



**TAKE NOTICE THAT A REGULAR MEETING
OF THE PHARR INTERNATIONAL TOLL BRIDGE BOARD
OF THE CITY OF PHARR, TEXAS
WILL BE HELD AT CITY HALL, COMMISSIONERS' ROOM,
118 S. CAGE BLVD., 2ND FLOOR, PHARR, TEXAS
COMMENCING AT 12:00 PM ON
WEDNESDAY, JULY 15, 2026**

At any time during the course of this meeting the Toll Bridge Board may retire to Executive Session under Texas Government Code § 551 to confer on any subject matter in accordance with the Texas Open Meetings Act.

Should any final action, decision, or vote be required in the opinion of the Board with regard to any item discussed during the closed meeting, then such final action, decision, or vote shall be made during the open meeting covered by this notice upon the reconvening of the public meeting pursuant to Section 551.101 government Code V.T.C.S.

1. CALL TO ORDER:

- A) Roll call and possible action on the excusing of any absent member.
- B) Pledge of Allegiance/Invocation.

2. DIRECTOR'S ADMINISTRATIVE REPORT: *(Director's Administrative Reports and discussion, if any, with Bridge Board. The Director may also assign a designated spokesperson for any particular listed topic)*

- A) Crossing and Revenue Reports for June 2026.
- B) Finance Report for June 2026.
- C) Engineer's Report.
- D) Director's Report.

3. ADMINISTRATIVE:

- A) Approval of Minutes for May 20, 2026 - Regular Called Meeting.

4. CLOSED SESSION: *In accordance with Chapter 551 of the Texas Gov't. Code, the International Toll Bridge Board hereby gives notice that it may meet in Executive session to discuss and deliberate any items listed on the public portion of the meeting agenda including items in accordance with the following:*

Pursuant to Section 551.071, the Board may convene in a closed, non-public meeting with its attorney and discuss any matters related to **legal advice on pending or contemplated litigation, settlement offer, and/or on a matter in which the duty of the attorney to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.072, the Board may convene in a closed, non-public meeting to discuss any matters related to **real property and deliberate the purchase, exchange, lease, or value of real property as such would be detrimental to negotiations between the City and a third party in an open meeting.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.074, the Board may convene in a closed, non-public meeting to discuss any matters related to **appointment, employment, evaluation, reassignment, duties and discipline or dismissal of a public officer or employee and to hear any complaints or charges against an officer or employee.** The City and its attorney may also discuss such issues with the appropriate staff including members, so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.076, the Board may convene in a closed, non-public meeting to discuss any matters on the **deployment, or specific occasions for implementation, of security personnel or devices.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.084, the Board may convene in a closed, non-public meeting to discuss any matters involving an **investigation and may exclude a witness from hearing during the examination of another witness in the investigation.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.087, the Board may convene in a closed, non-public meeting to discuss any matters regarding **economic development issues.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

5. RECONVENE: *into regular session and consider action, if any, on item(s) discussed in executive session.*

6. ADJOURNMENT:

NOTICE OF ASSISTANCE AT THE PUBLIC MEETING

City Hall is wheelchair accessible and accessible parking spaces are available. Requests for accommodations or interpretive services must be made 48 hours prior to this meeting. Please contact the City Clerk's Office at 956-402-4200 Ext 1201 or FAX 956-475-3442 or Email cityclerksoffice@pharr-tx.gov for further information. Braille is not available.

I, the undersigned authority, do hereby certify that the above notice of said Regular Meeting of the International Toll Bridge Board was posted on the bulletin board at City Hall and on the City's web page at www.pharr-tx.gov. This Notice was posted on the 7th day of July 2026 at 3:45 p.m. and will remain posted continuously for at least three (3) business days preceding the scheduled time of said Meeting, in compliance with Chapter 551 of the Government Code, Vernon's Texas Codes, Annotated (Open Meetings Act).

WITNESS MY HAND AND SEAL, this 7th day of July, 2026




IMELDA PEREZ, TRMC
CITY CLERK

I certify that the attached notice and agenda of items to be considered by the Pharr International Toll Bridge Board was removed from the bulletin board of City Hall on the _____ day of _____, 20____ by,

Name: _____

Title: _____



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 2.A.

DATE SUBMITTED: July 10, 2026

MEETING DATE: July 15, 2026

FROM: Vanessa Guzman, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Crossings and Revenue Reports for June 2026.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 07/10/2026

CROSSINGS AND REVENUES FOR THE MONTH OF JUNE FISCAL YEAR 2025 – 2026

a) BRIDGE CROSSINGS

Crossings for the Pharr International Bridge totaled **108,837** vehicles for the month of June F.Y. 2025-2026, which showed an increase of **9,167** vehicles or **9.20%** over the same month in F.Y. 2024-2025.

b) CAR CROSSINGS

Car crossings for the Pharr International Bridge totaled **52,818** cars for the month of June F.Y. 2025 – 2026, showing an increase of **10,059** cars or **23.52%** over the same month in F.Y. 2024 – 2025.

c) NORTHBOUND CAR CROSSINGS

Northbound Car crossings at the Pharr International Bridge totaled **45,811** cars for the month of June F.Y. 2025 – 2026, showing an increase of **1,786** cars or **4.06%** over the same month in F.Y. 2024 – 2025.

d) SOUTHBOUND TRUCK CROSSINGS

Truck crossings totaled **56,019** trucks for the month of June F.Y. 2025-2026, showing a decrease of **(-892)** trucks or **-1.57%** over the same month in F.Y. 2024 - 2025.

SOUTHBOUND TRUCK CROSSINGS SHOWED AN INCREASE OF **462 TRUCKS** OR **0.83%** FOR THE MONTH OF JUNE, COMPARED TO NORTHBOUND TRUCK CROSSINGS.

e) NORTHBOUND TRUCKS

Northbound trucks at the Pharr International Bridge totaled **55,557** trucks for the month of June F.Y. 2025-2026, showing a decrease of **(-2,575)** trucks or **-4.43%** over the same month in F.Y. 2024-2025.

TOTAL NORTHBOUND AND SOUTHBOUND TRUCK CROSSINGS FOR THE MONTH OF JUNE TOTAL **111,576**, REPRESENTING A DECREASE OF **(-3,467)** OR **-3.01%** OVER THE SAME TIME PERIOD IN F.Y. 2024-2025.

f) TOTAL REVENUES

Revenues for the Pharr International Bridge totaled **\$2,327,207** dollars for the month of June F.Y. 2025 – 2026.

\$ 264,090 Autos & other
\$ 2,058,488 Trucks
\$ 4,629 Profit on pesos
\$ 2,327,207 TOTAL

Revenues showed an increase of **\$580,074** or **33.20%** over the same month in F.Y. 2024 – 2025.

**PHARR INTERNATIONAL BRIDGE
TOTAL SOUTHBOUND CROSSINGS COMPARISON BY FISCAL YEAR
(CARS & TRUCKS)**

	F.Y. 2024-2025	F.Y. 2025-2026	GAIN / LOSS	INC% / DEC%
OCTOBER	107,028	117,682	10,654	9.95%
NOVEMBER	110,777	105,196	(-5,581)	-5.04%
DECEMBER	113,440	116,233	2,793	2.46%
JANUARY	105,428	110,675	5,247	4.98%
FEBRUARY	89,853	102,581	12,728	14.17%
MARCH	104,452	118,707	14,255	13.65%
APRIL	103,155	113,783	10,628	10.30%
MAY	105,646	116,434	10,788	10.21%
JUNE	99,670	108,837	9,167	9.20%
YTD TOTAL	939,449	1,010,128	70,679	7.52%
JULY	101,749			
AUGUST	107,641			
SEPTEMBER	108,893			
TOTAL CROSSING	1,257,732			

**PHARR INTERNATIONAL BRIDGE
SOUTHBOUND CAR CROSSINGS COMPARISON BY FISCAL YEAR**

F.Y. 2024-2025 F.Y. 2025-2026 GAIN / LOSS INC% / DEC%

OCTOBER	49,109	50,486	1,377	2.80%
NOVEMBER	54,183	48,387	(-5,796)	-10.70%
DECEMBER	60,477	57,314	(-3,163)	-5.23%
JANUARY	46,555	47,070	515	1.11%
FEBRUARY	40,229	45,726	5,497	13.66%
MARCH	44,341	56,497	12,156	27.41%
APRIL	45,345	54,799	9,454	20.85%
MAY	48,173	57,423	9,250	19.20%
JUNE	42,759	52,818	10,059	23.52%
YTD TOTAL	431,171	470,520	39,349	9.13%
JULY	43,102			
AUGUST	47,686			
SEPTEMBER	46,897			
TOTAL CROSSING	568,856			

SOUTHBOUND CAR CROSSINGS COMPARISON FOR THE MONTH OF JUNE F.Y. 2025 – 2026

			GAIN LOSS	% INC. % (DEC.)	DAILY AVERAGE
	JUNE F.Y. 25-26	JUNE F.Y. 24-25			
GATEWAY	100,650	93,747	6,903	7%	3,355
VETERANS (LOS TOMATES)	147,260	136,973	10,287	8%	4,909
FREE TRADE (LOS INDIOS)	34,844	33,342	1,502	5%	1,161
TOTAL BROWNSVILLE	282,754	264,062	18,692	7%	9,425
DEL RIO	141,227	138,330	2,897	2%	4,708
DONNA	55,602	55,038	564	1.02%	1,853
EAGLE PASS	211,807	236,646	-24,839	-10%	7,060
YSLETA-ZARAGOZA	263,720	263,402	318	0%	8,791
STANTON-LERDO	116,970	132,631	-15,661	-12%	3,899
TOTAL EL PASO	380,690	396,033	-15,343	-4%	12,690
LAREDO	430,633	413,385	17,248	4%	14,354
McALLEN- HIDALGO	218,854	191,801	27,053	14%	7,295
ANZALDUAS	116,372	101,895	14,477	14%	3,879
TOTAL	335,226	293,696	41,530	14%	11,174
PHARR	52,818	42,759	10,059	23.52%	1,761
PROGRESO	38,590	37,286	1,304	3.50%	1,286
ROMA	56,129	53,531	2,598	4.85%	1,871

**PHARR INTERNATIONAL BRIDGE
NORTHBOUND CAR CROSSINGS COMPARISON BY FISCAL YEAR**

	F.Y. 2024-2025	F.Y. 2025-2026	GAIN / LOSS	INC% / DEC%
OCTOBER	41,181	46,414	5,233	12.71%
NOVEMBER	43,427	49,644	6,217	14.32%
DECEMBER	50,228	51,090	862	1.72%
JANUARY	41,526	47,607	6,081	14.64%
FEBRUARY	37,923	41,485	3,562	9.39%
MARCH	48,015	48,803	788	1.64%
APRIL	49,293	42,170	(-7,123)	-14.45%
MAY	49,911	48,651	(-1,260)	-2.52%
JUNE	44,025	45,811	1,786	4.06%
YTD TOTAL	405,529	421,675	16,146	3.98%
JULY	47,938			
AUGUST	50,231			
SEPTEMBER	44,197			
TOTAL CROSSING	547,895			

**PHARR INTERNATIONAL BRIDGE
SOUTHBOUND TRUCK CROSSINGS COMPARISON BY FISCAL YEAR**

	F.Y. 2024-2025	F.Y. 2025-2026	GAIN / LOSS	INC% / DEC%
OCTOBER	57,919	67,196	9,277	16.02%
NOVEMBER	56,594	56,809	215	0.38%
DECEMBER	52,963	58,919	5,956	11.25%
JANUARY	58,873	63,605	4,732	8.04%
FEBRUARY	49,624	56,855	7,231	14.57%
MARCH	60,111	62,210	2,099	3.49%
APRIL	57,810	58,984	1,174	2.03%
MAY	57,473	59,011	1,538	2.68%
JUNE	56,911	56,019	(-892)	-1.57%
YTD TOTAL	508,278	539,608	31,330	6.16%
JULY	58,647			
AUGUST	59,955			
SEPTEMBER	61,996			
TOTAL CROSSING	688,876			

SOUTHBOUND TRUCK CROSSINGS COMPARISON FOR THE MONTH OF JUNE F.Y. 2025 – 2026

			GAIN LOSS	% INC. % (DEC.)	DAILY AVERAGE
	JUNE F.Y. 25-26	JUNE F.Y. 24-25			
ANZALDUAS (Empty only)	2,719	3,793	-1,074	-28%	91
VETERANS (LOS TOMATES)	19,032	19,869	-837	-4%	634
FREE TRADE (LOS INDIOS)	6,628	4,480	2,148	48%	221
TOTAL BROWNSVILLE	25,660	24,349	1,311	5%	855
DEL RIO	6,334	5,753	581	10%	211
DONNA	4	91	-87	-96%	0
EAGLE PASS	25,037	33,772	-8,735	-26%	835
YSLETA-ZARAGOZA-EL PASO	62,552	57,899	4,653	8%	2,085
LAREDO	260,496	249,079	11,417	5%	8,683
PHARR	56,019	56,911	-892	-2%	1,867
PROGRESO	8,181	6,725	1,456	22%	273
ROMA	1,008	718	290	40%	34

**PHARR INTERNATIONAL BRIDGE
NORTHBOUND TRUCK CROSSINGS (FULL, EMPTY & AG.)**

	F.Y. 2024- 2025	F.Y. 2025- 2026	GAIN / LOSS	INC% / DEC%	FULL TRUCKS	EMPT	AG TRUCKS	NARP NO INSP.
OCTOBER	63,509	67,546	4,037	6.36%	42,350	25,196	18,897	9,267
NOVEMBER	61,144	57,289	(-3,855)	-6.30%	38,164	19,125	18,718	9,046
DECEMBER	56,425	58,540	2,115	3.75%	37,230	21,310	20,168	9,417
JANUARY	62,953	63,537	584	0.93%	41,881	21,656	23,254	10,999
FEBRUARY	49,863	56,973	7,110	14.26%	38,646	18,297	20,062	8,785
MARCH	62,036	61,012	(-1,024)	-1.65%	43,938	17,074	22,795	8,942
APRIL	58,802	58,853	51	0.09%	42,164	16,689	22,849	9,613
MAY	59,630	57,112	(-2,518)	-4.22%	41,756	15,347	21,893	9,882
JUNE	58,132	55,557	(-2,575)	-4.43%	37,729	17,828	17,620	8,200
JULY	59,036							
AUGUST	59,433							
SEPTEMBER	60,903							
TOTAL CROSSING	711,866							

Agriculture trucks at the Pharr International Bridge totaled **17,620** crossings for the month of June representing a **32%** of the imports from Mexico.

