



**TAKE NOTICE THAT A REGULAR MEETING
OF THE PHARR INTERNATIONAL TOLL BRIDGE BOARD
OF THE CITY OF PHARR, TEXAS
WILL BE HELD AT CITY HALL, COMMISSIONERS' ROOM,
118 S. CAGE BLVD., 2ND FLOOR, PHARR, TEXAS
COMMENCING AT 12:00 PM ON
WEDNESDAY, MAY 20, 2026**

At any time during the course of this meeting the Toll Bridge Board may retire to Executive Session under Texas Government Code § 551 to confer on any subject matter in accordance with the Texas Open Meetings Act.

Should any final action, decision, or vote be required in the opinion of the Board with regard to any item discussed during the closed meeting, then such final action, decision, or vote shall be made during the open meeting covered by this notice upon the reconvening of the public meeting pursuant to Section 551.101 government Code V.T.C.S.

1. CALL TO ORDER:

- A) Roll call and possible action on the excusing of any absent member.
- B) Pledge of Allegiance/Invocation.

2. DIRECTOR'S ADMINISTRATIVE REPORT: *(Director's Administrative Reports and discussion, if any, with Bridge Board. The Director may also assign a designated spokesperson for any particular listed topic)*

- A) Crossing and Revenue Reports for April 2026.
- B) Finance Report for April 2026.
- C) Engineer's Report.
- D) Director's Report.

3. ADMINISTRATIVE:

- A) Approval of Minutes for April 15, 2026 - Regular Called Meeting.
- B) Discussion and Action, if any, on ratification of the 12th Mexico Gas Summit Sponsorship in the amount of \$7,495.

4. CLOSED SESSION: *In accordance with Chapter 551 of the Texas Gov't. Code, the International Toll Bridge Board hereby gives notice that it may meet in Executive session to discuss and deliberate any items listed on the public portion of the meeting agenda including items in accordance with the following:*

Pursuant to Section 551.071, the Board may convene in a closed, non-public meeting with its attorney and discuss any matters related to **legal advice on pending or contemplated litigation, settlement offer, and/or on a matter in which the duty of the attorney to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.072, the Board may convene in a closed, non-public meeting to discuss any matters related to **real property and deliberate the purchase, exchange, lease, or value of real property as such would be detrimental to negotiations between the City and a third party in an open meeting.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.074, the Board may convene in a closed, non-public meeting to discuss any matters related to **appointment, employment, evaluation, reassignment, duties and discipline or dismissal of a public officer or employee and to hear any complaints or charges against an officer or employee.** The City and its attorney may also discuss such issues with the appropriate staff including members so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.076, the Board may convene in a closed, non-public meeting to discuss any matters on the **deployment, or specific occasions for implementation, of security personnel or devices.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.084, the Board may convene in a closed, non-public meeting to discuss any matters involving an **investigation and may exclude a witness from hearing during the examination of another witness in the investigation.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.087, the Board may convene in a closed, non-public meeting to discuss any matters regarding **economic development issues.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

5. RECONVENE: *into regular session and consider action, if any, on item(s) discussed in executive session.*

6. ADJOURNMENT:

NOTICE OF ASSISTANCE AT THE PUBLIC MEETING

City Hall is wheelchair accessible and accessible parking spaces are available. Requests for accommodations or interpretive services must be made 48 hours prior to this meeting. Please contact the City Clerk's Office at 956-402-4200 Ext 1201 or FAX 956-475-3442 or Email cityclerksoffice@pharr-tx.gov for further information. Braille is not available.

I, the undersigned authority, do hereby certify that the above notice of said Regular Meeting of the International Toll Bridge Board was posted on the bulletin board at City Hall and on the City's web page at www.pharr-tx.gov. This Notice was posted on the 12th day of May 2026 at 5:00 p.m. and will remain posted continuously for at least three (3) business days preceding the scheduled time of said Meeting, in compliance with Chapter 551 of the Government Code, Vernon's Texas Codes, Annotated (Open Meetings Act).

WITNESS MY HAND AND SEAL, this 12th day of May 2026



ALESSANDRA GARCIA, CPM
ASSISTANT CITY CLERK

I certify that the attached notice and agenda of items to be considered by the Pharr International Toll Bridge Board was removed from the bulletin board of City Hall on the _____ day of _____, 20__ by,

Name: _____

Title: _____



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 2.A.

DATE SUBMITTED: May 15, 2026

MEETING DATE: May 20, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Crossings and Revenues Report for April 2026.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 05/15/2026

**CROSSINGS AND REVENUES
FOR THE MONTH OF APRIL
FISCAL YEAR 2025 – 2026**

a) BRIDGE CROSSINGS

Crossings for the Pharr International Bridge totaled **113,783** vehicles for the month of April F.Y. 2025-2026, which showed an increase of **10,628** vehicles or **10.30%** over the same month in F.Y. 2024-2025.

b) CAR CROSSINGS

Car crossings for the Pharr International Bridge totaled **54,799** cars for the month of April F.Y. 2025 – 2026, showing an increase of **9,454** cars or **20.85%** over the same month in F.Y. 2024 – 2025.

c) NORTHBOUND CAR CROSSINGS

Northbound Car crossings at the Pharr International Bridge totaled **42,170** cars for the month of April F.Y. 2025 – 2026, showing a decrease of **(-7,123)** cars or **-14.45%** over the same month in F.Y. 2024 – 2025.

d) SOUTHBOUND TRUCK CROSSINGS

Truck crossings totaled **58,984** trucks for the month of April F.Y. 2025-2026, showing an increase of **1,174** trucks or **2.03%** over the same month in F.Y. 2024 - 2025.

SOUTHBOUND TRUCK CROSSINGS SHOWED AN INCREASE OF 131 TRUCKS OR 0.22% FOR THE MONTH OF APRIL, COMPARED TO NORTHBOUND TRUCK CROSSINGS.

e) NORTHBOUND TRUCKS

Northbound trucks at the Pharr International Bridge totaled **58,853** trucks for the month of April F.Y. 2025-2026, showing an increase of **51** trucks or **0.09%** over the same month in F.Y. 2024-2025.

TOTAL NORTHBOUND AND SOUTHBOUND TRUCK CROSSINGS FOR THE MONTH OF APRIL TOTAL 117,837, REPRESENTING AN INCREASE OF 1,225 OR 1.05% OVER THE SAME TIME PERIOD IN F.Y. 2024-2025.

f) TOTAL REVENUES

Revenues for the Pharr International Bridge totaled **\$2,358,081** dollars for the month of April F.Y. 2025 – 2026.

\$ 273,995 Autos & other
\$ 2,079,010 Trucks
\$ 5,076 Profit on pesos
\$ 2,358,081 TOTAL

Revenues showed an increase of **\$587,006** or **33.14%** over the same month in F.Y. 2024 – 2025.

**PHARR INTERNATIONAL BRIDGE
TOTAL SOUTHBOUND CROSSINGS COMPARISON BY FISCAL YEAR
(CARS & TRUCKS)**

	F.Y. 2024-2025	F.Y. 2025-2026	GAIN / LOSS	INC% / DEC%
OCTOBER	107,028	117,682	10,654	9.95%
NOVEMBER	110,777	105,196	(-5,581)	-5.04%
DECEMBER	113,440	116,233	2,793	2.46%
JANUARY	105,428	110,675	5,247	4.98%
FEBRUARY	89,853	102,581	12,728	14.17%
MARCH	104,452	118,707	14,255	13.65%
APRIL	103,155	113,783	10,628	10.30%
YTD TOTAL	734,133	784,857	50,724	6.91%
MAY	105,646			
JUNE	99,670			
JULY	101,749			
AUGUST	107,641			
SEPTEMBER	108,893			
TOTAL CROSSING	1,257,732			

**PHARR INTERNATIONAL BRIDGE
SOUTHBOUND CAR CROSSINGS COMPARISON BY FISCAL YEAR**

F.Y. 2024-2025 F.Y. 2025-2026 GAIN / LOSS INC% / DEC%

OCTOBER	49,109	50,486	1,377	2.80%
NOVEMBER	54,183	48,387	(-5,796)	-10.70%
DECEMBER	60,477	57,314	(-3,163)	-5.23%
JANUARY	46,555	47,070	515	1.11%
FEBRUARY	40,229	45,726	5,497	13.66%
MARCH	44,341	56,497	12,156	27.41%
APRIL	45,345	54,799	9,454	20.85%
YTD TOTAL	340,239	360,279	20,040	5.89%
MAY	48,173			
JUNE	42,759			
JULY	43,102			
AUGUST	47,686			
SEPTEMBER	46,897			
TOTAL CROSSING	568,856			

SOUTHBOUND CAR CROSSINGS COMPARISON FOR THE MONTH OF APRIL F.Y. 2025 - 2026

			GAIN LOSS	% INC. % (DEC.)	DAILY AVERAGE
	APRIL F.Y. 25-26	APRIL F.Y. 24-25			
GATEWAY	94,128	97,726	-3,598	-4%	3,138
VETERANS (LOS TOMATES)	147,857	142,635	5,222	4%	4,929
FREE TRADE (LOS INDIOS)	34,786	34,933	-147	0%	1,160
TOTAL BROWNSVILLE	276,771	275,294	1,477	1%	9,226
DEL RIO	143,462	137,518	5,944	4%	4,782
DONNA	60,160	59,652	508	0.85%	2,005
EAGLE PASS	225,519	232,216	-6,697	-3%	7,517
YSLETA-ZARAGOZA	266,602	272,245	-5,643	-2%	8,887
STANTON-LERDO	138,835	135,051	3,784	3%	4,628
TOTAL EL PASO	405,437	407,296	-1,859	0%	13,515
LAREDO	442,500	424,517	17,983	4%	14,750
McALLEN- HIDALGO	217,582	191,620	25,962	14%	7,253
ANZALDUAS	126,129	117,246	8,883	8%	4,204
TOTAL	343,711	308,866	34,845	11%	11,457
PHARR	54,799	45,345	9,454	20.85%	1,827
PROGRESO	38,742	34,007	4,735	13.92%	1,291
ROMA	61,633	59,273	2,360	3.98%	2,054

**PHARR INTERNATIONAL BRIDGE
NORTHBOUND CAR CROSSINGS COMPARISON BY FISCAL YEAR**

F.Y. 2024-2025 F.Y. 2025-2026 GAIN / LOSS INC% / DEC%

OCTOBER	41,181	46,414	5,233	12.71%
NOVEMBER	43,427	49,644	6,217	14.32%
DECEMBER	50,228	51,090	862	1.72%
JANUARY	41,526	47,607	6,081	14.64%
FEBRUARY	37,923	41,485	3,562	9.39%
MARCH	48,015	48,803	788	1.64%
APRIL	49,293	42,170	(-7,123)	-14.45%
MAY	49,911			
JUNE	44,025			
JULY	47,938			
AUGUST	50,231			
SEPTEMBER	44,197			
TOTAL CROSSING	547,895			

