated that the project was at 90% of the time allowed and at 30% of the contract payout amount, with a proposed completion date of October 19, 2026. She further reported that the contractor completed the caliche base and finished mixing the 3% cement-treated base in preparation for the next phase of construction. She then presented a photo of the construction site and explained the project's status.

Discussion ensued on the engineer's report.

D) DIRECTOR'S REPORT

Luis Bazan, Bridge Director introduced the item.

Luis Bazan, Bridge Director, called upon Yuri Gonzalez, Director of International Commercial Development to share some exciting news. She reported last week they had a very successful press conference to announce the Fresh on the Border week which takes place in October. She added that the purpose of the press conference is to highlight and promote a series of events that happen leading up to Avocado Fest and presented a video highlighting the press conference held on July 9, 2026. She also presented a graphic outlining the week's schedule of events. She highlighted that The Gateway Forum is a new event that has been incorporated into this year's Fresh on the Border Week activities. She then presented a video for the forum and announced that registration will open on August 28, 2026. Finally, she noted that the Gateway Forum is open to the community and that additional details regarding the event will be released in the near future.

Lastly, Luis Bazan, Bridge Director, concluded by stating that he was very proud of the Pharr International Bridge's dedicated team, whose commitment and collaborative efforts have continued to bring added value and economic opportunities to the region over the past 15 years. He also recognized the team's contribution and emphasized their role in strengthening the region's growth and success. He further stated that the Gateway Forum represents the next step in advancing the Bridge's mission and will elevate the organization's regional leadership. He noted that the Pharr international Bridge team brings together approximately 80 years of combined experience creating a valuable opportunity to share knowledge, strengthen partnership, and continue delivering added value to the region.

ITEM 3. ADMINISTRATIVE

A) APPROVAL OF MINUTES FOR MAY 20, 2026 – REGULAR CALLED MEETING

Luis Bazan, Bridge Director introduced the item.

Member Lazaro Beas **moved** to approve. Chairman Edgar Delgadillo seconded the motion and when put to a vote, it carried unanimously.

ITEM 6. ADJOURNMENT

There being no other business to come before the board, Member Lazaro Beas moved to adjourn. Chairman Delgadillo seconded the motion and when put to a vote, it carried unanimously. Meeting adjourned at 12:37 p.m.

BRIDGE BOARD:

EDGAR DELGADILLO, CHAIRMAN

ATTEST:

ADALBERTO CAMPERO, SECRETARY

**STATE OF TEXAS
COUNTY OF HIDALGO
CITY OF PHARR**

ON THE 15^h DAY OF JULY 2026, the Toll Bridge Board convened in a **REGULAR CALLED MEETING** at the Commissioner's Room located at 118 S. Cage, 2nd Floor, Pharr, Texas. The meeting being open to the public and notice of said meeting, giving the date, place, subject, hereof, having been posted in accordance with Chapter 551, Texas Government Code, (Open Meetings Act) and their being present a quorum, **I, CLEO SALINAS, OFFICE MANAGER**, of the City of Pharr, Texas, certify that this is a true and correct copy of the minutes.

ATTEST:

CLEO SALINAS
OFFICE MANAGER

APPROVED: _____



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 3.B.

DATE SUBMITTED: August 11, 2026

MEETING DATE: August 19, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Discussion and action, if any, on renewal of Texas International Produce Association (TIPA) Annual Membership dues in the amount of \$2,000.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 08/11/2026

Texas International Produce Association
 901 Business Park Drive, Ste. 500
 Mission, TX 78572-6007
Tel (956) 581-8632
E-Mail info@texipa.org



INVOICE 2544	PO NUMBER	8/1/2026
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BILL TO	MESSAGE
---------	---------

Pharr International Bridge
 Luis Bazan
 9900 S. Cage Blvd.
 Pharr, TX 78577

QUANTITY	DESCRIPTION	UNIT PRICE	TOTAL
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1	Municipal/EDC Member - Membership Dues Annual	2,000.00	2,000.00
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Prefer to skip the credit card fee? *Simply mail us a check or use direct deposit to pay your dues.*

SUBTOTAL	2,000.00
----------	----------

TOTAL	2,000.00
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PAYMENT/CREDIT/WRITE OFF/DISCOUNTS APPLIED	(0.00)
--	--------

TOTAL DUE BY 8/1/2026	2,000.00
------------------------------	-----------------

CURRENT	31-60 DAYS PAST DUE	61-90 DAYS PAST DUE	OVER 90 DAYS PAST DUE	TOTAL OPEN INVOICE
2,000.00	0.00	0.00	0.00	2,000.00

[Submit payment online here](#)



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 3.C.