Agriculture trucks at the Pharr International Bridge Import Lot showed an increase of **458** trucks or **2.67%** over the same month in F.Y. 2024-2025.

**PHARR INTERNATIONAL BRIDGE
NORTHBOUND & SOUTHBOUND
TRUCK CROSSING COMPARISON BY FISCAL YEAR**

	F.Y. 2024-2025	F.Y. 2025-2026	GAIN / LOSS	INC% / DEC%
OCTOBER	121,428	134,742	13,314	10.96%
NOVEMBER	117,738	114,098	(-3,640)	-3.09%
DECEMBER	109,388	117,459	8,071	7.38%
JANUARY	121,826	127,142	5,316	4.36%
FEBRUARY	99,487	113,828	14,341	14.41%
MARCH	122,147	123,222	1,075	0.88%
APRIL	116,612	117,837	1,225	1.05%
MAY	117,103	116,123	(-980)	-0.84%
JUNE	115,043	111,576	(-3,467)	-3.01%
JULY	117,683			
AUGUST	119,338			
SEPTEMBER	122,899			
TOTAL CROSSING	1,400,742			

**PHARR INTERNATIONAL BRIDGE
F.Y. 2025-2026 CROSSINGS COMPARISON BY AXLE**

	CARS	2X TRUCKS	3X TRUCKS	4X TRUCKS	5X TRUCKS	6X TRUCKS	MOBILE HOMES	WIDE LOAD	SPEC. CROSS	MONTH TOTAL
OCTOBER	50,486	4,389	8,141	864	43,836	183	4	152	9,627	117,682
NOVEMBER	48,387	3,445	6,158	714	38,477	163	15	112	7,725	105,196
DECEMBER	57,314	3,405	6,214	644	38,987	160	4	134	9,371	116,233
JANUARY	47,070	3,529	6,210	728	43,365	153	4	114	9,502	110,675
FEBRUARY	45,726	3,377	4,604	644	39,581	186	1	133	8,329	102,581
MARCH	56,497	3,976	5,113	679	45,891	238	0	166	6,147	118,707
APRIL	54,799	3,726	4,446	724	44,358	176	0	142	5,415	113,783
MAY	57,423	3,670	4,783	922	43,578	209	0	142	5707	116,434
JUNE	52,818	3,749	4,317	722	40,835	173	0	148	6,075	108,837
JULY										
AUGUST										
SEPTEMBER										
TOTAL CROSSING										

TOTAL PERCENTAGE FOR CARS AND TRUCKS FOR THE MONTH OF JUNE F.Y. 2025-2026.

- 1X CARS 49%
- 2X TRUCKS 3%
- 3X TRUCKS 4%
- 4X TRUCKS 1%
- 5X TRUCKS 38%
- 6X TRUCKS 0.2%

**PHARR INTERNATIONAL BRIDGE
REVENUE COMPARISON BY FISCAL YEAR**

	F.Y. 2024-2025	F.Y. 2025-2026	GAIN / LOSS	INC% / DEC%
OCTOBER	\$ 1,709,722	\$ 2,160,583	\$ 450,861	26.37%
NOVEMBER	\$ 1,815,436	\$ 1,740,268	(\$75,168)	-4.14%
DECEMBER	\$ 1,758,294	\$ 2,373,704	\$ 615,409	35%
JANUARY	\$ 1,762,476	\$ 2,981,788	\$ 1,219,311	69.18%
FEBRUARY	\$ 1,528,157	\$ 2,617,356	\$ 1,089,199	71.28%
MARCH	\$ 1,824,299	\$ 2,500,428	\$ 676,129	37.06%
APRIL	\$ 1,771,074	\$ 2,358,081	\$ 587,006	33.14%
MAY	\$ 1,825,700	\$ 2,410,857	\$ 585,157	32.05%
JUNE	\$ 1,747,133	\$ 2,327,207	\$ 580,074	33.20%
YTD TOTAL	\$ 15,742,295	\$ 21,470,277	\$ 5,727,981	36.39%
JULY	\$ 1,786,595			
AUGUST	\$ 1,876,042			
SEPTEMBER	\$ 1,972,328			
TOTAL CROSSING	\$ 21,377,262			



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 2.B.

DATE SUBMITTED: July 10, 2026

MEETING DATE: July 15, 2026

FROM: Vanessa Guzman, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Finance Report for June 2026.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

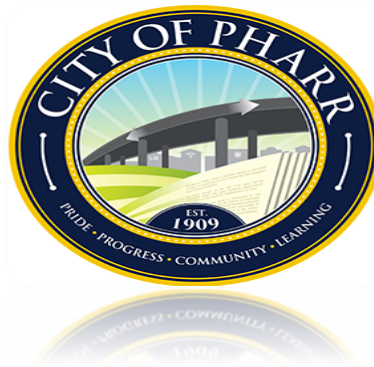
Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 07/10/2026



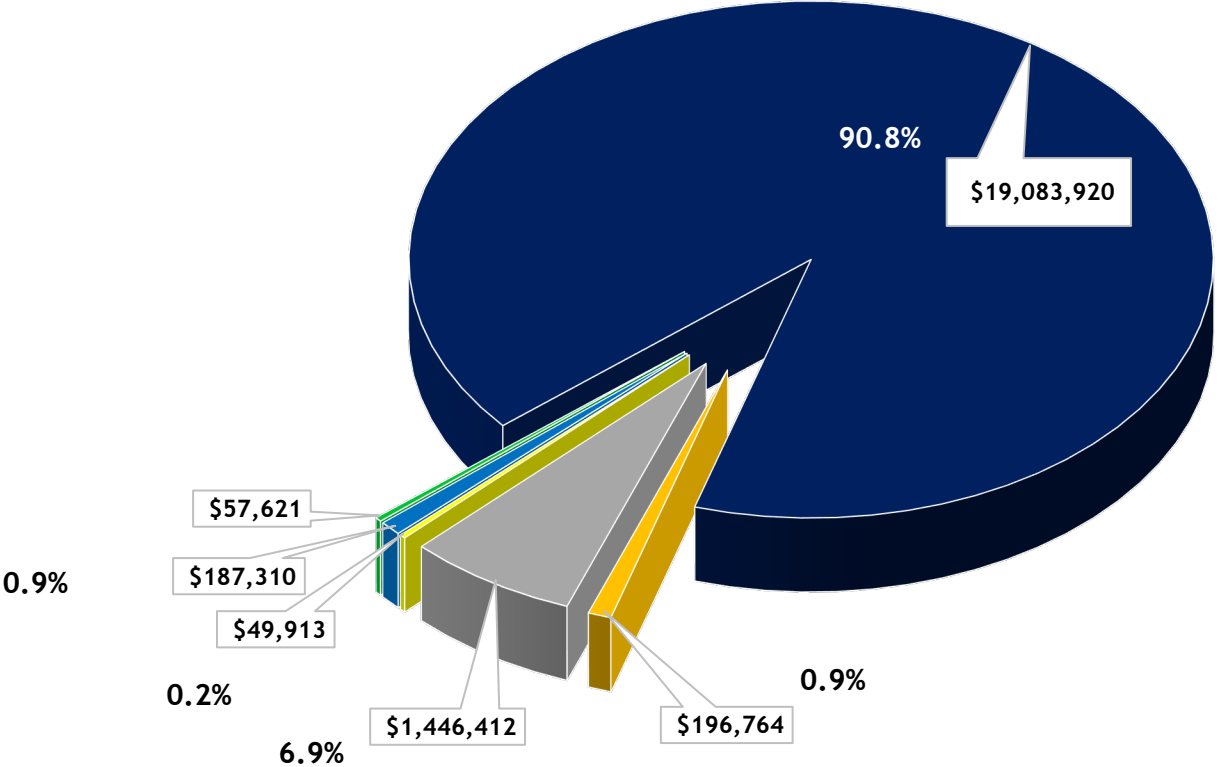
PHARR INTERNATIONAL BRIDGE

Financial Report
JUNE - FY 25/26



Bridge Revenues

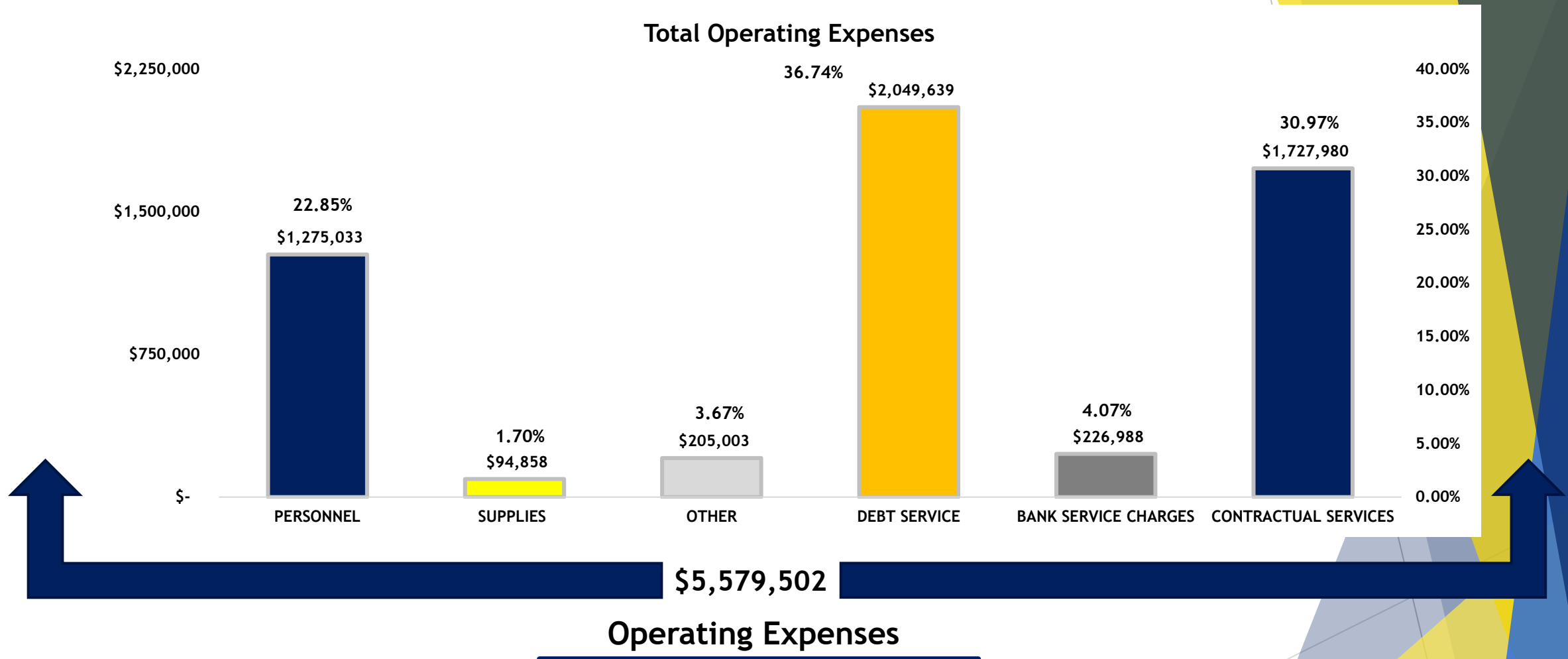
- Toll Fees
- Credit Card - Surcharge
- Interest from Bond Proceeds
- Peso Exchange Rate Income
- Rental Income
- Other