**PHARR INTERNATIONAL BRIDGE
SOUTHBOUND TRUCK CROSSINGS COMPARISON BY FISCAL YEAR**

F.Y. 2024-2025 F.Y. 2025-2026 GAIN / LOSS INC% / DEC%

OCTOBER	57,919	67,196	9,277	16.02%
NOVEMBER	56,594	56,809	215	0.38%
DECEMBER	52,963	58,919	5,956	11.25%
JANUARY	58,873	63,605	4,732	8.04%
FEBRUARY	49,624	56,855	7,231	14.57%
MARCH	60,111	62,210	2,099	3.49%
APRIL	57,810	58,984	1,174	2.03%
YTD TOTAL	393,894	424,578	30,684	7.79%
MAY	57,473			
JUNE	56,911			
JULY	58,647			
AUGUST	59,955			
SEPTEMBER	61,996			
TOTAL CROSSING	688,876			

SOUTHBOUND TRUCK CROSSINGS COMPARISON FOR THE MONTH OF APRIL F.Y. 2025 - 2026

			GAIN	% INC.	DAILY AVERAGE
	APRIL F.Y. 25-26	APRIL F.Y. 24-25	LOSS	% (DEC.)	
ANZALDUAS (Empty only)	3,282	4,094	-812	-20%	109
VETERANS (LOS TOMATES)	19,155	19,245	-90	0%	639
FREE TRADE (LOS INDIOS)	7,213	2,184	5,029	230%	240
TOTAL BROWNSVILLE	26,368	21,429	4,939	23%	879
DEL RIO	5,809	5,718	91	2%	194
DONNA	21	49	-28	-57%	1
EAGLE PASS	24,036	25,865	-1,829	-7%	801
YSLETA-ZARAGOZA-EL PASO	59,040	55,343	3,697	7%	1,968
LAREDO	255,411	254,060	1,351	1%	8,514
PHARR	58,984	57,810	1,174	2%	1,966
PROGRESO	9,117	6,591	2,526	38%	304
ROMA	1,103	832	271	33%	37

**PHARR INTERNATIONAL BRIDGE
NORTHBOUND TRUCK CROSSINGS (FULL, EMPTY & AG.)**

	F.Y. 2024- 2025	F.Y. 2025- 2026	GAIN / LOSS	INC% / DEC%	FULL TRUCKS	EMPT	AG TRUCKS	NARP NO INSP.
OCTOBER	63,509	67,546	4,037	6.36%	42,350	25,196	18,897	9,267
NOVEMBER	61,144	57,289	(-3,855)	-6.30%	38,164	19,125	18,718	9,046
DECEMBER	56,425	58,540	2,115	3.75%	37,230	21,310	20,168	9,417
JANUARY	62,953	63,537	584	0.93%	41,881	21,656	23,254	10,999
FEBRUARY	49,863	56,973	7,110	14.26%	38,646	18,297	20,062	8,785
MARCH	62,036	61,012	(-1,024)	-1.65%	43,938	17,074	22,795	8,942
APRIL	58,802	58,853	51	0.09%	42,164	16,689	22,849	9,613
MAY	59,630							
JUNE	58,132							
JULY	59,036							
AUGUST	59,433							
SEPTEMBER	60,903							
TOTAL CROSSING	711,866							

Agriculture trucks at the Pharr International Bridge totaled 22,849 crossings for the month of April representing a 39% of the imports from Mexico.

Agriculture trucks at the Pharr International Bridge Import Lot showed an increase of 1,602 trucks or 7.54% over the same month in F.Y. 2024-2025.

**PHARR INTERNATIONAL BRIDGE
NORTHBOUND & SOUTHBOUND
TRUCK CROSSING COMPARISON BY FISCAL YEAR**

	F.Y. 2024-2025	F.Y. 2025-2026	GAIN / LOSS	INC% / DEC%
OCTOBER	121,428	134,742	13,314	10.96%
NOVEMBER	117,738	114,098	(-3,640)	-3.09%
DECEMBER	109,388	117,459	8,071	7.38%
JANUARY	121,826	127,142	5,316	4.36%
FEBRUARY	99,487	113,828	14,341	14.41%
MARCH	122,147	123,222	1,075	0.88%
APRIL	116,612	117,837	1,225	1.05%
MAY	117,103			
JUNE	115,043			
JULY	117,683			
AUGUST	119,338			
SEPTEMBER	122,899			
TOTAL CROSSING	1,400,742			

**PHARR INTERNATIONAL BRIDGE
F.Y. 2025-2026 CROSSINGS COMPARISON BY AXLE**

	CARS	2X TRUCKS	3X TRUCKS	4X TRUCKS	5X TRUCKS	6X TRUCKS	MOBILE HOMES	WIDE LOAD	SPEC. CROSS	MONTH TOTAL
OCTOBER	50,486	4,389	8,141	864	43,836	183	4	152	9,627	117,682
NOVEMBER	48,387	3,445	6,158	714	38,477	163	15	112	7,725	105,196
DECEMBER	57,314	3,405	6,214	644	38,987	160	4	134	9,371	116,233
JANUARY	47,070	3,529	6,210	728	43,365	153	4	114	9,502	110,675
FEBRUARY	45,726	3,377	4,604	644	39,581	186	1	133	8,329	102,581
MARCH	56,497	3,976	5,113	679	45,891	238	0	166	6,147	118,707
APRIL	54,799	3,726	4,446	724	44,358	176	0	142	5,415	113,783
MAY										
JUNE										
JULY										
AUGUST										
SEPTEMBER										
TOTAL CROSSING										

TOTAL PERCENTAGE FOR CARS AND TRUCKS FOR THE MONTH OF APRIL F.Y. 2025-2026.

- 1X CARS 48%
- 2X TRUCKS 3%
- 3X TRUCKS 4%
- 4X TRUCKS 1%
- 5X TRUCKS 39%
- 6X TRUCKS 0.2%

**PHARR INTERNATIONAL BRIDGE
REVENUE COMPARISON BY FISCAL YEAR**

	F.Y. 2024-2025	F.Y. 2025-2026	GAIN / LOSS	INC% / DEC%
OCTOBER	\$ 1,709,722	\$ 2,160,583	\$ 450,861	26.37%
NOVEMBER	\$ 1,815,436	\$ 1,740,268	(\$75,168)	-4.14%
DECEMBER	\$ 1,758,294	\$ 2,373,704	\$ 615,409	35%
JANUARY	\$ 1,762,476	\$ 2,981,788	\$ 1,219,311	69.18%
FEBRUARY	\$ 1,528,157	\$ 2,617,356	\$ 1,089,199	71.28%
MARCH	\$ 1,824,299	\$ 2,500,428	\$ 676,129	37.06%
APRIL	\$ 1,771,074	\$ 2,358,081	\$ 587,006	33.14%
YTD TOTAL	\$ 12,169,462	\$ 16,732,211	\$ 4,562,749	37.49%
MAY	\$ 1,825,700			
JUNE	\$ 1,747,133			
JULY	\$ 1,786,595			
AUGUST	\$ 1,876,042			
SEPTEMBER	\$ 1,972,328			
TOTAL CROSSING	\$ 21,377,262			



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 2.B.

DATE SUBMITTED: May 13, 2026

MEETING DATE: May 20, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Finance Report for April 2026.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

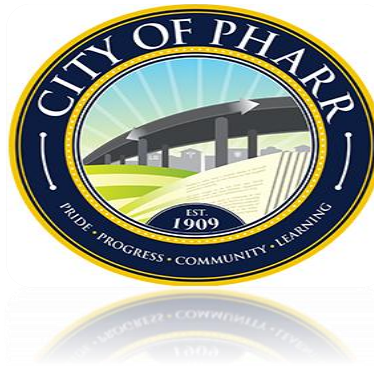
Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 05/13/2026



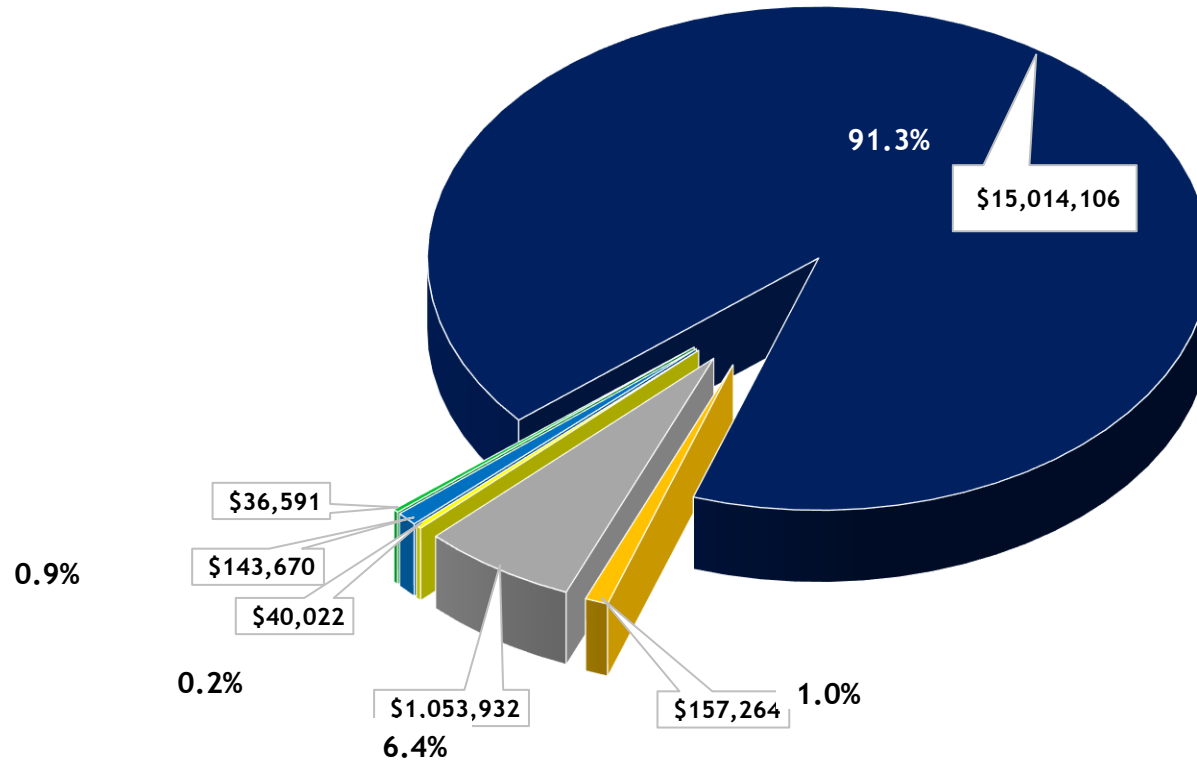
PHARR INTERNATIONAL BRIDGE

Financial Report
APRIL - FY 25/26



Bridge Revenues

- Toll Fees
- Credit Card - Surcharge
- Interest from Bond Proceeds
- Peso Exchange Rate Income
- Rental Income
- Other