DATE SUBMITTED: August 11, 2026

MEETING DATE: August 19, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Discussion and Action, if any, on INDEX Reynosa/Fundacion
RAMMAC Charity Golf Fund Raiser Sponsorship in the amount of \$10,000.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 08/11/2026



Good afternoon sponsors,

Fundación de Reynosa Asociación de Maquiladoras y Manufactureras, A.C. will host our Charity Golf Fund Raiser at the **Tierra Del Sol Golf Club (700 E Hall Acres Rd. Pharr TX)** on **Saturday, October 3rd, 2026** and we would like to invite your company to participate & showcase your products and/or services to over 180 Maquiladora managers, their staff, suppliers, industry friends & local government officials.

The festivities will begin on **Friday evening October 2nd, 2026** (from 5-9 pm) with the golfer check-in and a get-acquainted mixer at the **“Reception Hall”** at the **Tierra Del Sol Golf Club**. Then the **Charity Golf Fund Raiser** will tee-off early Saturday morning **at the Tierra Del Sol Golf Club**.

Last year our charity golf fund raiser contributed over \$100,000 to several local casa hogares, charities and ministries & our own **Fundación RAMMAC**. Our 2026 plan is to continue to support multiple children’s charities & casa de hogares in the Reynosa & RGV areas whose needs are greater than ever.

If you would like to join in the fun again, **please fill out the attached “Sponsorship Commitment” form ASAP!** Then send us your completed form **by August 1st, 2026**. There are many sponsorship opportunities available; so, get us your info today to reserve your spot!

If you have any questions, please feel free to contact me, Mike Myers at (727) 431-5318/(956) 236-1950 or Luis Mendez at the **RAMMAC Foundation** office (899) 922-2958. We thank you in advance for your support and look forward to seeing you again.

Sincerely,

Mike Myers

Fundación indexReynosa





Fundación Index Reynosa Charity Golf Fund Raiser

Saturday, October 3rd, 2025

Tierra Del Sol Golf Club, 700 E Hall Acres Rd, Pharr TX

Sponsorship Opportunities

- SOLD Corporate Diamond Sponsorships \$9,000 donation**
➤ As a Diamond Sponsor your firm is assured of corporate recognition at the fundraiser - Plus One Team of Golfers OR a Premium Golf Hole Stand.
- _____ **Corporate Platinum Sponsorships \$8,000 donation**
➤ As a Platinum Sponsor your firm is assured of corporate recognition at the fundraiser - Plus One Team of Golfers OR a Premium Golf Hole Stand.
- _____ **Corporate Gold Sponsorships \$7,000 donation**
➤ As a Gold Sponsor your firm is assured of corporate recognition at the fundraiser - Plus One Team of Golfers OR a Premium Golf Hole Stand
- _____ **Corporate Silver Sponsorships \$6,000 donation**
➤ Company recognition (company logo) on all event signage - Plus One Team of Golfers OR a Premium Golf Hole Stand
- _____ **Golf Shirt Sponsorships \$6,000 donation**
➤ Company recognition (company logo) on the event golf shirts to be given to all players- Plus One Team of Golfers OR a Premium Golf Hole Stand
- _____ **Golf Cap Sponsorships \$6,000 donation**
➤ Company recognition (company logo) on the event golf caps to be given to all players. - Plus One Team of Golfers OR a Premium Golf Hole Stand
- _____ **Travel Golf Shoe Bag Sponsorship \$6,000 donation**
➤ Company recognition (company logo) on the event golf shoe bag to be given to all players. - Plus One Team of Golfers OR a Premium Golf Hole Stand
- _____ **Beverage Carts Sponsorship \$5,000 donation**
➤ Company recognition (company logo) on stocked beverage cart(s) on golf course
- _____ **Logo Golf Balls Sponsorships \$4,000 donation**
➤ Company recognition (company logo) on golf balls to be given to all players.
- _____ **Golf Carts Sponsorships \$3,000 donation**
➤ Company recognition (company logo) on all player golf carts.
- _____ **Breakfast Sponsorship \$2,000 donation**
➤ Company recognition (company logo) on signage in the tierra Del Sol snack bar/clubhouse.
- _____ **Friday Evening Mixer Sponsorship \$2,000 donation**
➤ Company recognition (company logo) on signage in the Tierra Del Sol snack bar/clubhouse and the opportunity to host the Friday night mixer to showcase your products and/or services to the fundraiser participants.
- _____ **Golf-hole Sponsorships \$1,500 donation**
➤ As a Golf-hole Sponsor your firm is allocated an assigned area on the golf course to showcase your products and/or services to the participants of the fundraiser.

Company Name _____ Contact Person _____

Email Address _____ Tax ID # _____

Please e-mail completed form to; mmyers@indexreynosa.org.mx
direccion@indexreynosa.org.mx

Make check(s) payable to;
Fundación RAMMAC OR Children's Haven International OR Rio Bravo Ministries

P.O. Box 8730 Hidalgo, Texas 78557





AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 3.D.