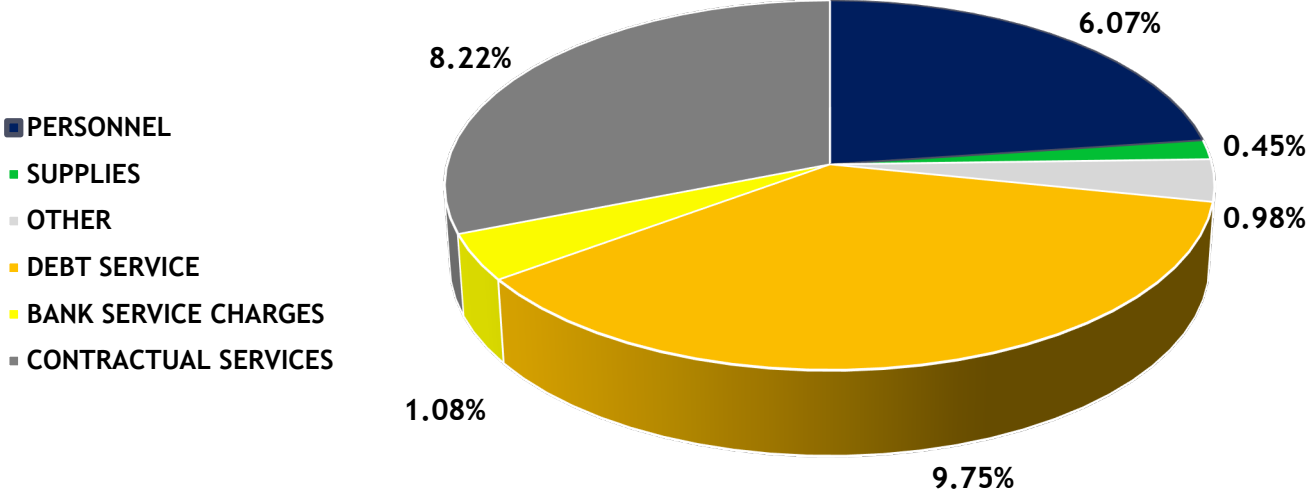
\$21,021,940

Total Revenues

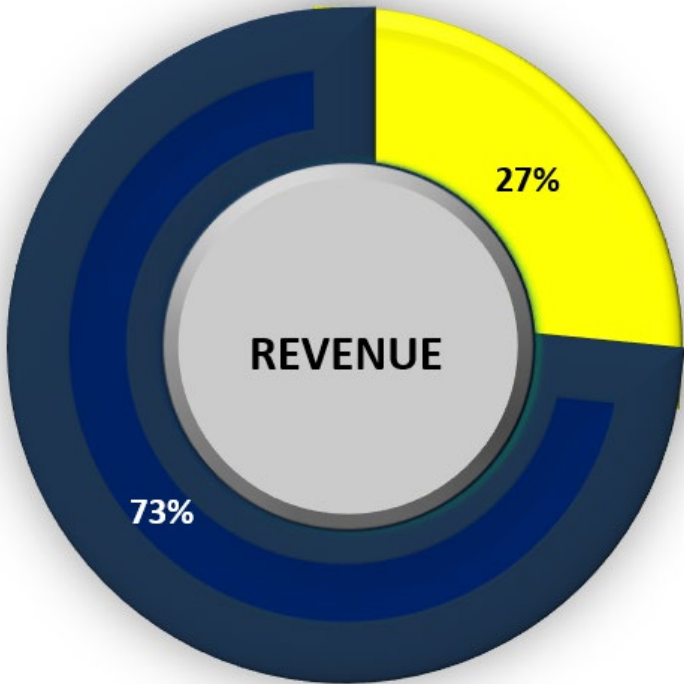




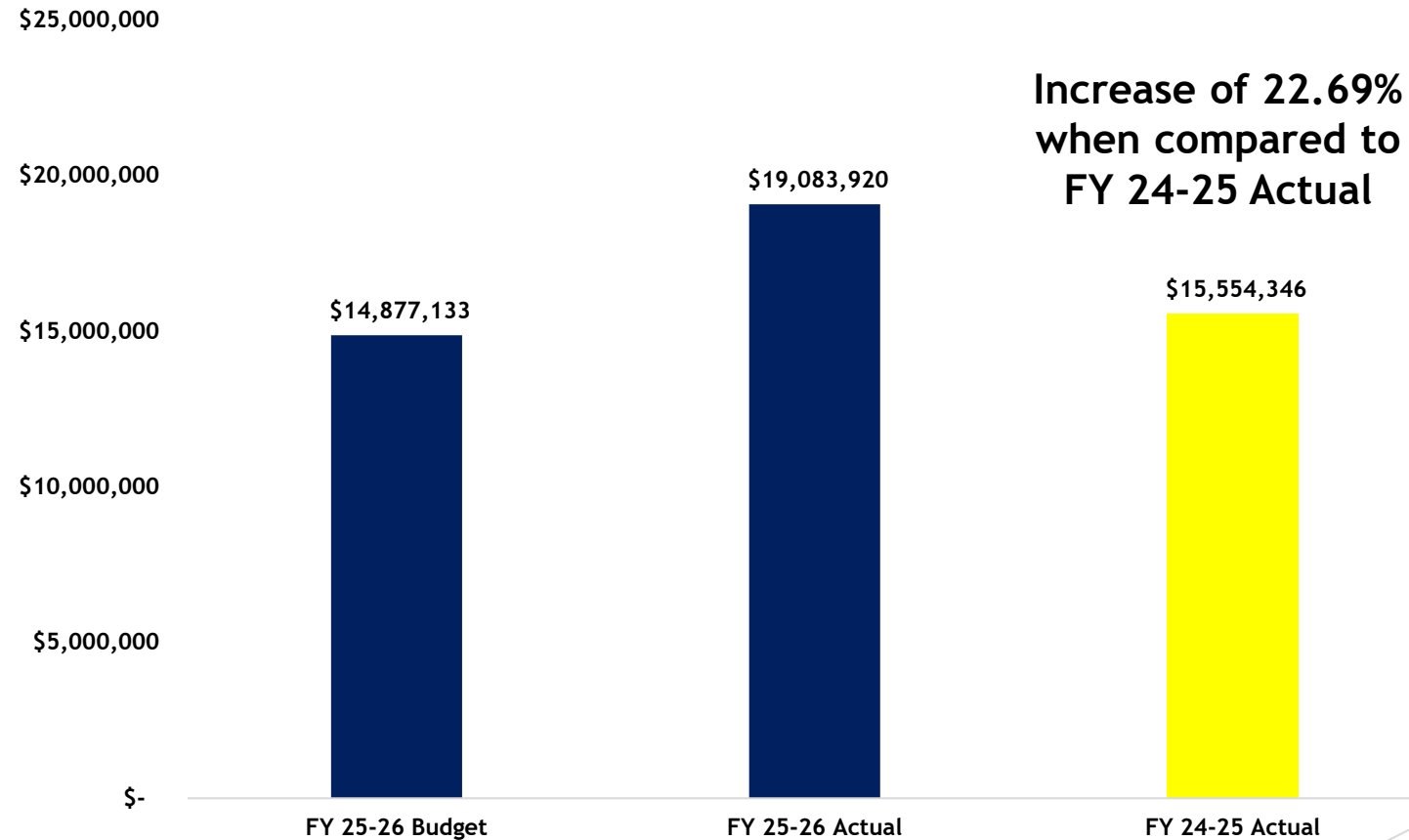
Operating Expenses As A Percentage of Revenues



REVENUES OVER EXPENSES



Toll Collections

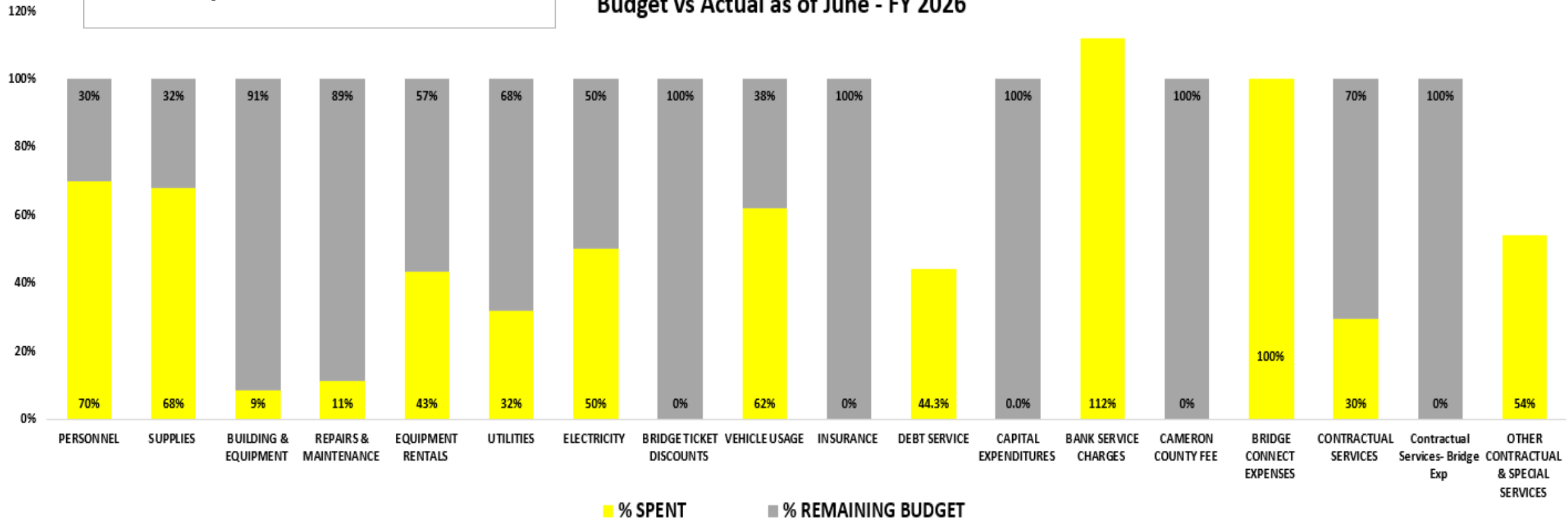


June - FY 2026

Budget Benchmark: $\leq 68\%$

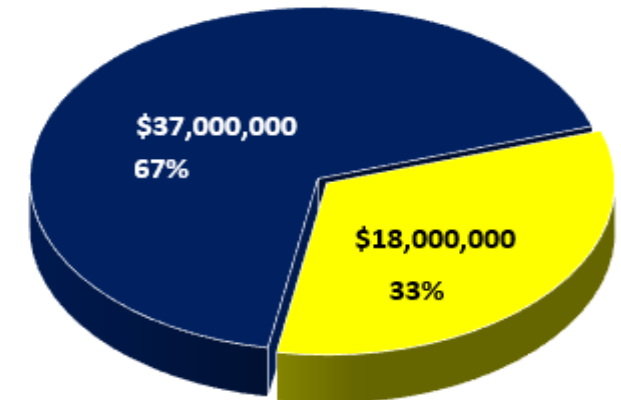
Actual Spent: $< 23\%$

Bridge Expenditures Budget vs Actual as of June - FY 2026



Fiscal Year	Principal	Interest	Total Debt Service
2021	\$ -	\$ -	\$ -
2022	\$ 545,000	\$ 2,368,673	\$ 2,913,673
2023	\$ 505,000	\$ 2,311,550	\$ 2,816,550
2024	\$ 1,925,000	\$ 2,286,300	\$ 4,211,300
2025	\$ 2,005,000	\$ 2,204,000	\$ 4,209,000
2026	\$ 2,095,000	\$ 2,118,250	\$ 4,213,250
2027	\$ 2,180,000	\$ 2,028,600	\$ 4,208,600
2028	\$ 2,295,000	\$ 1,919,600	\$ 4,214,600
2029	\$ 2,405,000	\$ 1,804,850	\$ 4,209,850
2030	\$ 2,530,000	\$ 1,684,600	\$ 4,214,600
2031	\$ 2,655,000	\$ 1,558,100	\$ 4,213,100
2032	\$ 2,785,000	\$ 1,425,350	\$ 4,210,350
2033	\$ 2,925,000	\$ 1,286,100	\$ 4,211,100
2034	\$ 3,070,000	\$ 1,139,850	\$ 4,209,850
2035	\$ 3,205,000	\$ 1,008,450	\$ 4,213,450
2036	\$ 3,340,000	\$ 871,200	\$ 4,211,200
2037	\$ 3,485,000	\$ 728,100	\$ 4,213,100
2038	\$ 3,635,000	\$ 578,700	\$ 4,213,700
2039	\$ 3,790,000	\$ 422,800	\$ 4,212,800
2040	\$ 3,925,000	\$ 287,100	\$ 4,212,100
2041	\$ 4,065,000	\$ 146,250	\$ 4,211,250
Total	\$ 53,365,000	\$ 28,178,423	\$ 81,543,423