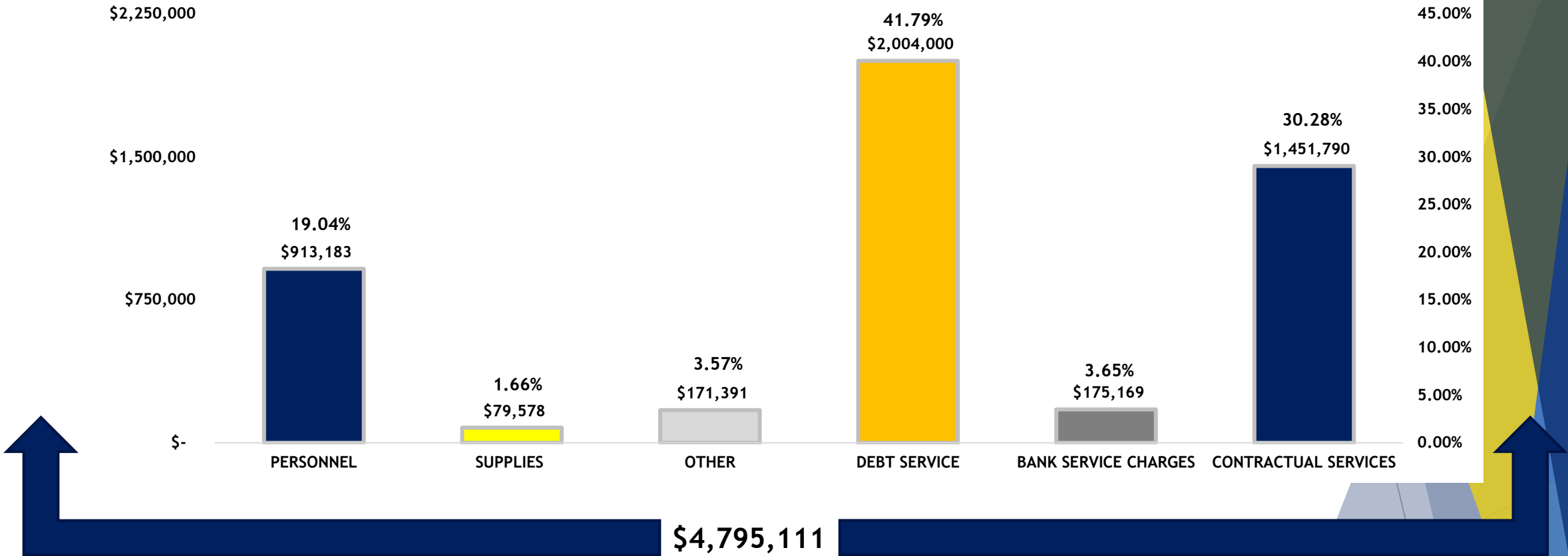


\$16,445,586

Total Revenues



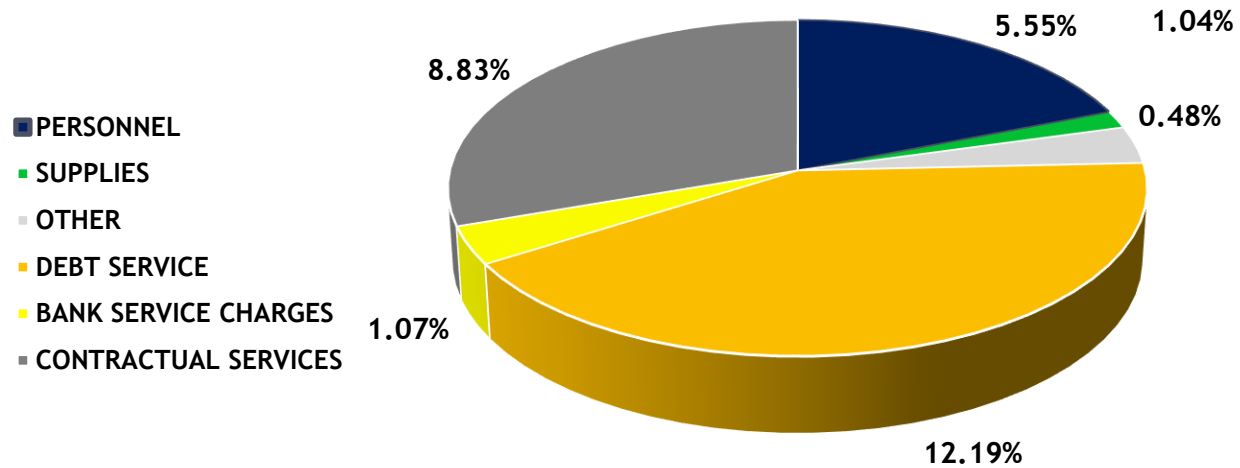
Total Operating Expenses



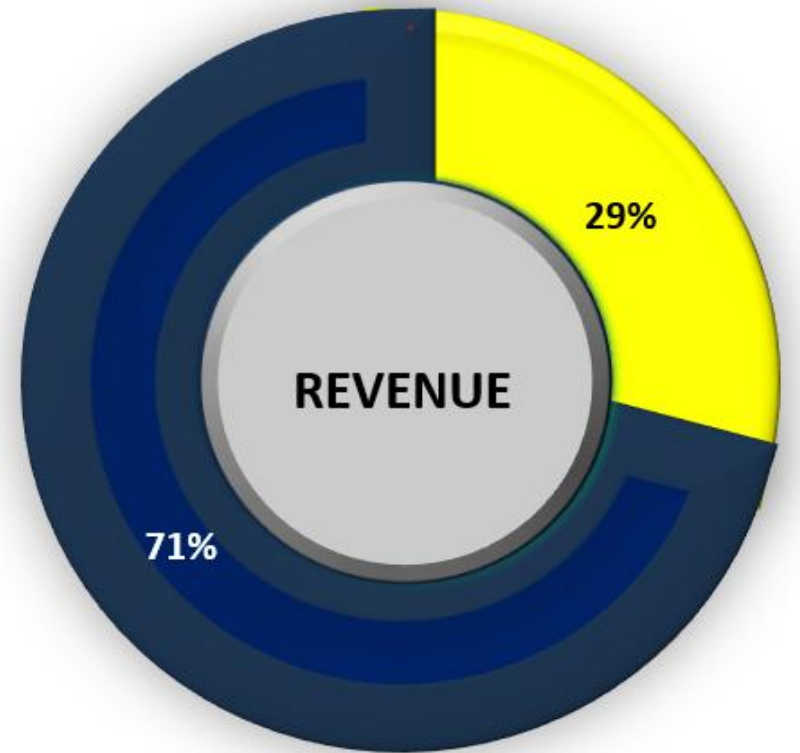
Operating Expenses



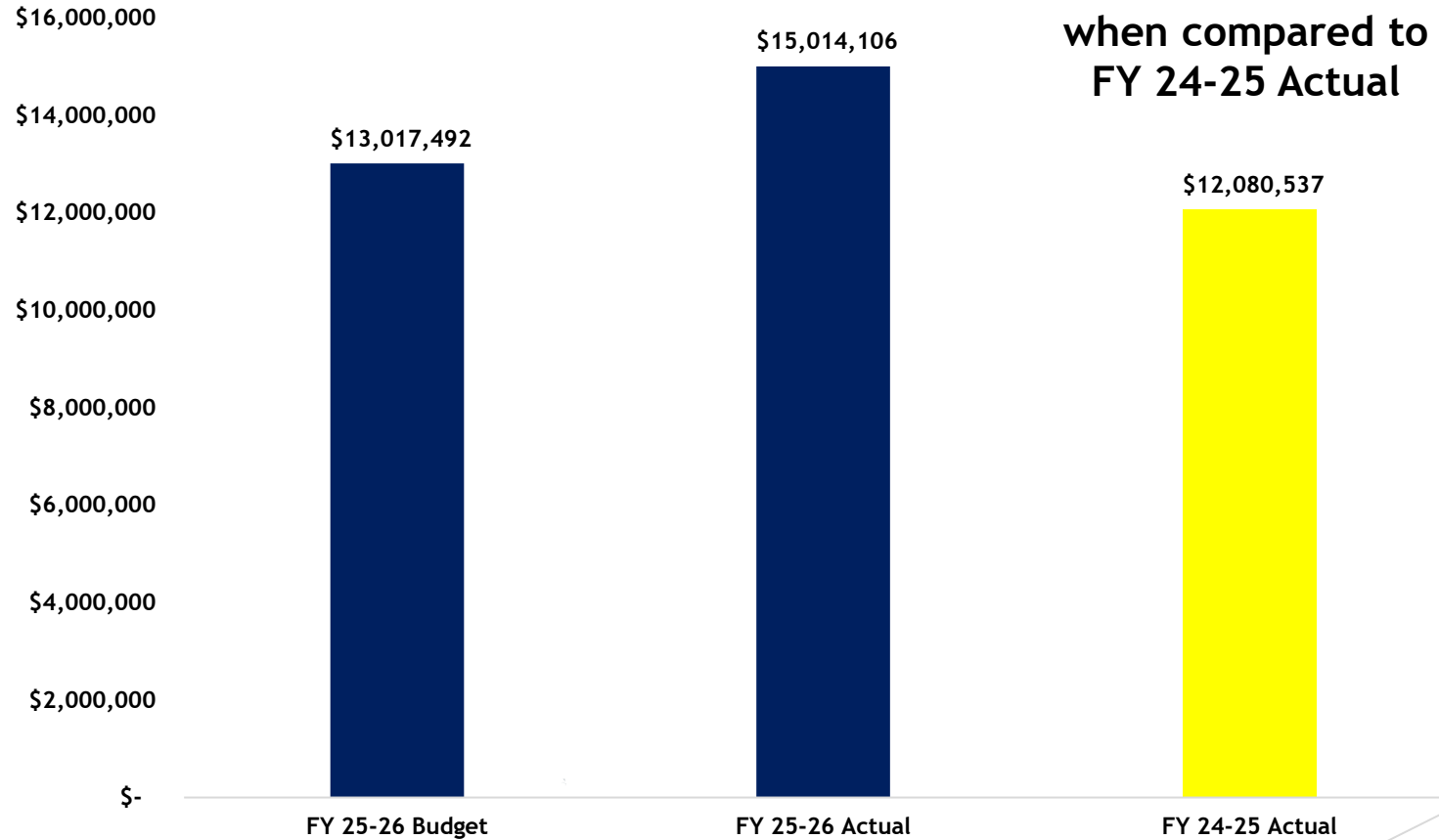
Operating Expenses As A Percentage of Revenues