DATE SUBMITTED: August 14, 2026

MEETING DATE: August 19, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Discussion and action, if any, on INDEX 51th National Convention Sponsorship in the amount of \$23,400.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 08/14/2026

Mexico City, June 23rd, 2026

Pharr International Bridge
Luis Bazán
Bridge Director

Dear Luis

As President of the National Council index, which represents through 19 Associations located throughout the country, with more than 1,400 global companies under the IMMEX program, which collectively generate over 3 million direct jobs and 7.5 million indirect jobs, and account for nearly 60% of Mexico's total exports and 20% of all workers registered with the IMSS, I am pleased to invite you to be part of the most important event for the Global Manufacturing Industry in Mexico: our 51st National Convention, which will take place from October 28 to 30, 2026, in Nuevo León, Mexico.

During the activities of the 51st National Convention, you will experience a business and networking environment where we not only strengthen the unity of the IMMEX sector and its economic stakeholders those who are intrinsically part of our industry but also provide a great opportunity for your brand to continue positioning itself among more than 500 directors of manufacturing companies in Mexico.

This year, index is preparing a comprehensive agenda of high-level conferences and panels that will highlight the latest trends in the industry, provide in-depth analysis, and feature leading specialists in key compliance areas. In addition, officials from the Mexican Government will be in attendance to present updates and regulatory changes aimed at improving the industry environment in the country.

This edition aims to bring together prominent experts in the field to inform and train the sector and our national membership on current challenges and opportunities. The goal is to ensure business continuity, establish strategic cooperation mechanisms, attract manufacturing investment to Mexico, and promote the development of a reliable, experienced supplier ecosystem to support corporate decision-making.

Due to the relevance and interaction that Pharr International Bridge has with the IMMEX industry, we would like to invite you to participate as an official sponsor of our flagship event, which will be held at the SAFI Metropolitan Hotel in San Pedro Garza García, N.L.

We offer the following benefits:

- Words in plenary (20 min)
- 3 Double Passes (Conferences + Social Events).
- 3 Double Rooms (4 days, 3 nights)
- Customized Both 2x2m
- Presence Brand Website of the National index and the National Convention (6 months)
- Brand presence in promotional material and on screens (Loop of sponsors) of the National Convention
- Insertion of souvenir or information in the Welcome Kit
- Possibility of Giving away Prizes for the Raffle
- Presence Brand Press Conference and Badges
- Special Price in the purchase of Additional Passes (\$2900 USD)

Investment \$23,400 USD (taxes included)

Waiting for your kind consideration, we reiterate ourselves at your service and attentive to any questions or comments.

SINCERELY

Humberto Martínez Cantú
President
National Council of the Maquiladora and Export Manufacturing Industry

LA INDUSTRIA GLOBAL DE MÉXICO

Agua Prieta • Campeche • Cd. Acuña • Cd. Juárez • Chihuahua • Guanajuato • Hermosillo • Matamoros
Metropolitana • Mexicali • Nogales • Nuevo Laredo • Nuevo León • Occidente • Piedras Negras
Querétaro • Reynosa • San Luis Potosí • Sur de Sonora • Yucatán • Zona Costa BC



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: August 11, 2026

MEETING DATE: August 19, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.071, the Board may convene in a closed, non-public meeting with its attorney and discuss any matters related to legal advice on pending or contemplated litigation, settlement offer, and/or on a matter in which the duty of the attorney to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter. The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 08/11/2026



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: August 11, 2026

MEETING DATE: August 19, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.072, the Board may convene in a closed, non-public meeting to discuss any matters related to **real property and deliberate the purchase, exchange, lease, or value of real property as such would be detrimental to negotiations between the City and a third party in an open meeting.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 08/11/2026



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: August 11, 2026

MEETING DATE: August 19, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.074, the Board may convene in a closed, non-public meeting to discuss any matters related to **appointment, employment, evaluation, reassignment, duties and discipline or dismissal of a public officer or employee and to hear any complaints or charges against an officer or employee.** The City and its attorney may also discuss such issues with the appropriate staff including members so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 08/11/2026



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: August 11, 2026

MEETING DATE: August 19, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.076, the Board may convene in a closed, non-public meeting to discuss any matters on the **deployment, or specific occasions for implementation, of security personnel or devices**. The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 08/11/2026



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: August 11, 2026

MEETING DATE: August 19, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.084, the Board may convene in a closed, non-public meeting to discuss any matters involving an **investigation and may exclude a witness from hearing during the examination of another witness in the investigation**. The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 08/11/2026



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: August 11, 2026

MEETING DATE: August 19, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.087, the Board may convene in a closed, non-public meeting to discuss any matters regarding **economic development issues**. The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 08/11/2026