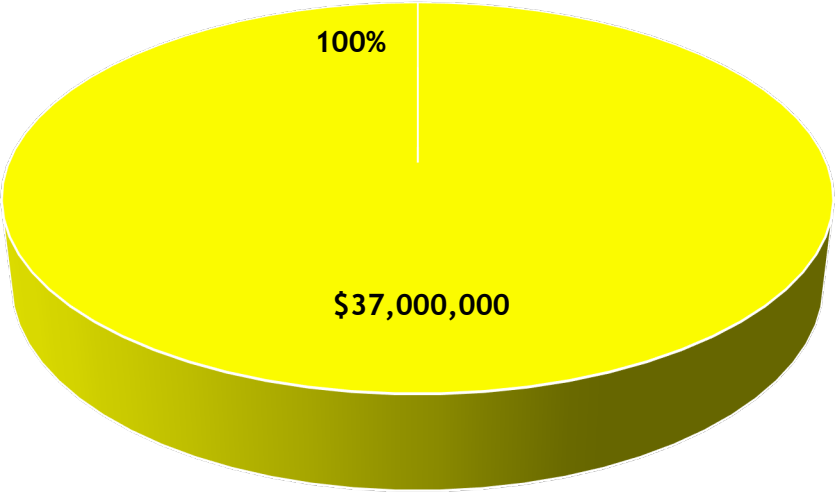
Bridge Bond Debt



■ Bridge Expansion ■ DAP 16

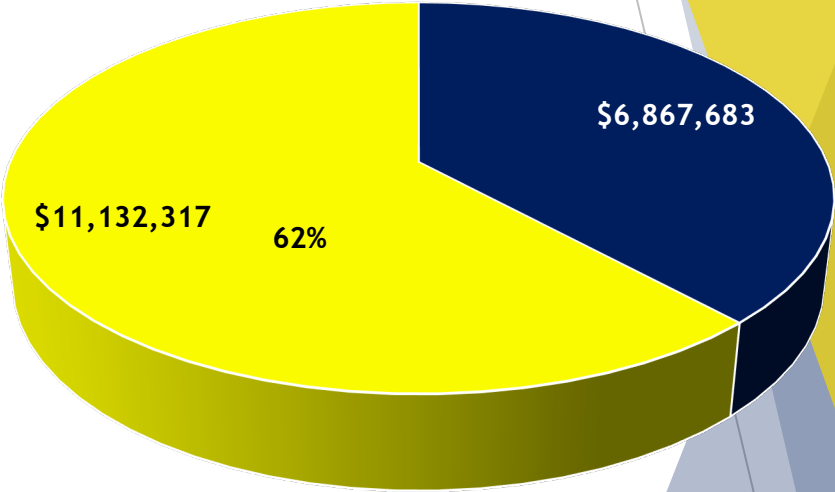
Bridge Bond Debt: YTD Funded Amount

Bridge Expansion



■ Bond ■ Funded

DAP 16



■ Bond ■ Funded

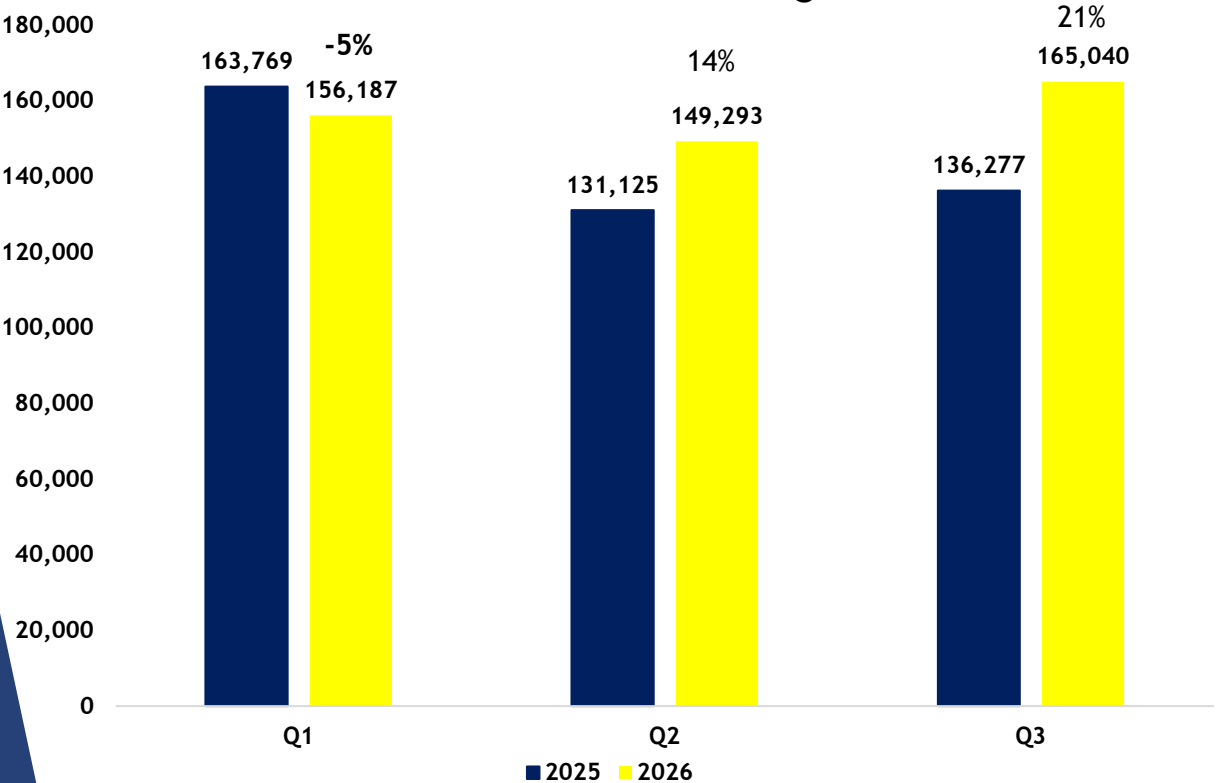
PHARR INTERNATIONAL BRIDGE

FY 2025 & 2026 - 1st, 2ND, & 3RD Quarter
Crossings & Revenue Comparison

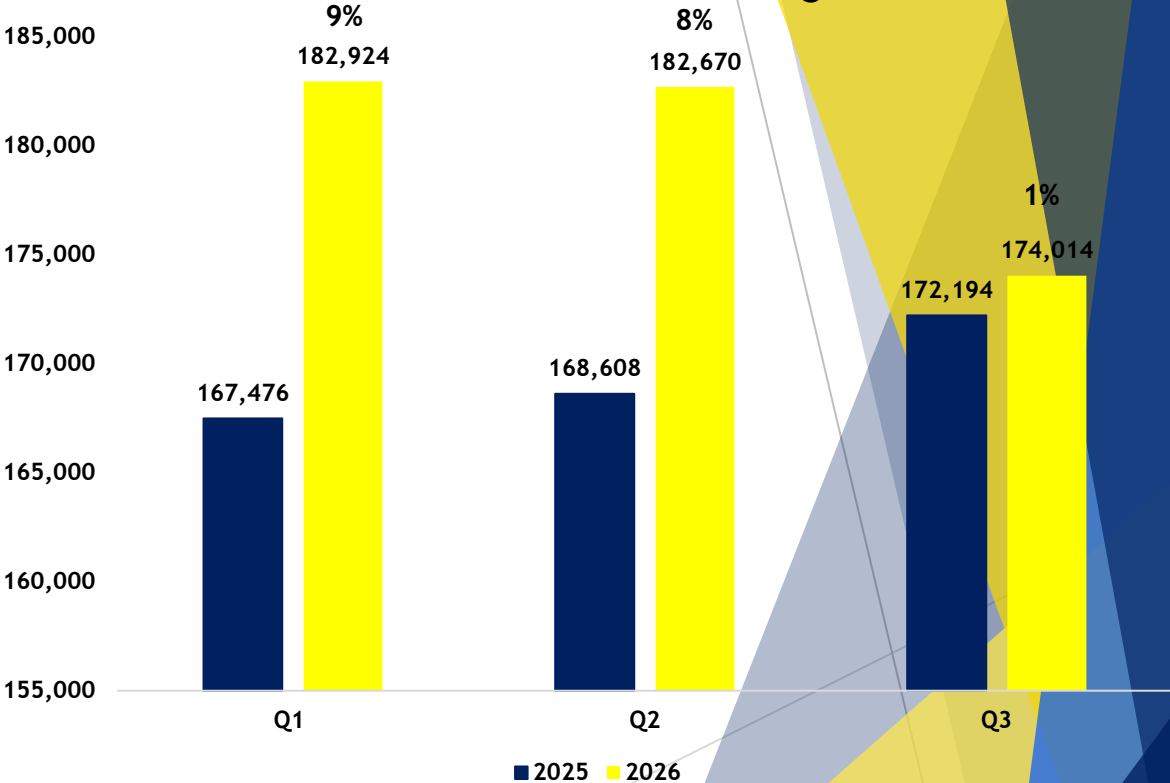


SB Crossings Comparison

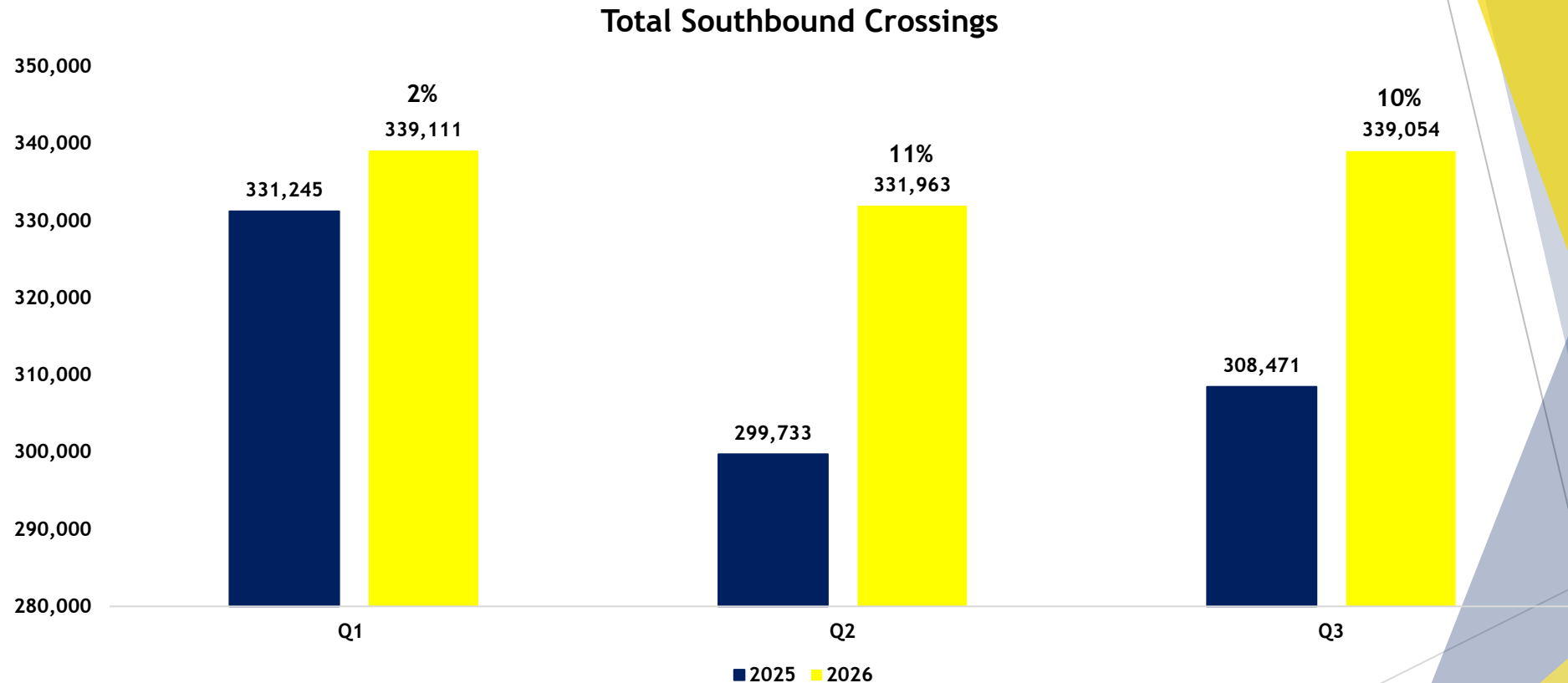
Southbound Car Crossings



Southbound Truck Crossings

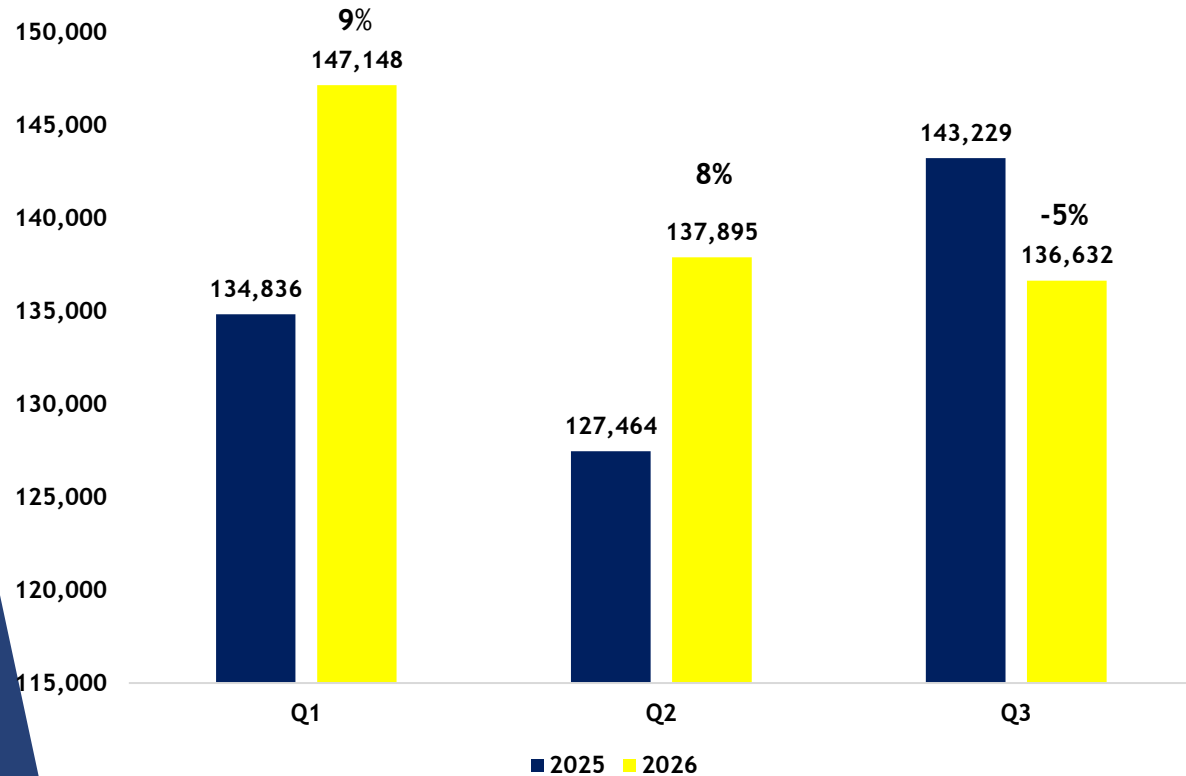


Total SB Crossings Comparison

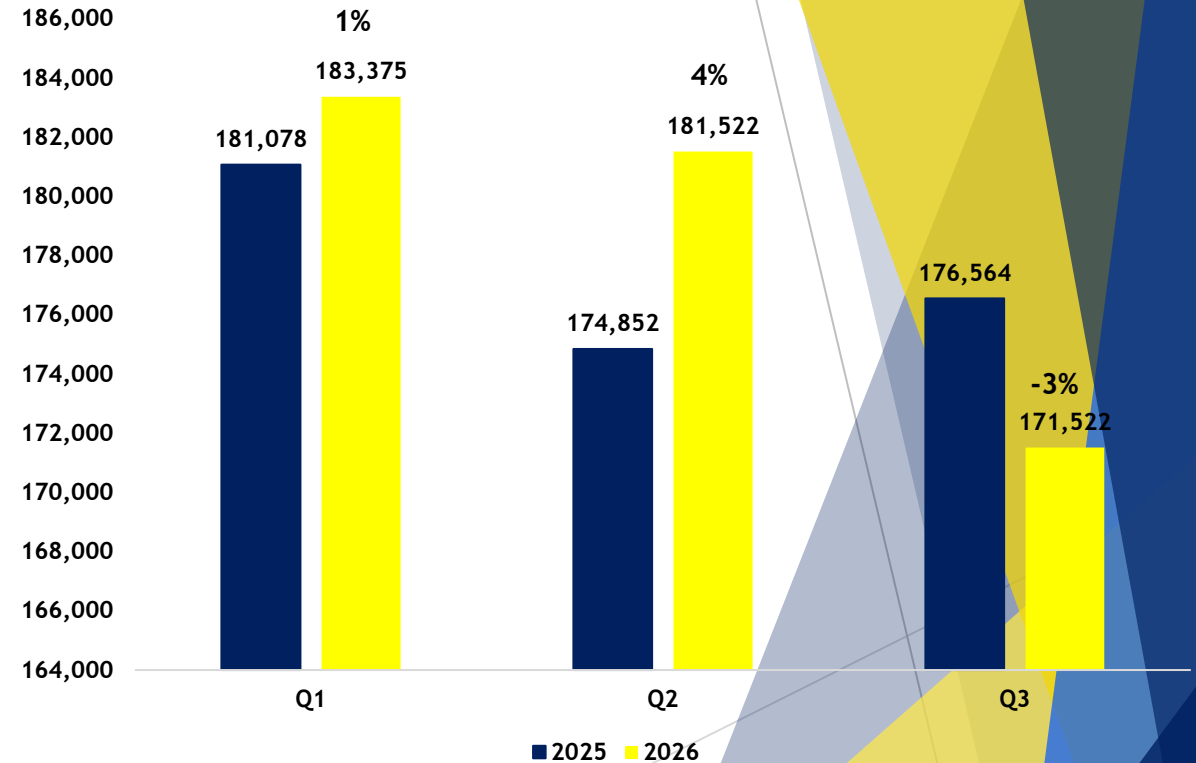


NB Crossings Comparison

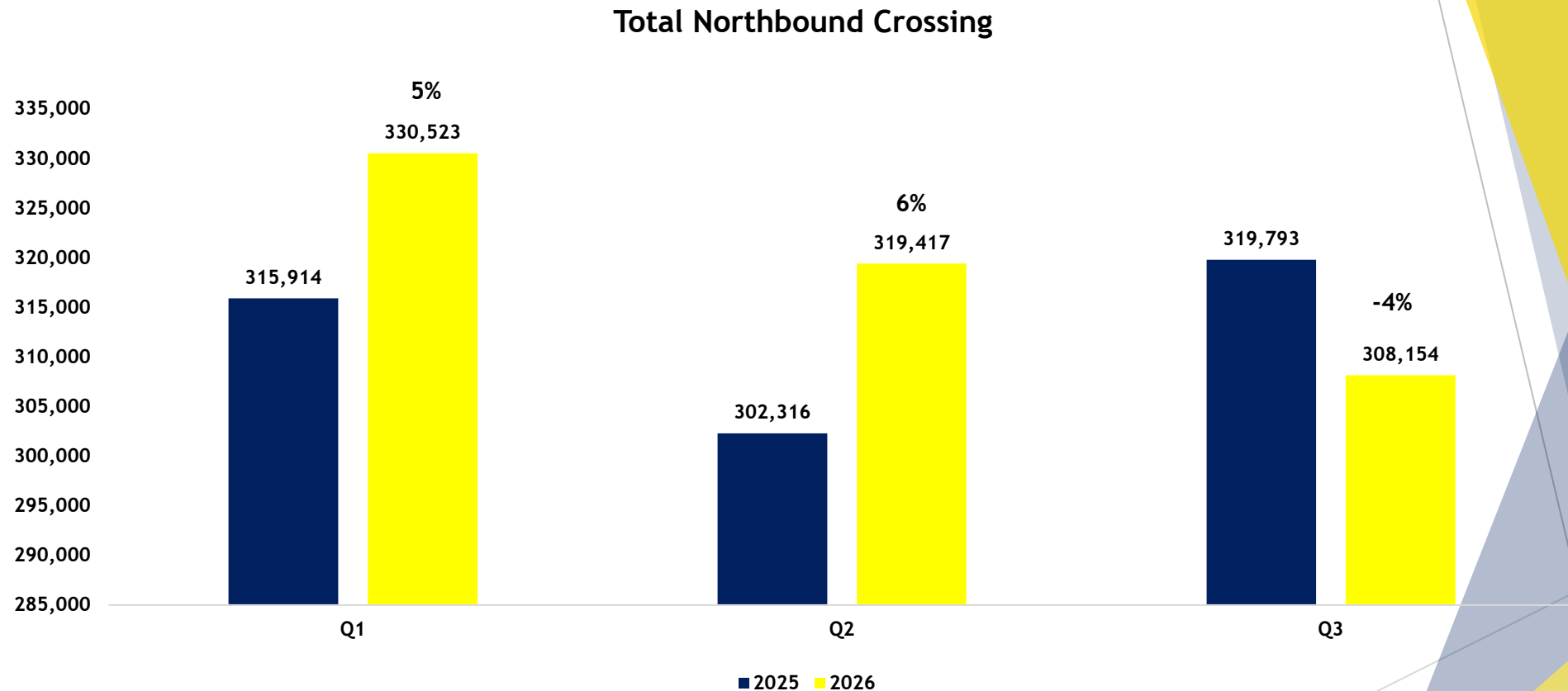
Northbound Cars Crossings



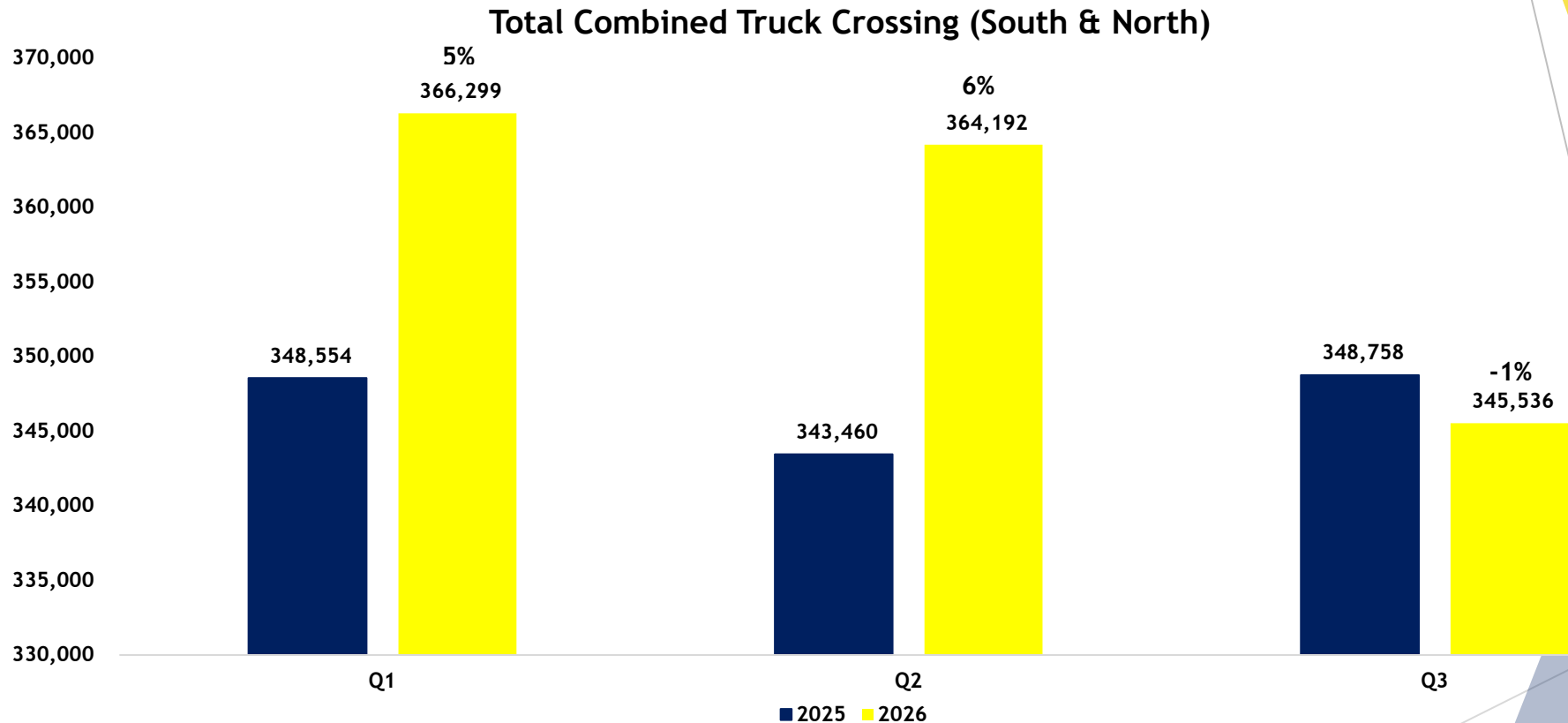