REVENUES OVER EXPENSES



Toll Collections

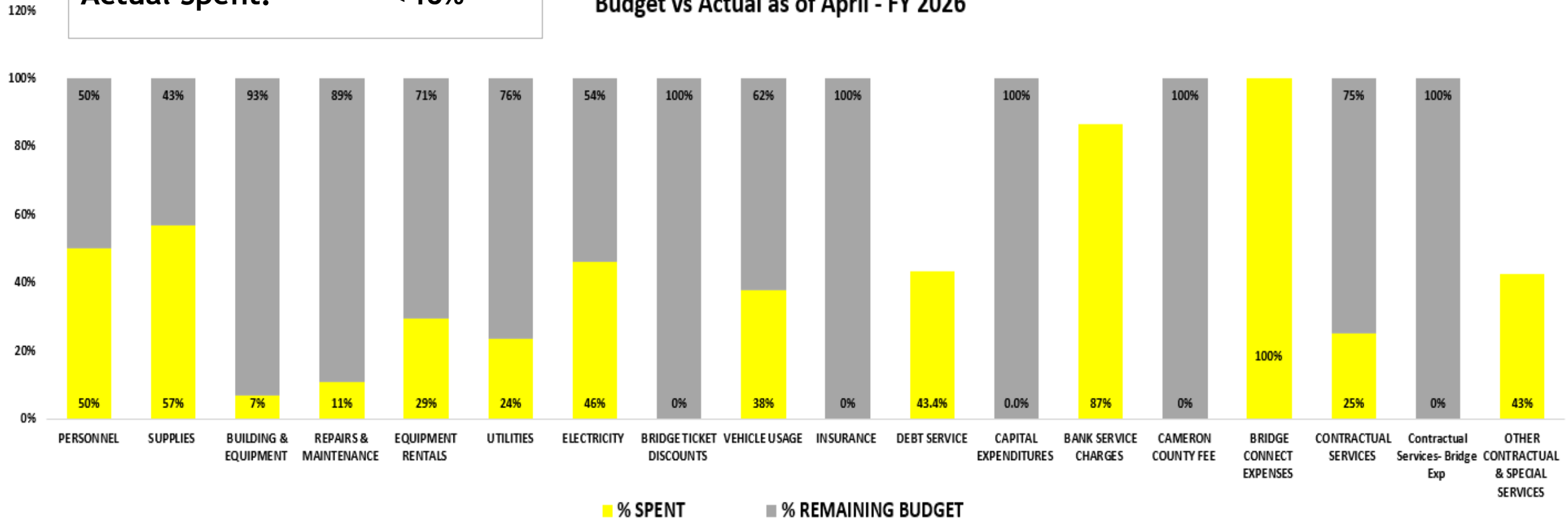


April - FY 2026

Budget Benchmark: $\leq 58\%$

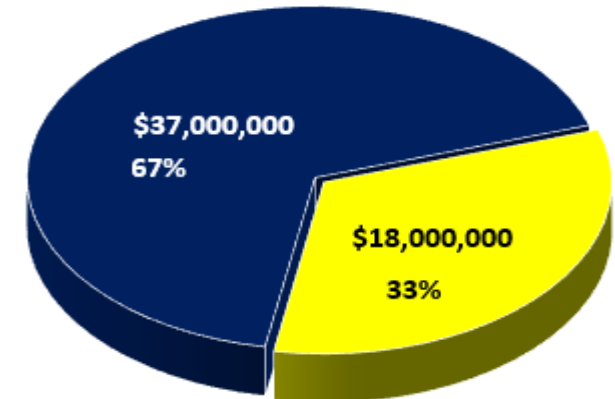
Actual Spent: $< 46\%$

Bridge Expenditures Budget vs Actual as of April - FY 2026



Fiscal Year	Principal	Interest	Total Debt Service
2021	\$ -	\$ -	\$ -
2022	\$ 545,000	\$ 2,368,673	\$ 2,913,673
2023	\$ 505,000	\$ 2,311,550	\$ 2,816,550
2024	\$ 1,925,000	\$ 2,286,300	\$ 4,211,300
2025	\$ 2,005,000	\$ 2,204,000	\$ 4,209,000
2026	\$ 2,095,000	\$ 2,118,250	\$ 4,213,250
2027	\$ 2,180,000	\$ 2,028,600	\$ 4,208,600
2028	\$ 2,295,000	\$ 1,919,600	\$ 4,214,600
2029	\$ 2,405,000	\$ 1,804,850	\$ 4,209,850
2030	\$ 2,530,000	\$ 1,684,600	\$ 4,214,600
2031	\$ 2,655,000	\$ 1,558,100	\$ 4,213,100
2032	\$ 2,785,000	\$ 1,425,350	\$ 4,210,350
2033	\$ 2,925,000	\$ 1,286,100	\$ 4,211,100
2034	\$ 3,070,000	\$ 1,139,850	\$ 4,209,850
2035	\$ 3,205,000	\$ 1,008,450	\$ 4,213,450
2036	\$ 3,340,000	\$ 871,200	\$ 4,211,200
2037	\$ 3,485,000	\$ 728,100	\$ 4,213,100
2038	\$ 3,635,000	\$ 578,700	\$ 4,213,700
2039	\$ 3,790,000	\$ 422,800	\$ 4,212,800
2040	\$ 3,925,000	\$ 287,100	\$ 4,212,100
2041	\$ 4,065,000	\$ 146,250	\$ 4,211,250
Total	\$ 53,365,000	\$ 28,178,423	\$ 81,543,423

Bridge Bond Debt

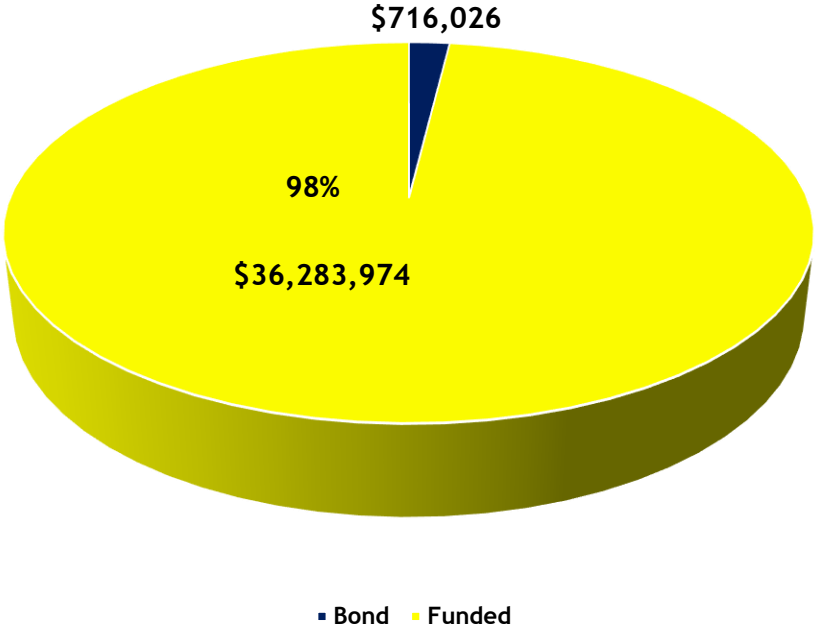


■ Bridge Expansion ■ DAP 16

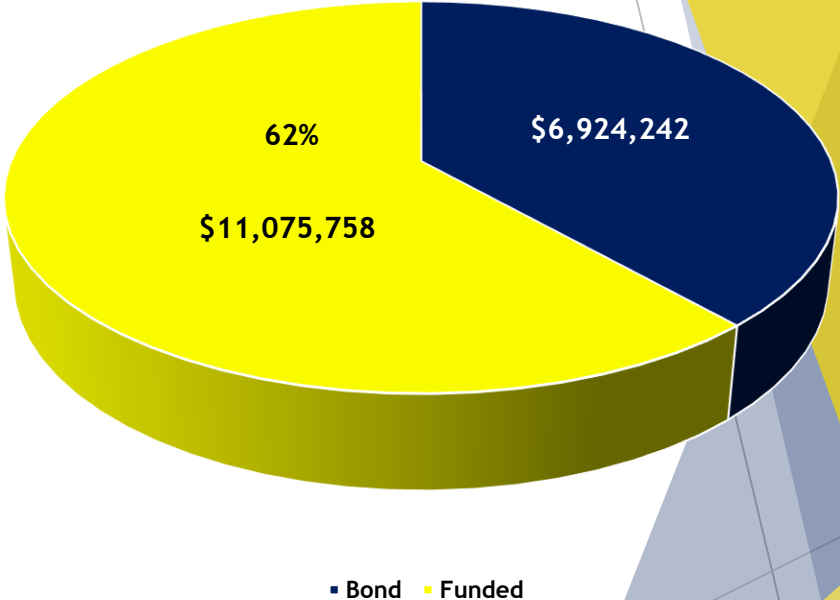


Bridge Bond Debt: YTD Funded Amount

Bridge Expansion



DAP 16



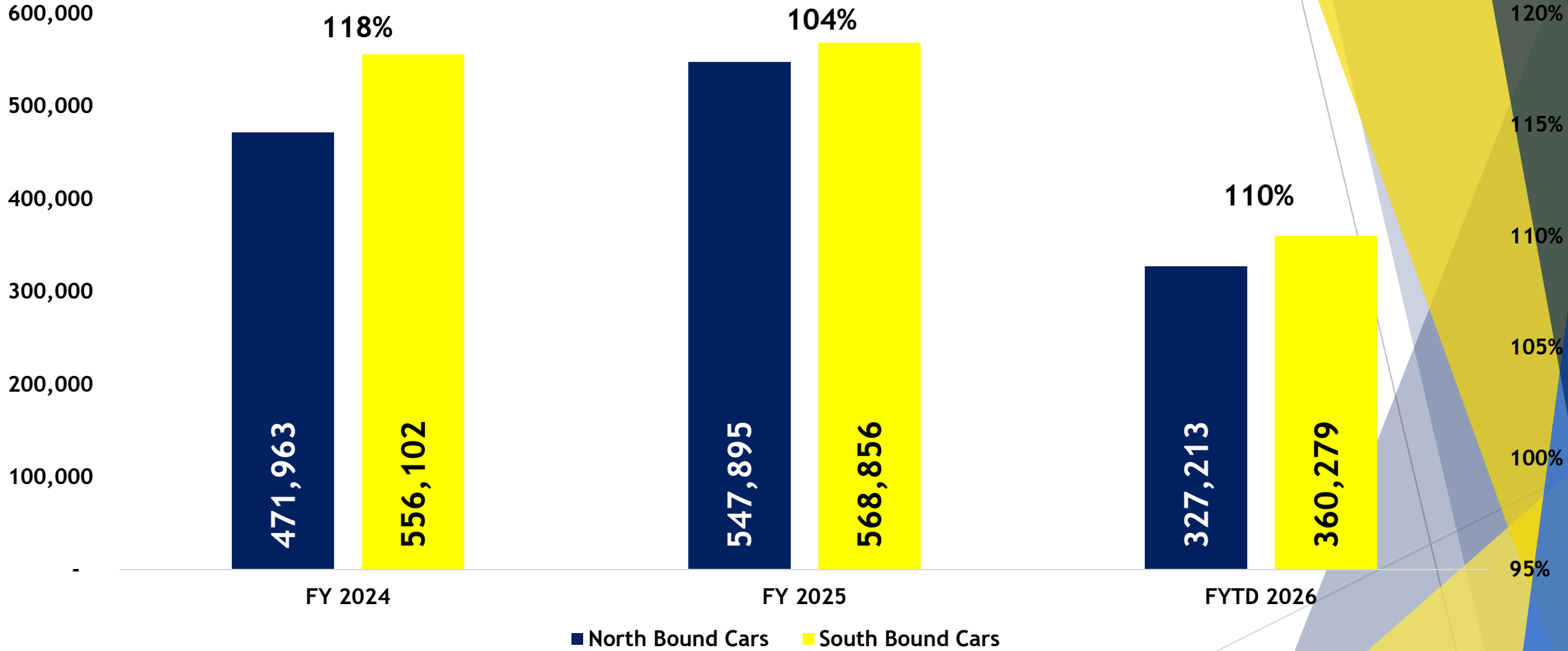
PHARR INTERNATIONAL BRIDGE

Southbound Recapture Rate

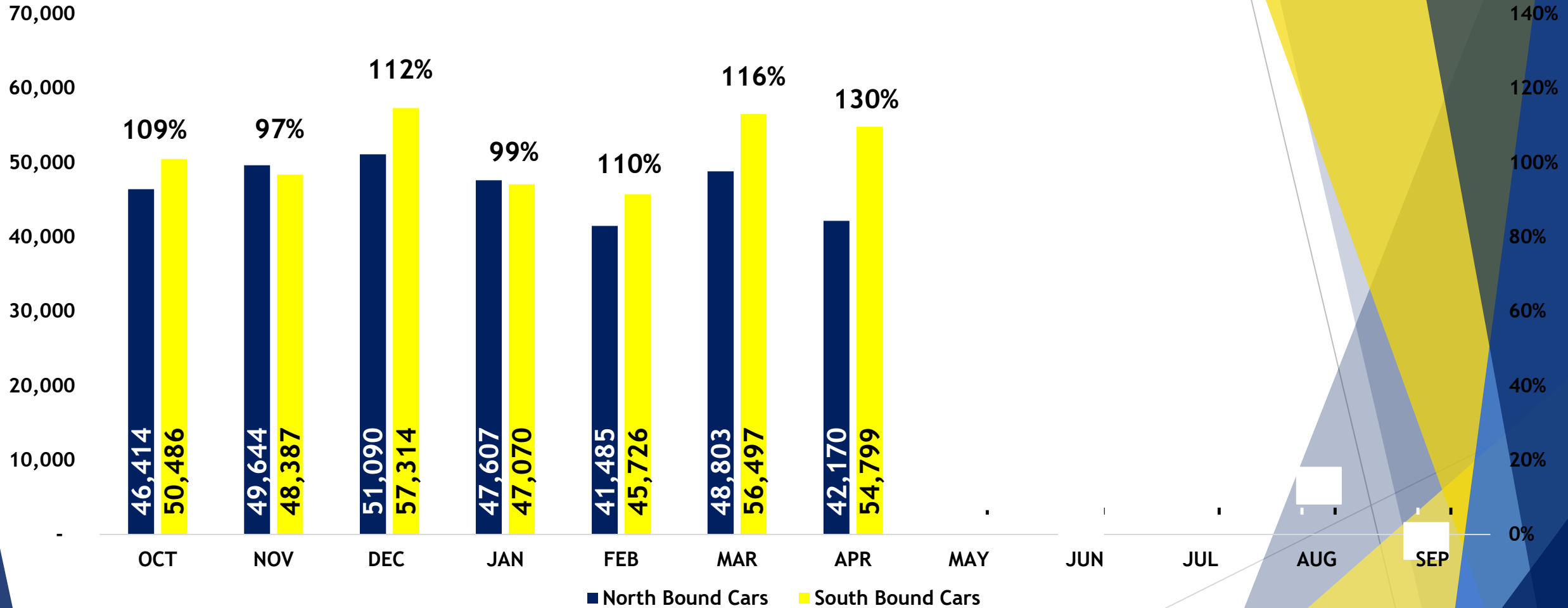
April - FYTD 2026



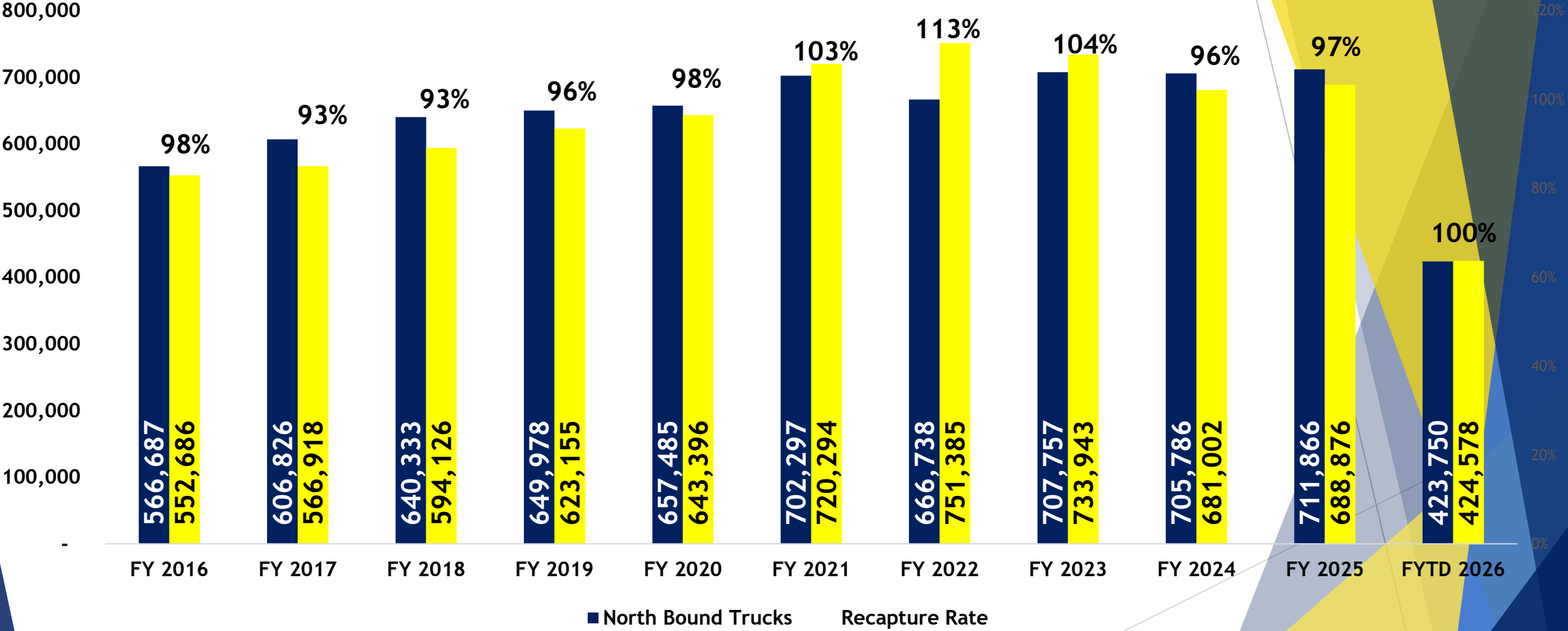
YTD Southbound Car Recapture Rate



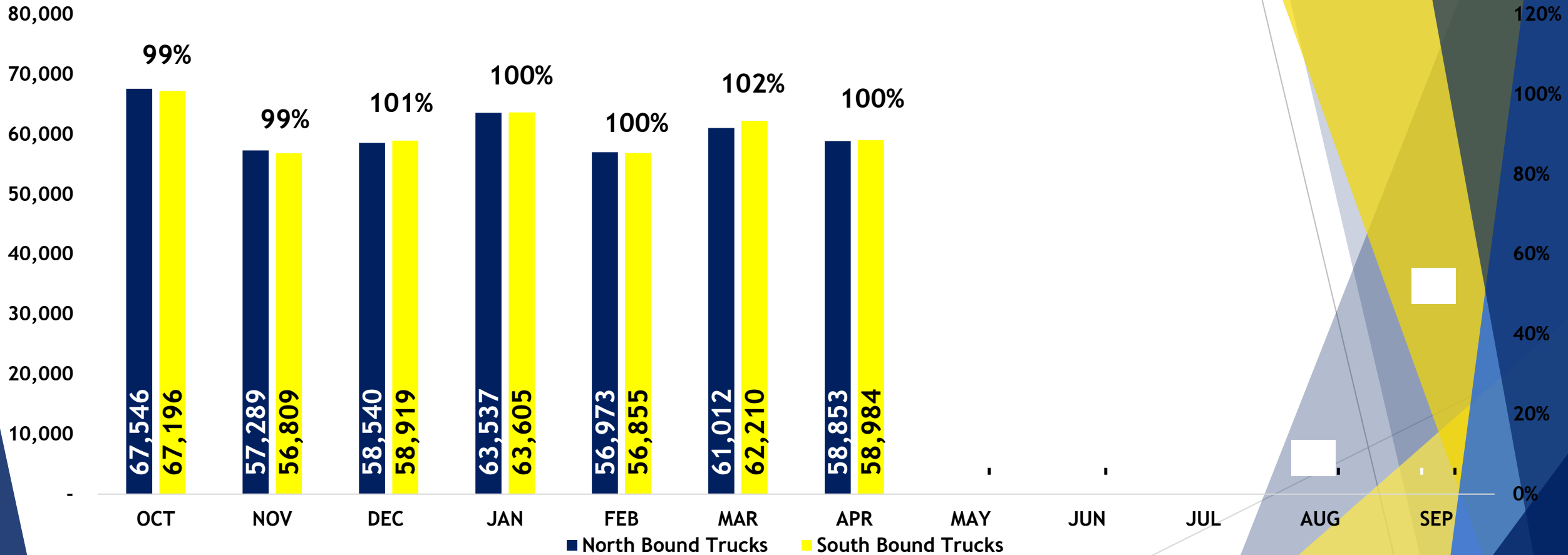
Historical Southbound Car Recapture Rate



Historical Southbound Truck Recapture Rate



YTD Southbound Truck Recapture Rate



QUESTIONS



THANK YOU





AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 2.C.