Northbound Truck Crossings



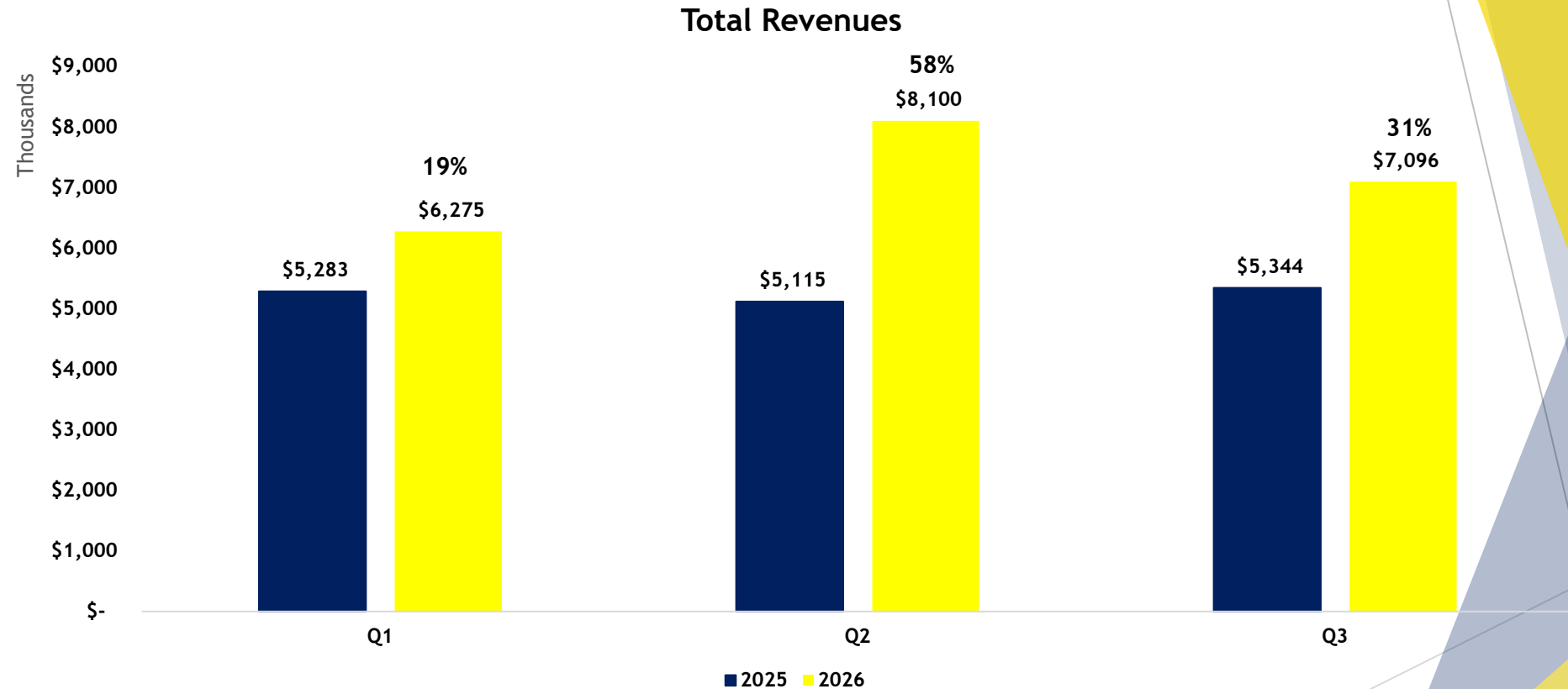
Total NB Crossings Comparison



Combined SB & NB Truck Crossings Comparison



Total Revenue Comparison

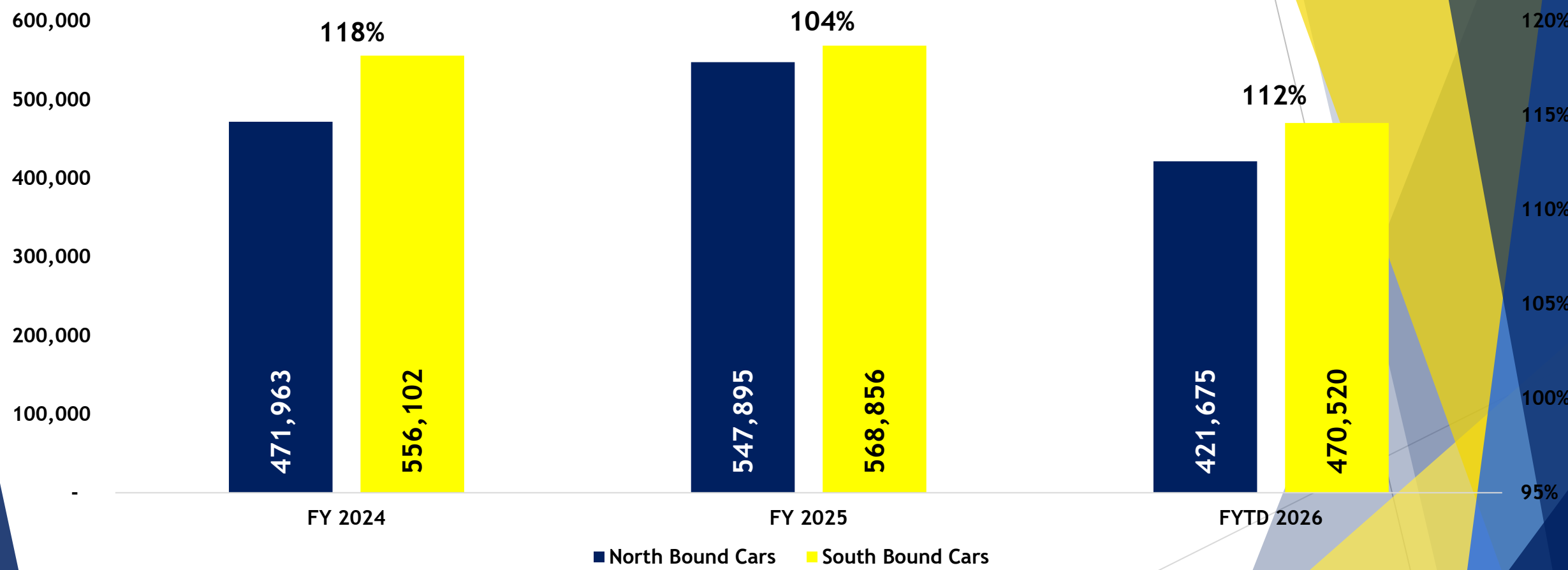


PHARR INTERNATIONAL BRIDGE

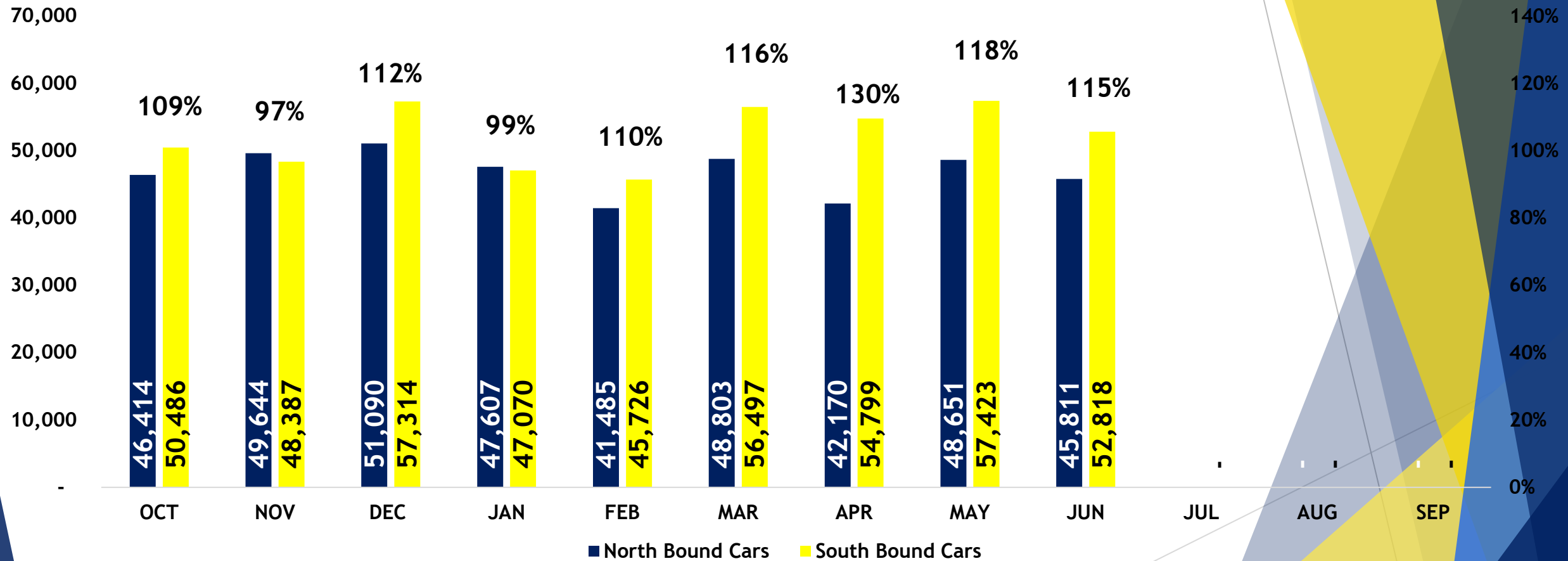
**Southbound Recapture Rate
June - FYTD 2026**



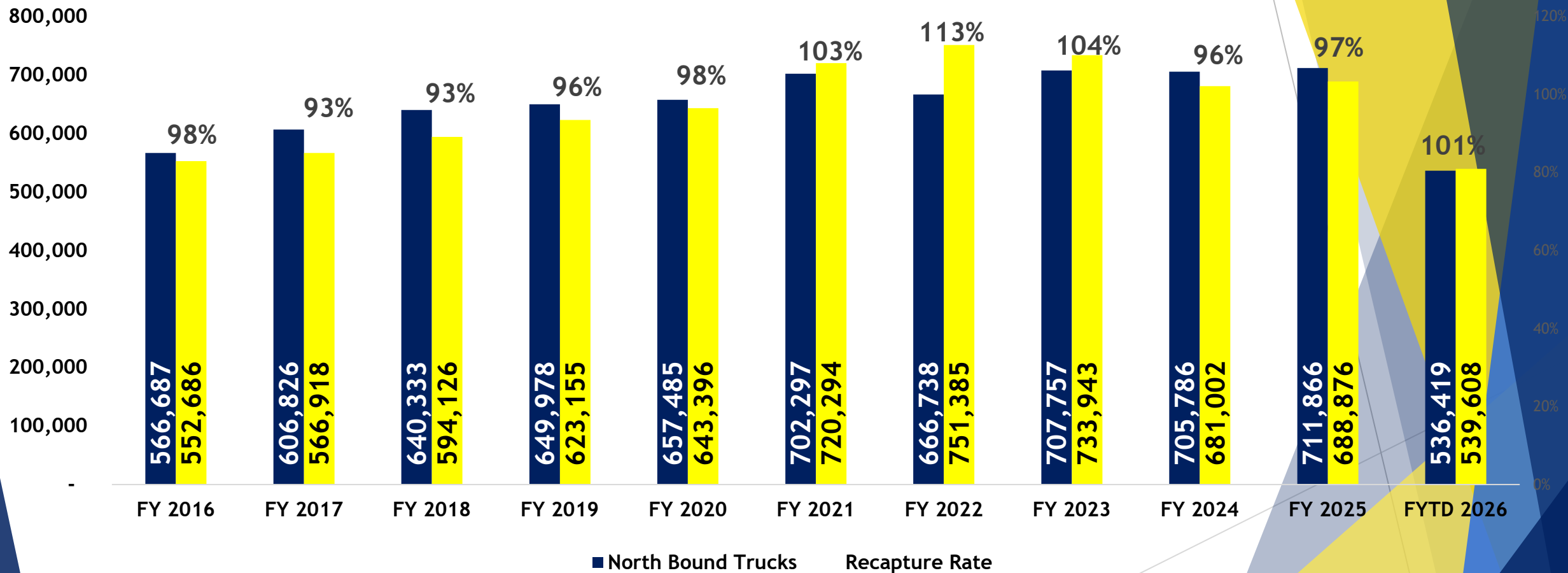
YTD Southbound Car Recapture Rate



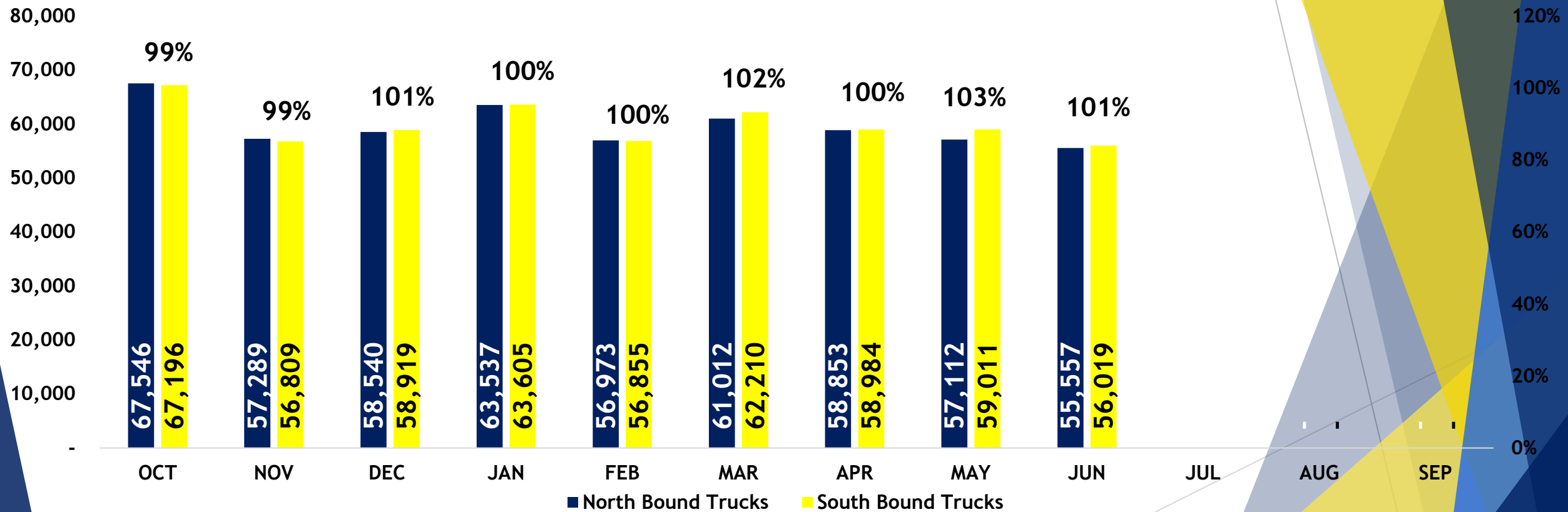
Historical Southbound Car Recapture Rate



Historical Southbound Truck Recapture Rate



YTD Southbound Truck Recapture Rate



QUESTIONS



THANK YOU





AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 2.C.

DATE SUBMITTED: July 10, 2026

MEETING DATE: July 15, 2026