DATE SUBMITTED: May 15, 2026

MEETING DATE: May 20, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Engineer's Report.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 05/15/2026



Report on Capital Improvement Project Activity
Pharr-Reynosa International Bridge
May 2026

City Engineer – Patrizia Longoria, P.E.
Wednesday, May 20, 2026



Pharr
Engineering



BRIDGE BOARD MEETING

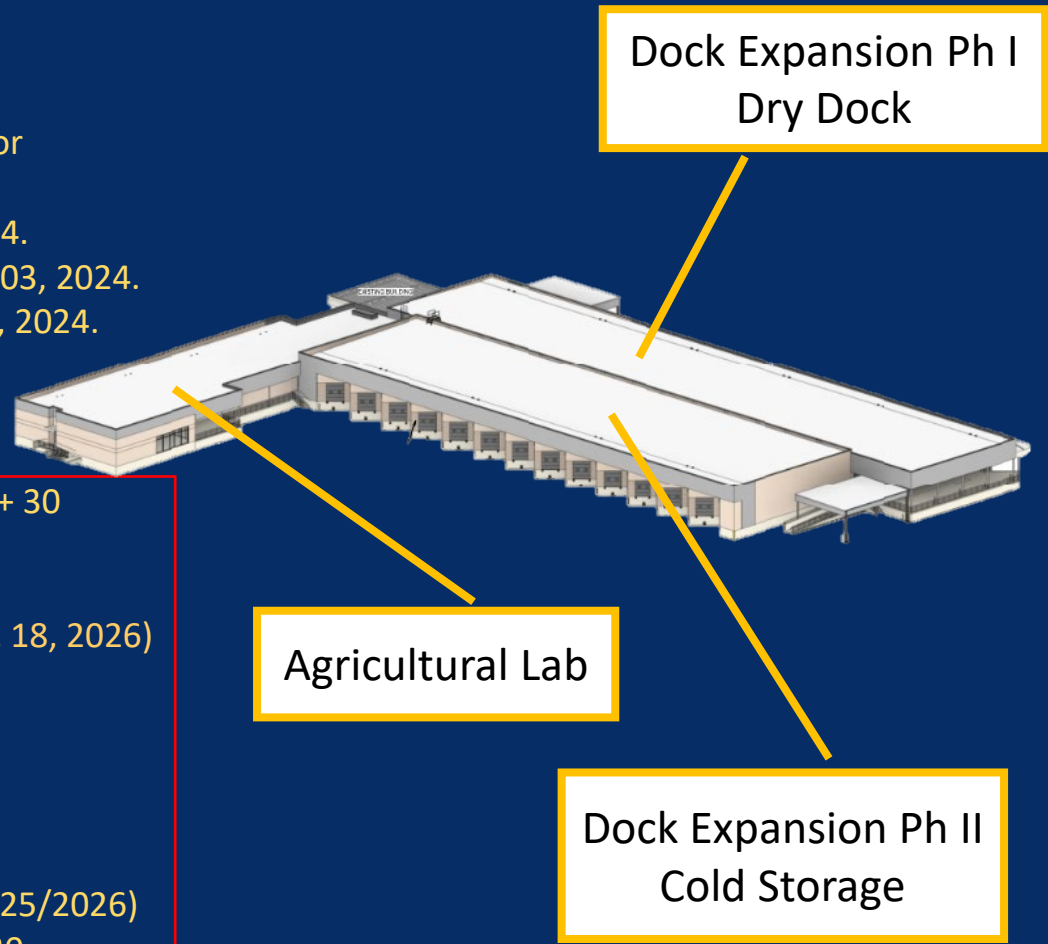
Engineer: Halff Associates, Inc.
Contractor: D. Wilson Construction Co.
CM: Brownstone Consultants, LLC

- Status:**
- Bid Opening for re-bid on Thur., June 20, 2024.
 - Bid Analysis and recommendation sent to TxDOT for concurrence on Fri. July 05, 2024
 - Received concurrence from TxDOT on Aug. 22, 2024.
 - Awarded project at City Commission on Tue. Sept. 03, 2024.
 - Pre-Construction Meeting was held on October 23, 2024.

- Next Steps:**
- Construction ongoing

Start Contract Time: November 04, 2024

Contract Time: 425 standard workweek days (22 mo.) + 30 (8/18/2025) + 15 (12/01/2025) = 470
Time to Date (05/31/26): 372 (79.1%)
End Contract Time: Oct. 20, 2026 (latest schedule Nov. 18, 2026)
Contract Amount: \$45,253,972.12
Change Orders: \$22,835.40 (8/18/2025)
\$49,781.94 (12/01/2025)
Revised Contract: \$45,326,589.46
PCOs: N/A
Total Paid to Date (1-17): \$22,379,132.55 (49.4%) (03/25/2026)
Latest Reimbursement Requests: #14 for \$1,558,791.30 (submitted 04/22/2026; total to date \$18,466,637.68)



Dock Expansion Phase I, II & Ag Lab (DAP FY 16)



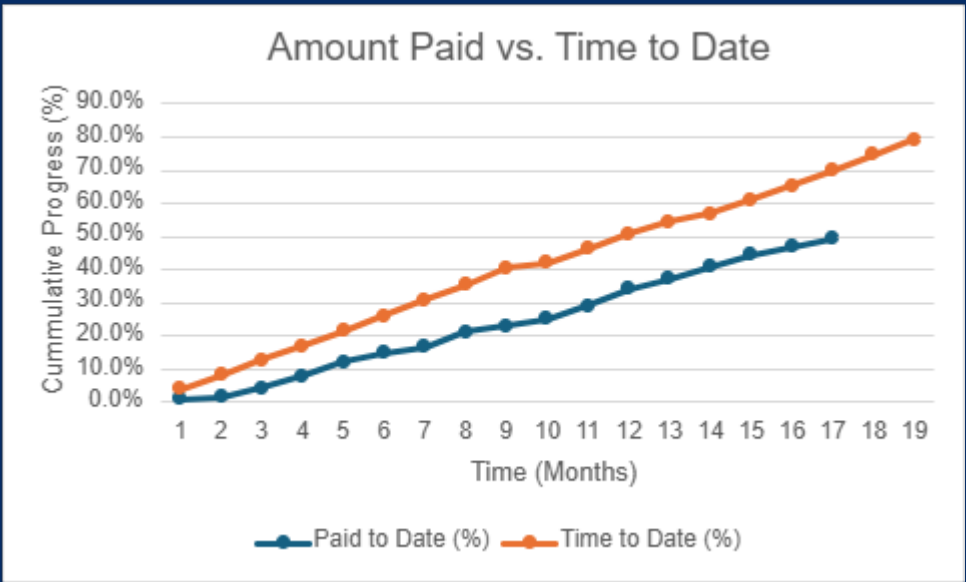
Pharr
Engineering



CSJ: 0921-02-424
CSJ: 0921-02-424
CSJ: 0921-02-433

CONSTRUCTION

Month	Total Amount Paid to Date (%)	Total Time to Date (%)
November '24	1.0	4.0
December '24	1.7	8.2
January '25	4.2	12.7
February '25	8.0	16.9
March '25	12.2	21.6
April '25	14.8	26.1
May '25	16.6	31.1
June '25	21.2	35.5
July '25	23.2	40.5
August '25	25.2*	42.2*
September '25	29.0	46.4
October '25	34.2	50.8
November '25	37.3	54.5
December '25	40.7	56.8
January '26	44.6	61.1
February '26	46.9	65.3
March '26	49.4	70.0
April '26	TBD	74.7
May '26	TBD	79.1



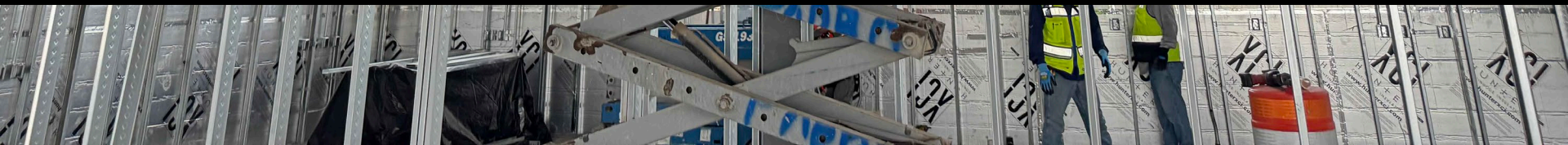
Construction Phase I, II & Ag Lab (DAP FY 16)
21-02-424
21-02-424
21-02-433 CONSTRUCTION

05-11-2026 – the contractor started installing wood formwork around the footing for the generator pad located north of the project site.





05-07-2026 – the contractor continued installation of ceiling hangers for the domestic water piping at the Agricultural Building.



Engineer: Structural Engineering Associates, Inc. (SEA)

CM: Brownstone Consultants, LLC

Contractor: IOC Company, LLC

Status:

- Project is under construction.
- OSB easements have been finalized. Light easements are being worked on.
- HCID No. 2 Agreement and Temporary Construction Permit were executed

Next Steps:

- Construction ongoing

Start Contract Time: August 05, 2024

Contract Time: 480 calendar days + 30 (int'l span, 2/25/25) + 15 (weather, SEJ, 5/19/2025) + 02 (9/2/25) = 527

Time to Date (05/31/26): 664 calendar days (126%)

End Contract Time: January 14, 2026 (latest schedule 06/02/26)

*does not include delays for irr. work, looking at summer '26

Contract Amount: \$47,601,706.75

Change Orders: -\$824,457.60 (OSB, 2/25/25)

\$36,317.42 (SEJ, 05/19/2025)

\$15,206.86 (9/2/2025)

Revised Contract: \$46,828,773.43

Total Paid to Date (1-20): \$41,056,674.40 (87.7%) (03/25/2026)

Latest Reimbursement Request: #11 & Final (9/09/2025).

Remaining requests are for \$0 (#10, 05/11/2026)



International Bridge Expansion

CSJ: 0921-02-479

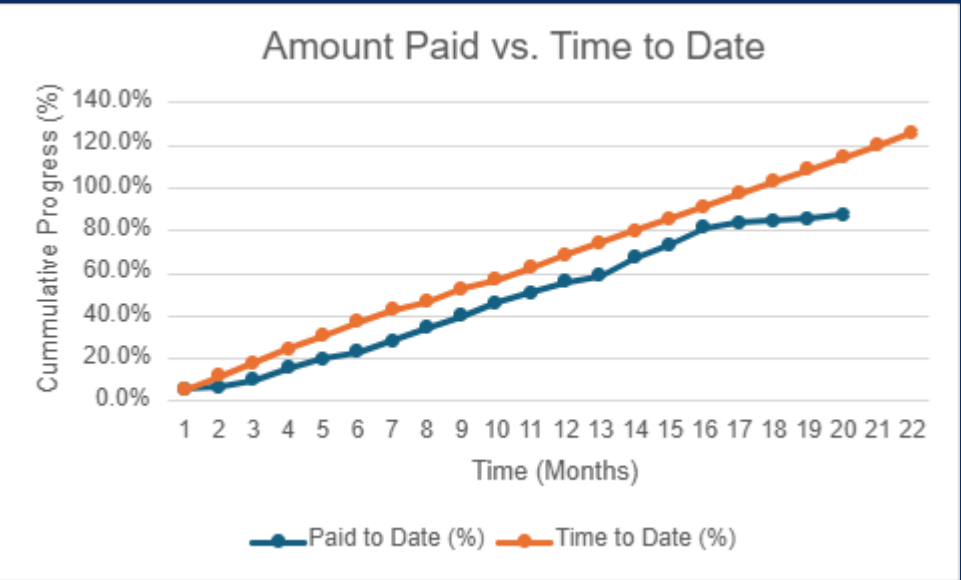


Pharr
Engineering



CONSTRUCTION

Month	Total Amount Paid to Date (%)	Total Time to Date (%)
August '24	5.6	5.4
September '24	6.9	6.3
October '24	10.0	6.5
November '24	15.8	6.3
December '24	20.0	6.5
January '25	23.1	6.5
February '25	28.4	5.8
March '25	34.3*	3.5
April '25	40.3	5.9
May '25	46.4*	4.4
June '25	50.7	5.7
July '25	56.0	5.9
August '25	58.8	5.9
September '25	67.5*	5.4
October '25	73.7	5.9
November '25	81.3	5.7
December '25	83.9	5.9
January '26	84.8	5.9
February '26	85.7	5.3
March '26	87.7	5.9
April '26	TBD	5.7
May '26	TBD	5.9



International Bridge Expansion

CSJ: 0921-02-479

CONSTRUCTION



05-11-2026 – the contractor completed the retaining wall and continued with placing and compacting additional lifts along the levee roadway backfill after density testing confirmed compliance with project specifications.



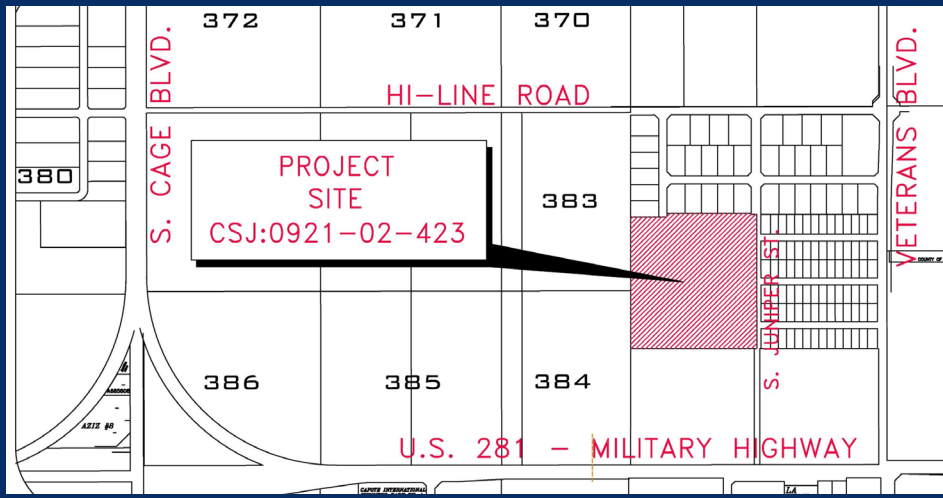
05-13-2026 – the contractor completed a concrete pour overnight at unit 29 (the unit connecting to MX) and then laid out curing blankets over the concrete surface to assist with moisture retention and promote proper curing conditions.



Engineer: Javier Hinojosa Engineering
Contractor: NM Contracting LLC
CM: City of Pharr
Location: 10200 S. Juniper St.

- Status:**
- Bid opening was on Thur., May 30, 2024, and a total of six (6) bids were received.
 - City Commission awarded the project to NM Contracting on Monday, May 5, 2025
 - Pre-Construction Meeting was held on Thursday, July 03, 2025.
 - Contract time started Wednesday, July 16, 2025.

Start Contract Time: July 16, 2025
Contract Time: 275 standard workweek days
Time to Date (05/31/26): 218 (79.3%)
End Contract Time: August 19, 2026 (latest schedule Nov. 30, 2026)
Contract Amount: \$11,888,058.76
Change Orders: \$0
Total Paid to Date (1-6): \$2,033,800.78 (12/31/2025, 17.1%)
Latest Reimbursement Requests: \$374,278.42 (#3 submitted 03/18/2026, Pending Re-submittal of #2 & 3)



Commercial Vehicle Parking Area

CSJ: 0921-02-423



CONSTRUCTION



05-13-2026 – the contractor performed spreading operations for a 12-IN lime-treated subgrade in Section 6. Lime was placed and mixed for a mellowing period of 48-HRS.

Commercial Vehicle Parking Area

CSJ: 0921-02-423



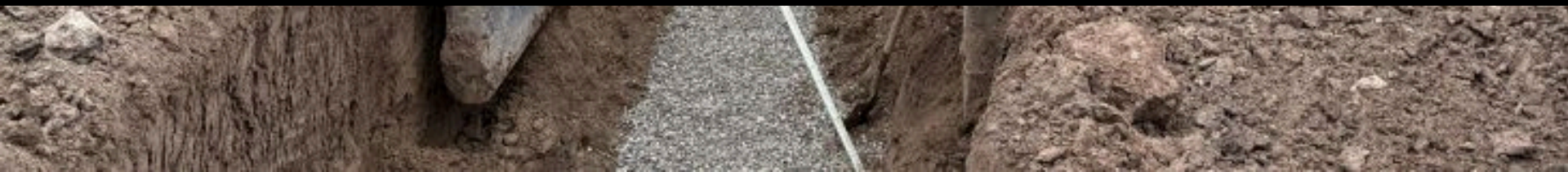
Pharr
Engineering



CONSTRUCTION



05-07-2026 – the contractor performed excavation and installed 140-LF of 8-IN sanitary sewer pipe. Backfill operations using gravel were completed.



WE ARE



DEPARTMENT MISSION STATEMENT

“To enhance health, safety and welfare in the City of Pharr by providing economical, responsive and effective professional engineering and GIS services for the planning, construction, and preservation of public infrastructure and improvement of quality of life.”



Pharr
Engineering



END



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 2.D.

DATE SUBMITTED: May 13, 2026

MEETING DATE: May 20, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Director's Report.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 05/13/2026



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 3.A.

DATE SUBMITTED: May 13, 2026

MEETING DATE: May 20, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Approval of Minutes for April 15, 2026 - Regular Called Meeting.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 05/13/2026

**MINUTES
TOLL BRIDGE BOARD
REGULAR MEETING
WEDNESDAY, APRIL 15, 2026
118 S. CAGE BLVD. 2ND FLOOR**

The Toll Bridge Board met in a regular meeting on Wednesday, April 15, 2026, and following is the record of attendance.

MEMBERS PRESENT: Edgar Delgadillo, Chairman
Tony Martinez, Vice-Chairman
Adalberto Campero, Secretary
Lazaro Beas, Member

MEMBERS ABSENT: Roberto Garza, Member

**EX-OFFICIO MEMBERS
PRESENT:** None

**EX-OFFICIO MEMBERS
ABSENT:** Mayor Ambrosio Hernandez
Mayor Pro-Tem Michael Pacheco

STAFF PRESENT: Luis Bazan, Bridge Director
Javier Martinez, Asst. Bridge Director
Vanessa Guzman, Marketing Coordinator
Cleo Salinas, Office Manager
Freddy Flores, Bus. Expansion & Special Projects Manager
Oscar Duenas, Intl. Business Development Manager

OTHERS PRESENT: Cynthia Garza, Deputy City Manager
Jamison Merrick, Finance Director
Patrizia Longoria, City Engineer
Michael Rodriguez, Asst. Police Chief
Ezequiel Ordonez, Bridge México Liaison
Eddie Gutierrez, Financial Consultant

ITEM 1. CALL TO ORDER

A) ROLL CALL AND POSSIBLE ACTION ON THE EXCUSING OF ANY ABSENT MEMBER

Chairman Edgar Delgadillo called the meeting to order at 12:00 p.m. Roll call established a quorum.

Vice Chairman Martinez moved to excuse absent members. Member Lazaro Beas seconded the motion and when put to a vote, it carried unanimously.

B) PLEDGE OF ALLEGIANCE/INVOCATION

Luis Bazan, Bridge Director, led in the pledge of allegiance and said the invocation.

ITEM 2. DIRECTOR'S ADMINISTRATIVE REPORT

A) CROSSING AND REVENUES REPORT FOR MARCH 2026

Luis Bazan, Bridge Director introduced the item.

Luis Bazan, Bridge Director, went over the total crossings and revenues report for the month of March 2026. He reported total crossings for the month of March were 118,707, which was an increase of 14,255 vehicles or 13.65% compared to last year. Mr. Bazan further reported total car crossings for the month of March were 56,497, which was an increase of 12,156 cars or 27.41%. He also reported that northbound car crossings for the month of March 2026 were 48,803, which was an increase of 788 cars or 1.64% and went over car crossing comparisons from other bridges for the month of March 2026.

Luis Bazan, Bridge Director, reported on the total truck crossings for the month of March 2026. He stated crossings were 62,210, which was an increase of 2,099 trucks or 3.49% increase and went over truck crossings comparisons from other bridges for the month of March 2026.

Luis Bazan, Bridge Director, also reported northbound crossings for the month of March 2026 were 61,012, which was a decrease of -1,024 trucks or -1.65% decrease and stated the agriculture for the month of March 2026 had 22,795, which represents 37% of all imports from Mexico to the U.S. He further reported that the combination of northbound and southbound truck crossings for the month of March 2026 were 123,222, which was an increase of 1,075 or 0.88%.

Luis Bazan, Bridge Director, went over the crossing comparisons by axle for the month of March 2026. He stated cars were 56,497, 2X trucks were 3,976, 3X trucks were 5,113, 4X trucks were 679, 5X trucks were 45,891, 6X trucks were 238, mobile homes were 0, and wide loads were 166. He stated special crossings were 6,147 and the total combination for the month of March was 118,707.

Lastly, Luis Bazan, Bridge Director, reported on total revenues collected for the month of March 2026. He reported the total revenues collected for the month were \$2,500,428, which showed an increase of \$676,129 or 37.06% in revenues.

B) FINANCE REPORT FOR MARCH 2026

Luis Bazan, Bridge Director introduced the item.

Luis Bazan, Bridge Director, called upon Eddie Gutierrez, Bridge Financial Consultant, for the March 2026 finance report.

Eddie Gutierrez, Bridge Financial Consultant with Blue Stone Capital Solutions, briefly reported on the expenditures and revenues year-to-date for the bridge. He also reported on F.Y. 2025-2026 2nd Quarter Crossings & Revenues Comparison.

C) ENGINEER'S REPORT

Luis Bazan, Bridge Director introduced the item.

Luis Bazan, Bridge Director, stated Patrizia Longoria, City Engineer, was present and questions on projects could be entertained at this time.

Patrizia Longoria, City Engineer, reported on the DAP FY16 project. She stated the project was at 74% of the time allowed and 46% of the contract payout amount and are scheduled to finish by November 2026. She reported the contractor began concrete installation at the walk-up ramps located on the north and west sides of the Agricultural Building. She also added that installation of the roof deck on the Agricultural Lab building has started. She also reported that installation of the north, east, and west walls of the Cold Storage Building is ongoing.

Patrizia Longoria, City Engineer, reported on the 2nd Span Project. She stated the project was at 120% of the time allowed and 85% of the contract payout amount. She reported that the concrete barriers were built, and the international span deck has been poured. She added they were waiting on the International Boundary and Water Commission (IBWC) to identify the exact location for the gate installation. She also reported that the irrigation district system moved out of the way, and the levy walls were now being built.

Lastly, Patrizia Longoria, City Engineer, reported on the Commercial Vehicle Parking Area. She stated that the project was at 71% of the time allowed and at 17% of the contract payout amount. She reported that the project remained on schedule for completion by August 2026. She then presented a photo of the construction site and explained the project's status.

Discussion ensued on the engineer's report.

D) DIRECTOR'S REPORT

Luis Bazan, Bridge Director introduced the item.