FROM: Vanessa Guzman, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Engineer's Report.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 07/10/2026



Report on Capital Improvement Project Activity

Pharr-Reynosa International Bridge

July 2026

City Engineer – Patrizia Longoria, P.E.
Wednesday, July 15, 2026



Pharr
Engineering



BRIDGE BOARD MEETING

Engineer: Halff Associates, Inc.
Contractor: D. Wilson Construction Co.
CM: Brownstone Consultants, LLC
Status:

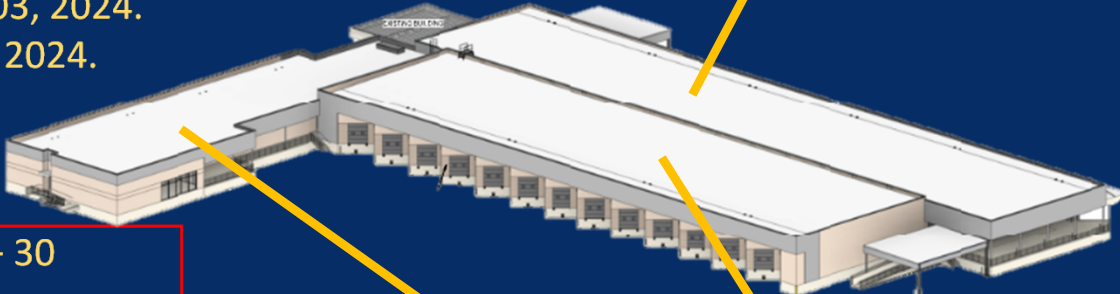
- Bid Opening for re-bid on Thur., June 20, 2024.
- Bid Analysis and recommendation sent to TxDOT for concurrence on Fri. July 05, 2024
- Received concurrence from TxDOT on Aug. 22, 2024.
- Awarded project at City Commission on Tue. Sept. 03, 2024.
- Pre-Construction Meeting was held on October 23, 2024.