Luis Bazan, Bridge Director, reported that they had returned from the Binational Bridges and Border Crossing Group (BBBXG) meeting in Washington D.C., which the Pharr International Bridge has attended for the past 10 years to provide updates on the status of the Bridge Span Project. He also reported that during the BBBXG meeting, officials discussed plans to open several additional bridges, some of which are being developed through private investment under long-term agreements. He further stated that international bridges are currently facing a shortage of federal personnel, as agencies have not been able to hire sufficient officers to properly staff and operate all facilities. He finally highlighted that when the City of Pharr received the Presidential Permit for the Pharr International Bridge Span, the City already had both the staffing and operational capacity in place, which he noted distinguishes the Pharr Bridge from other crossings.

Lastly, Luis Bazan, Bridge Director provided details regarding the upcoming Border Business & Export Summit scheduled for Friday, May 08, 2026, from 9:00 a.m. to 1:00 p.m. at Pharr Development and Research Center. He also added that this event is a collaborative effort between the Pharr Economic Development Corporation (PEDC), Pharr Chamber of Commerce, and the Pharr International Bridge. He further stated that the summit provides significant value to the trade community, noting that this is another factor that distinguishes the City of Pharr.

ITEM 3. ADMINISTRATIVE

A) APPROVAL OF MINUTES FOR MARCH 18, 2026 – REGULAR CALLED MEETING

Edgar Delgadillo, Bridge Board Chairman introduced the item.

Vice Chairman Martinez moved to approve. Secretary Campero seconded the motion and when put to a vote, it carried unanimously.

B) DISCUSSION AND ACTION, IF ANY, ON RATIFICATION OF PROOSAL FROM XOANA ENTERTAINMENT COMPANY FOR A STRATEGIC BILLBOARD CAMPAIGN IN THE AMOUNT OF \$22,590.

Edgar Delgadillo, Bridge Board Chairman introduced the item.

Vice Chairman Martinez moved to approve. Secretary Campero seconded the motion and when put to a vote, it carried unanimously.

C) DISCUSSION AND ACTION, IF ANY, ON 2026 GLOBAL PRODUCE & FLORAL SHOW (FORMERLY PMA) TEXAS TOWN PAVILION FOR AN AMOUNT NOT TO EXCEED \$27,000.

Edgar Delgadillo, Bridge Board Chairman introduced the item.

Vice Chairman Martinez **moved** to approve. Member Beas seconded the motion and when put to a vote, it carried unanimously.

ITEM 4. CLOSED SESSION: IN ACCORDANCE WITH CHAPTER 551 OF THE TEXAS GOV'T. CODE, THE BOARD HEREBY GIVES NOTICE THAT IT MAY MEET IN A CLOSED (NON-PUBLIC) EXECUTIVE SESSION TO DISCUSS THE ITEMS LISTED ON THE PUBLIC PORTION OF THE MEETING AGENDA IN ACCORDANCE WITH THE FOLLOWING BELOW

None

ITEM 5. RECONVENE

None

ITEM 6. ADJOURNMENT

There being no other business to come before the board, Vice Chairman Martinez moved to adjourn. Secretary Campero seconded the motion and when put to a vote, it carried unanimously. Meeting adjourned at 12:33 p.m.

BRIDGE BOARD:

EDGAR DELGADILLO, CHAIRMAN

ATTEST:

ADALBERTO CAMPERO, SECRETARY

**STATE OF TEXAS
COUNTY OF HIDALGO
CITY OF PHARR**

ON THE 15^h DAY OF APRIL 2026, the Toll Bridge Board convened in a **REGULAR CALLED MEETING** at the Commissioner's Room located at 118 S. Cage, 2nd Floor, Pharr, Texas. The meeting being open to the public and notice of said meeting, giving the date, place, subject, hereof, having been posted in accordance with Chapter 551, Texas Government Code, (Open Meetings Act) and their being present a quorum, I, **CLEO SALINAS, OFFICE MANAGER**, of the City of Pharr, Texas, certify that this is a true and correct copy of the minutes.

ATTEST:

CLEO SALINAS
OFFICE MANAGER

APPROVED: _____

DRAFT



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 3.B.

DATE SUBMITTED: May 13, 2026

MEETING DATE: May 20, 2026

FROM: Vanessa Guzman, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Discussion and Action, if any, on ratification of the 12th Mexico Gas Summit Sponsorship in the amount of \$7,495.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 05/13/2026

12th Mexico Gas Summit – San Antonio 2026



Sponsorship Opportunities 2025 – 2026



Pharr
International Bridge



Sponsorship Opportunities

We invite you to become a strategic partner with **Industry Exchange** as a sponsor of the **12th Mexico Gas Summit – San Antonio 2026**—the definitive platform for companies driving Mexico’s and North America’s natural gas market.

As the summit enters its second decade, it has firmly established itself as a must-attend event for C-level executives, investors, operators, and policymakers shaping cross-border energy integration. Sponsorship is not just visibility—it is direct access to decision-makers and high-impact business opportunities.

The 12th edition comes at a pivotal moment for the energy industry, as global markets face their most significant security shock in decades. At the same time, North America is emerging as the most reliable and scalable energy region—anchored by U.S. LNG expansion, Mexico’s role as a strategic gas corridor, and sustained nearshoring-driven demand. This context is accelerating **cross-border infrastructure** development and elevating the region’s potential to stabilize global energy markets.

By sponsoring, your company will:

- **Position itself at the center of the Mexico–U.S. gas market**
- **Engage directly with top-tier clients and partners**
- **Strengthen brand leadership among key industry stakeholders**
- **Generate tangible business opportunities in a high-growth environment**

We look forward to confirming your participation and positioning your company at the forefront of the industry at the **12th Mexico Gas Summit – San Antonio 2026**.



Companies that should sponsor/exhibit?

- | | |
|--|---|
| <ul style="list-style-type: none"> • Oil & gas companies • Engineering, procurement, construction • Professional services: lawyers, consulting, • Transportation & logistics • Security & risk allocation • Banks, finance, investment • Pipeline Companies • Gas marketers & purchasers | <ul style="list-style-type: none"> • Environmental consulting services • Exploration and production companies • Project planning & managing • Hydrocarbon & water- pipeline companies • Government agencies • Automation & integration • Gas & fuel transport • Port administration & operators |
|--|---|



12th MEXICO GAS SUMMIT

Onshore, Midstream and Storage in Focus

ST. ANTHONY MARRIOT | SAN ANTONIO, TEXAS | JUNE 09-10, 2026

ORGANIZED BY
INDUSTRYEXCHANGE

Some of our previous sponsors include:





SPONSORSHIP OPPORTUNITIES

☐ Silver Sponsor—~~USD \$10,495~~ USD \$7,495

Benefits:

- One panelist position in the conference agenda
- Up to three (3) delegate passes to the event – includes speaker’s pass
- A social media announcement when sponsorship is arranged
- Recognition as Silver Sponsor’s in all conference marketing materials, including conference advertisements, promotional brochures, e-mails, and website (sponsor logo and link), and onsite booklet guide
- A 150-word company description featured in the onsite conference booklet – deadline: **May 22nd, 2026**
- One full-page ad included in the onsite conference booklet – deadline: **May 22nd, 2026**
- Optional: Corporate giveaway to include in conference folder or distributed at the registration table
- Optional: 3m x 2m booth space in exhibitor hall
- 40% discount (from the standard rate) on all additional delegates beyond the complimentary passes – exclusive to the sponsors’ organization





SPONSORSHIP/EXHIBITOR AGREEMENT

This is to confirm that our organization _____ will serve as a sponsor of the **2026 12th Mexico Gas Summit**. This also authorizes the use of our company name and/or logo in connection with the marketing of this event. Payment terms are net 30 days.

Print Name

Title

Signature (signature ensures agreement to participate as indicated above)

Date

Company

Telephone

Email Address

Billing Information

Contact Name	
Company	
Street	
City	
State	
Country	
Country Code	

Marketing Contact (person to handle all sponsor materials for conference)

Title

Telephone

Email Address



CONDITIONS OF THIS AGREEMENT:

1. This agreement is signed this day, _____ between *Industry Exchange LLC.* and _____.
2. Client agrees to purchase the items enclosed in the contract as stated above.
3. All prices are net.
4. Payment terms are: 100% is due within 30 days of the signing of this contract or before the event, whichever occurs first.
5. The Client is not permitted to cancel this Contract except with the written consent of Industry Exchange LLC.
6. Where there is an agreed cancellation permitted by paragraph (5) above, the Client shall pay to Industry Exchange LLC. The amount represents liquidated damages to compensate Industry Exchange LLC. for all losses incurred because of the cancellation, as follows:
 - 80% of the contract price for cancellation made more than 6 months before the start date of the event; or
 - 100% of the contract price for cancellation made 6 months or less before the start date of the event.
7. If your internal Accounting procedures/policies require purchase order numbers to be quoted on invoices, please ensure that a copy of the signed purchase order is attached to the signed contract.
8. Conference dates, locations, and names are subject to change, which in this case, will be notified to the client mentioned in condition 1 above.
9. In case of any event cancellation by the organizer, the client will be entitled to a full refund. If canceled by Client within 90 days, Client will be entitled to participate in a future replacement event agreed between Client and Industry Exchange LLC only if the cancellation occurs 90 days before the event.
10. Client to be invoiced as of: _____ with credit term of 30 days.

METHOD OF PAYMENT	BANK TRANSFER to a US Dollar account
Total amount:	
Bank	BANK OF AMERICA
Address	11868 Preston Rd Dallas, TX 75230
ABA #	026009593
Beneficiary	Industry Exchange
Account #	488045275865
Contact Email	info@industryex.com

ACCEPTANCE

I, the undersigned, understand and agree to the above contract and all terms and conditions therein.

Signature for <i>Industry Exchange LLC.</i> : Name: Dora Mancera Title: Managing Director Date:	Signature for Client: Name: Title: Date:
--	---



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: May 13, 2026

MEETING DATE: May 20, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.071, the Board may convene in a closed, non-public meeting with its attorney and discuss any matters related to legal advice on pending or contemplated litigation, settlement offer, and/or on a matter in which the duty of the attorney to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter. The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 05/13/2026



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: May 13, 2026

MEETING DATE: May 20, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.072, the Board may convene in a closed, non-public meeting to discuss any matters related to **real property and deliberate the purchase, exchange, lease, or value of real property as such would be detrimental to negotiations between the City and a third party in an open meeting.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 05/13/2026



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: May 13, 2026

MEETING DATE: May 20, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.074, the Board may convene in a closed, non-public meeting to discuss any matters related to **appointment, employment, evaluation, reassignment, duties and discipline or dismissal of a public officer or employee and to hear any complaints or charges against an officer or employee.** The City and its attorney may also discuss such issues with the appropriate staff including members so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 05/13/2026



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: May 13, 2026

MEETING DATE: May 20, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.076, the Board may convene in a closed, non-public meeting to discuss any matters on the **deployment, or specific occasions for implementation, of security personnel or devices**. The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 05/13/2026



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: May 13, 2026

MEETING DATE: May 20, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.084, the Board may convene in a closed, non-public meeting to discuss any matters involving an **investigation and may exclude a witness from hearing during the examination of another witness in the investigation.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 05/13/2026



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: May 13, 2026

MEETING DATE: May 20, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.087, the Board may convene in a closed, non-public meeting to discuss any matters regarding **economic development issues**. The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 05/13/2026