Next Steps:

- Construction ongoing

Start Contract Time: November 04, 2024

Contract Time: 425 standard workweek days (22 mo.) + 30 (8/18/2025) + 15 (12/01/2025) = 470
Time to Date (07/31/26): ~417 (88.7%)
End Contract Time: Oct. 20, 2026 (latest schedule Jan. 14, 2027)
Contract Amount: \$45,253,972.12
Change Orders: \$22,835.40 (8/18/2025)
\$49,781.94 (12/01/2025)
Revised Contract: \$45,326,589.46
PCOs: \$72,361.43 (multiple)
Total Paid to Date (1-19): \$23,514,353.93 (51.9%) (05/25/2026)
Latest Reimbursement Requests: #16 for \$1,023,520.75 (submitted 06/29/2026; total to date \$21,260,658.56; remaining balance \$2,154,923.44)



Dock Expansion Ph I
Dry Dock

Agricultural Lab

Dock Expansion Ph II
Cold Storage

Dock Expansion Phase I, II & Ag Lab (DAP FY 16)



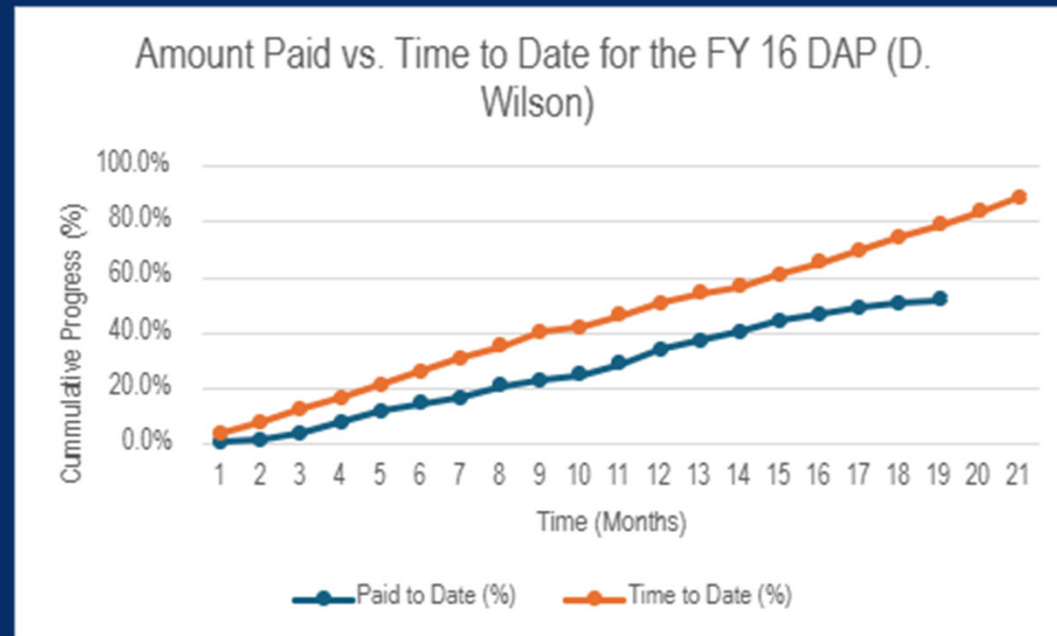
Pharr
Engineering



CSJ: 0921-02-424
CSJ: 0921-02-424
CSJ: 0921-02-433

CONSTRUCTION

Month	Total Amount Paid to Date (%)	Total Time to Date (%)
November '24	1.0	4.0
December '24	1.7	8.2
January '25	4.2	12.7
February '25	8.0	16.9
March '25	12.2	21.6
April '25	14.8	26.1
May '25	16.6	31.1
June '25	21.2	35.5
July '25	23.2	40.5
August '25	25.2*	42.2*
September '25	29.0	46.4
October '25	34.2	50.8
November '25	37.3	54.5
December '25	40.7	56.8
January '26	44.6	61.1
February '26	46.9	65.3
March '26	49.4	70.0
April '26	50.4	74.7
May '26	51.9	79.1
June '26	TBD	83.8
July '26	TBD	88.7



Construction Phase I, II & Ag Lab (DAP FY 16)

0921-02-424



Public Works
Engineering



CSJ: 0921-02-424

CSJ: 0921-02-433

CONSTRUCTION

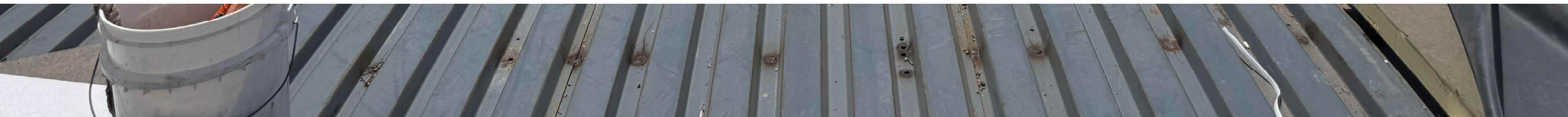


07-06-2026 – the contractor continued saw-cutting and removing concrete slab located along the east side of the Cold Storage Building.





07-06-2026 – the contractor continued the of the roofing system assembly, including the 6-inch rigid roof insulation, ½-inch glass mat reinforced gypsum cover board, and EPDM roofing membrane, on the roof of the Agricultural Building.



Engineer: Structural Engineering Associates, Inc. (SEA)

CM: Brownstone Consultants, LLC

Contractor: IOC Company, LLC

Status:

- Project is under construction.
- OSB easements have been finalized. Light easements are being worked on.
- HCID No. 2 Agreement and Temporary Construction Permit were executed

Next Steps:

- Construction ongoing

Start Contract Time: August 05, 2024

Contract Time: 480 calendar days + 30 (int'l span, 2/25/25) + 15 (weather, SEJ, 5/19/2025) + 02 (9/2/25) = 527

Time to Date (07/31/26): ~725 calendar days (137.6%)

End Contract Time: January 14, 2026 (latest schedule 07/27/26)

Contract Amount: \$47,601,706.75

Change Orders: -\$824,457.60 (OSB, 2/25/25)

\$36,317.42 (SEJ, 05/19/2025)

\$15,206.86 (9/2/2025)

Revised Contract: \$46,828,773.43

Total Paid to Date (1-22): \$42,351,289.59 (90.4%) (05/25/2026)

Latest Reimbursement Request: #11 & Final (9/09/2025).

Remaining requests are for \$0 (#21, 07/01/2026)



International Bridge Expansion

CSJ: 0921-02-479

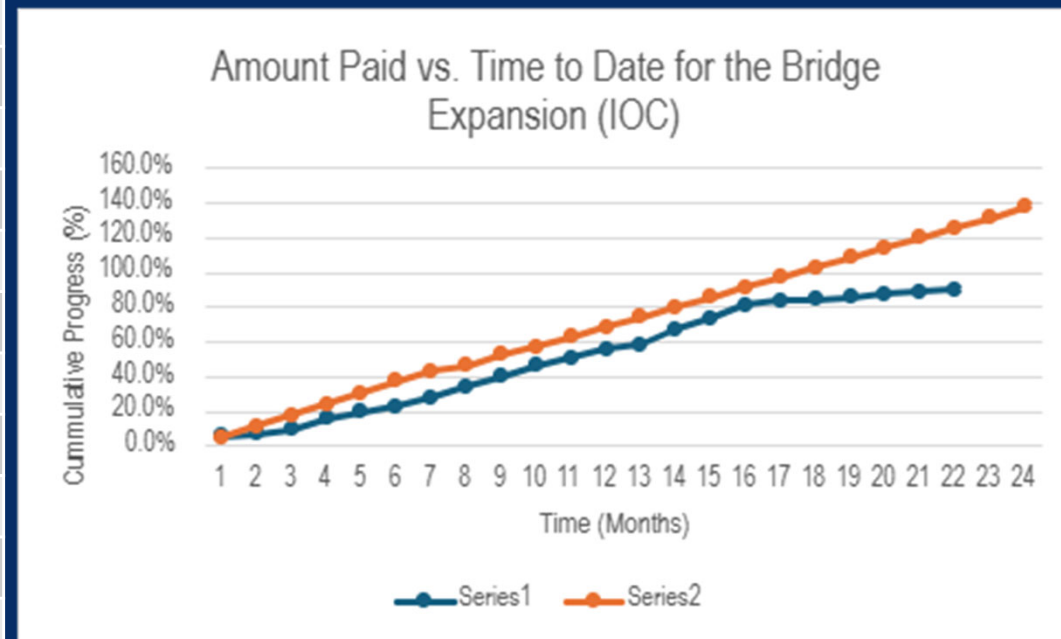


Pharr
Engineering



CONSTRUCTION

Month	Total Amount Paid to Date (%)	Total Time to Date (%)
August '24	5.6 1.3	5.4 6.3
September '24	6.9 3.1	11.7 6.5
October '24	10.0 5.8	18.1 6.3
November '24	15.8 4.2	24.4 6.5
December '24	20.0 3.1	30.8 6.5
January '25	23.1 5.3	37.3 5.8
February '25	28.4 5.9	43.1 3.5
March '25	34.3* 6.0	46.7* 5.9
April '25	40.3 6.2	52.5 4.4
May '25	46.4* 4.3	57.0* 5.7
June '25	50.7 5.2	62.7 5.9
July '25	56.0 2.8	68.6 5.9
August '25	58.8 8.7	74.5 5.4
September '25	67.5* 6.2	79.9* 5.9
October '25	73.7 7.7	85.8 5.7
November '25	81.3 2.6	91.5 5.9
December '25	83.9 0.9	97.3 5.9
January '26	84.8 0.9	103.2 5.3
February '26	85.7 1.9	108.5 5.9
March '26	87.7 1.0	114.4 5.7
April '26	88.7 1.7	120.1 5.9
May '26	90.4	126.0 5.7
June '26	TBD	131.7 5.9
July '26	TBD	137.6

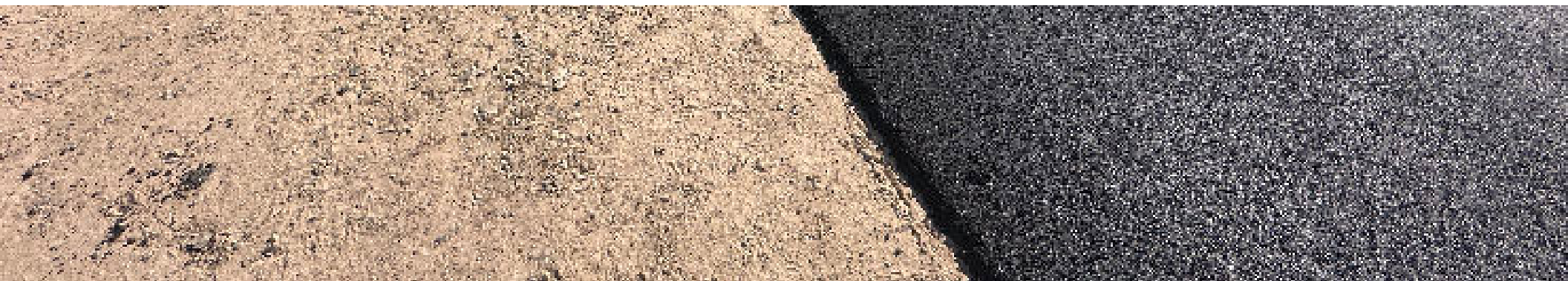


International Bridge Expansion
CSJ: 0921-02-479

CONSTRUCTION



07-03-2026 – the contractor performed hot mix asphalt paving operations within the new roadway



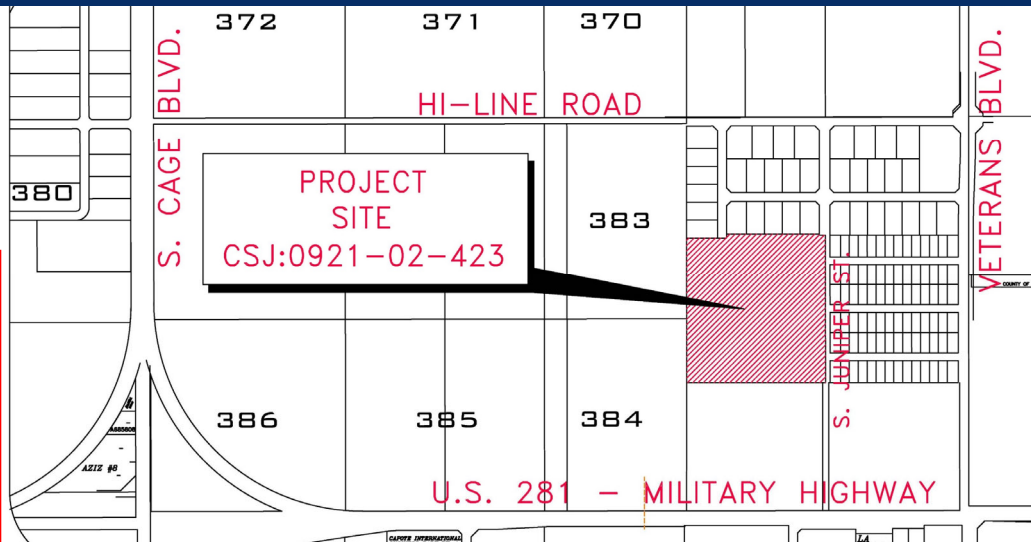


07-02-2026 – the contractor continued installing the 2-inch rigid metal conduit at HOSB #1.

Engineer: Javier Hinojosa Engineering
Contractor: NM Contracting LLC
CM: City of Pharr
Location: 10200 S. Juniper St.
Status:

- Bid opening was on Thur., May 30, 2024, and a total of six (6) bids were received.
- City Commission awarded the project to NM Contracting on Monday, May 5, 2025
- Pre-Construction Meeting was held on Thursday, July 03, 2025.
- Contract time started Wednesday, July 16, 2025.

Start Contract Time: July 16, 2025
Contract Time: 275 standard workweek days
Time to Date (07/31/26): 241 (87.6%)
End Contract Time: August 19, 2026 (latest schedule Oct. 10, 2026)
Contract Amount: \$11,888,058.76
Change Orders: \$0
Total Paid to Date (1-8): \$3,321,461.85 (02/28/2026, 27.9%)
Latest Reimbursement Requests: \$379,382.32 (#5 submitted 06/16/2026) (Total Reimbursement Request To Date: \$1,274,281.75)



Commercial Vehicle Parking Area
CSJ: 0921-02-423



CONSTRUCTION



07-01-2026 – the contractor completed the placement and mixing of 3% cement-treated new base within a designated work area measuring approximately 768-feet in length by 35-feet in width, to a treatment depth of 6-inches.



Pharr
Engineering



CSJ: 0921-02-423

CONSTRUCTION



DEPARTMENT MISSION STATEMENT

“To enhance health, safety and welfare in the City of Pharr by providing economical, responsive and effective professional engineering and GIS services for the planning, construction, and preservation of public infrastructure and improvement of quality of life.”



Pharr
Engineering



END



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 2.D.

DATE SUBMITTED: July 10, 2026

MEETING DATE: July 15, 2026

FROM: Vanessa Guzman, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Director's Report.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 07/10/2026



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 3.A.

DATE SUBMITTED: July 10, 2026

MEETING DATE: July 15, 2026

FROM: Vanessa Guzman, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Approval of Minutes for May 20, 2026 - Regular Called Meeting.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 07/10/2026

**MINUTES
TOLL BRIDGE BOARD
REGULAR MEETING
WEDNESDAY, MAY 20, 2026
118 S. CAGE BLVD. 2ND FLOOR**

The Toll Bridge Board met in a regular meeting on Wednesday, May 20, 2026, and following is the record of attendance.

MEMBERS PRESENT: Edgar Delgadillo, Chairman
Adalberto Campero, Secretary
Lazaro Beas, Member
Roberto Garza, Member

MEMBERS ABSENT: Tony Martinez, Vice-Chairman

**EX-OFFICIO MEMBERS
PRESENT:** None

**EX-OFFICIO MEMBERS
ABSENT:** Mayor Ambrosio Hernandez
Mayor Pro-Tem Michael Pacheco

STAFF PRESENT: Luis Bazan, Bridge Director
Javier Martinez, Asst. Bridge Director
Vanessa Guzman, Marketing Coordinator
Cleo Salinas, Office Manager
Freddy Flores, Bus. Expansion & Special Projects Manager

OTHERS PRESENT: Elvia Leal, Finance Comptroller
Patrizia Longoria, City Engineer
Ricardo Rodriguez, City Attorney
Victoria Brewster, Director of External Relations
Michael Rodriguez, Asst. Police Chief
Ezequiel Ordonez, Bridge México Liaison
Eddie Gutierrez, Financial Consultant
Sergio Ruiz, SECOESC
Mariana Ruiz, SECOESC

ITEM 1. CALL TO ORDER

A) ROLL CALL AND POSSIBLE ACTION ON THE EXCUSING OF ANY ABSENT MEMBER

Chairman Edgar Delgadillo called the meeting to order at 12:03 p.m. Roll call established a quorum.

Member Lazaro Beas moved to excuse absent members. Chairman Edgar Delgadillo seconded the motion and when put to a vote, it carried unanimously.

B) PLEDGE OF ALLEGIANCE/INVOCATION

Luis Bazan, Bridge Director, led in the pledge of allegiance and said the invocation.

ITEM 2. DIRECTOR'S ADMINISTRATIVE REPORT

A) CROSSING AND REVENUES REPORT FOR APRIL 2026

Luis Bazan, Bridge Director introduced the item.

Luis Bazan, Bridge Director, went over the total crossings and revenues report for the month of April 2026. He reported total crossings for the month of April were 113,783, which was an increase of 10,628 vehicles or 10.30% compared to last year. Mr. Bazan further reported total car crossings for the month of April were 54,799, which was an increase of 9,454 cars or 20.85%. He also reported that northbound car crossings for the month of April 2026 were 42,170, which was a decrease of -7,123 cars or -14.45% and went over car crossing comparisons from other bridges for the month of April 2026.

Luis Bazan, Bridge Director, reported on the total truck crossings for the month of April 2026. He stated crossings were 58,984, which was an increase of 1,174 trucks or 2.03% increase and went over truck crossings comparisons from other bridges for the month of April 2026.

Luis Bazan, Bridge Director, also reported northbound crossings for the month of April 2026 were 58,853, which was an increase of 51 trucks or 0.09%, and stated the agriculture for the month of April 2026 had 22,849, which represents 39% of all imports from Mexico to the U.S. He further reported that the combination of northbound and southbound truck crossings for the month of April 2026 were 117,837, which was an increase of 1,225 or 1.05%.

Luis Bazan, Bridge Director, went over the crossing comparisons by axle for the month of April 2026. He stated cars were 54,799, 2X trucks were 3,726, 3X trucks were 4,446, 4X trucks were 724, 5X trucks were 44,358, 6X trucks were 176, mobile homes were 0, and wide loads were 142. He stated special crossings were 5,415 and the total combination for the month of April was 113,783.

Lastly, Luis Bazan, Bridge Director, reported on total revenues collected for the month of April 2026. He reported the total revenues collected for the month were \$2,358,081, which showed an increase of \$587,006 or 33.14% in revenues.

B) FINANCE REPORT FOR APRIL 2026

Luis Bazan, Bridge Director introduced the item.

Luis Bazan, Bridge Director, called upon Eddie Gutierrez, Bridge Financial Consultant, for the April 2026 finance report.

Eddie Gutierrez, Bridge Financial Consultant with Blue Stone Capital Solutions, briefly reported on the expenditures and revenues year-to-date for the bridge.

C) ENGINEER'S REPORT

Luis Bazan, Bridge Director introduced the item.

Luis Bazan, Bridge Director, stated Patrizia Longoria, City Engineer, was present and questions on projects could be entertained at this time.

Patrizia Longoria, City Engineer, reported on the DAP FY16 project. She stated the project was at 79% of the time allowed and 49% of the contract payout amount and were scheduled to finish by November 2026. She reported that the contractor began installation of the wood formwork for the generator footing located north of the project site. She also reported that the contractor continued installing ceiling hangers to support the water piping at the Agricultural Building. She then presented a photo of the construction site and explained the project's status.

Patrizia Longoria, City Engineer, reported on the 2nd Span Project. She stated the project was at 126% of the time allowed and 87.7% of the contract payout amount and are scheduled to finish by July 2026. She reported that the contractor completed construction of the retaining wall at the buried irrigation ditch location. She also reported that the contractor completed the concrete pour and installed curing blankets over the concrete surface to maintain moisture and ensure proper curing conditions. She then presented a photo of the construction site and explained the project's status.

Lastly, Patrizia Longoria, City Engineer, reported on the Commercial Vehicle Parking Area. She stated that the project was at 79% of the time allowed and at 17.1% of the contract payout amount and are scheduled to finish by November 2026. She reported that the contractor began spreading the lime-treated subgrade at Section 6 and conducted excavation operations to install sanitary sewer pipe as part of the ongoing utility work. She then presented a photo of the construction site and explained the project's status.

Discussion ensued on the engineer's report.

D) DIRECTOR'S REPORT

Luis Bazan, Bridge Director introduced the item.

Luis Bazan, Bridge Director, reported on the upcoming BridgeConnect Trade Session, and presented Alfredo Flores, Business Expansion & Special Projects Manager, to provide more details about the event. Alfredo Flores, Business Expansion & Special Projects Manager stated that the session is open to the public and will provide current information on the United States-Mexico-Canada Agreement (USMCA). Mr. Flores further explained that the event will feature two panel discussions, one focused on the educational aspects of binational trade and another led by industry associations that work closely with the Pharr International Bridge. Mr. Flores also stated that participating association will include INDEX, AAARAC, and the Mid Valley Custom Brokers Association. Mr. Flores concluded his presentation by announcing that the event will be held on Thursday, May 28th from 10:00 a.m. to 1:00 p.m. at Pharr Development and Research Center (DRC).

Lastly, Luis Bazan, Bridge Director, concluded by stating that this BridgeConnect session will provide valuable opportunities for attendees to learn about a variety of important topics, including the USMCA, Academic Pipeline, Industry & Economic Impact and the Export-Import (EXIM) Bank. He also added that these discussions will offer insight into current trends and opportunities affecting binational trade and economic development.

At this time, Chairman Delgadillo stated they would deviate from the agenda and go into closed session. There was no objection.

ITEM 4. CLOSED SESSION: IN ACCORDANCE WITH CHAPTER 551 OF THE TEXAS GOV'T. CODE, THE BOARD HEREBY GIVES NOTICE THAT IT MAY MEET IN A CLOSED (NON-PUBLIC) EXECUTIVE SESSION TO DISCUSS THE ITEMS LISTED ON THE PUBLIC PORTION OF THE MEETING AGENDA IN ACCORDANCE WITH THE FOLLOWING BELOW

The time being 12:27 p.m., Chairman Delgadillo stated the Bridge Board would be entering into closed session in accordance with Chapter 551 of the Texas Govt. Code to discuss agenda items listed in the public portion of the agenda and Pursuant to Sections 551.071, 551.072, 551.074, 551.076, 551.084 and 551.087.

ITEM 5. RECONVENE

The time being 1:06 p.m., Chairman Delgadillo stated the Bridge Board would be resuming the open meeting.

ITEM 3. ADMINISTRATIVE

A) APPROVAL OF MINUTES FOR APRIL 15, 2026 – REGULAR CALLED MEETING

Luis Bazan, Bridge Director introduced the item.

Member Lazaro Beas **moved** to approve. Secretary Campero seconded the motion and when put to a vote, it carried unanimously.

B) DISCUSSION AND ACTION, IF ANY, ON RATIFICATION OF THE 12TH MEXICO GAS SUMMIT SPONSORSHIP IN THE AMOUNT OF \$7,495.

Luis Bazan, Bridge Director introduced the item.

Member Lazaro Beas **moved** to approve. Secretary Campero seconded the motion and when put to a vote, it carried unanimously.

ITEM 6. ADJOURNMENT

There being no other business to come before the board, Member Lazaro Beas moved to adjourn. Chairman Delgadillo seconded the motion and when put to a vote, it carried unanimously. Meeting adjourned at 1:07 p.m.

BRIDGE BOARD:

EDGAR DELGADILLO, CHAIRMAN

ATTEST:

ADALBERTO CAMPERO, SECRETARY

**STATE OF TEXAS
COUNTY OF HIDALGO
CITY OF PHARR**

ON THE 20^h DAY OF MAY 2026, the Toll Bridge Board convened in a **REGULAR CALLED MEETING** at the Commissioner's Room located at 118 S. Cage, 2nd Floor, Pharr, Texas. The meeting being open to the public and notice of said meeting, giving the date, place, subject, hereof, having been posted in accordance with Chapter 551, Texas Government Code, (Open Meetings Act) and their being present a quorum, **I, CLEO SALINAS, OFFICE MANAGER**, of the City of Pharr, Texas, certify that this is a true and correct copy of the minutes.

ATTEST:

CLEO SALINAS
OFFICE MANAGER

APPROVED: _____

DRAFT



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: July 10, 2026

MEETING DATE: July 15, 2026

FROM: Vanessa Guzman, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.071, the Board may convene in a closed, non-public meeting with its attorney and discuss any matters related to legal advice on pending or contemplated litigation, settlement offer, and/or on a matter in which the duty of the attorney to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter. The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 07/10/2026



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: July 10, 2026

MEETING DATE: July 15, 2026

FROM: Vanessa Guzman, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.072, the Board may convene in a closed, non-public meeting to discuss any matters related to **real property and deliberate the purchase, exchange, lease, or value of real property as such would be detrimental to negotiations between the City and a third party in an open meeting.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 07/10/2026



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: July 10, 2026

MEETING DATE: July 15, 2026

FROM: Vanessa Guzman, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.074, the Board may convene in a closed, non-public meeting to discuss any matters related to **appointment, employment, evaluation, reassignment, duties and discipline or dismissal of a public officer or employee and to hear any complaints or charges against an officer or employee.** The City and its attorney may also discuss such issues with the appropriate staff including members so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 07/10/2026



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: July 10, 2026

MEETING DATE: July 15, 2026

FROM: Vanessa Guzman, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.076, the Board may convene in a closed, non-public meeting to discuss any matters on the **deployment, or specific occasions for implementation, of security personnel or devices**. The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 07/10/2026



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: July 10, 2026

MEETING DATE: July 15, 2026

FROM: Vanessa Guzman, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.084, the Board may convene in a closed, non-public meeting to discuss any matters involving an **investigation and may exclude a witness from hearing during the examination of another witness in the investigation**. The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 07/10/2026



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: July 10, 2026

MEETING DATE: July 15, 2026

FROM: Vanessa Guzman, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.087, the Board may convene in a closed, non-public meeting to discuss any matters regarding **economic development issues**. The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 07/10/2026