

**TAKE NOTICE THAT A REGULAR MEETING
OF THE PHARR INTERNATIONAL TOLL BRIDGE BOARD
OF THE CITY OF PHARR, TEXAS
WILL BE HELD AT CITY HALL, COMMISSIONERS' ROOM,
118 S. CAGE BLVD., 2ND FLOOR, PHARR, TEXAS
COMMENCING AT 12:00 PM ON
WEDNESDAY, MARCH 18, 2026**

At any time during the course of this meeting the Toll Bridge Board may retire to Executive Session under Texas Government Code § 551 to confer on any subject matter in accordance with the Texas Open Meetings Act.

Should any final action, decision, or vote be required in the opinion of the Board with regard to any item discussed during the closed meeting, then such final action, decision, or vote shall be made during the open meeting covered by this notice upon the reconvening of the public meeting pursuant to Section 551.101 government Code V.T.C.S.

1. CALL TO ORDER:

- A) Roll call and possible action on the excusing of any absent member.
- B) Pledge of Allegiance/Invocation.

2. DIRECTOR'S ADMINISTRATIVE REPORT: *(Director's Administrative Reports and discussion, if any, with Bridge Board. The Director may also assign a designated spokesperson for any particular listed topic)*

- A) Crossings and Revenues Report for February 2026.
- B) Finance Report for February 2026.
- C) Engineer's Report.
- D) Director's Report.

3. ADMINISTRATIVE:

- A) Approval of Minutes for February 18, 2026 - Regular Called Meeting.
- B) Discussion and action, if any, on the Greater Pharr Chamber of Commerce Membership renewal in the amount of \$1,200.
- C) Discussion and action, if any, on 2026 INDEX Reynosa Membership renewal in the amount of \$1,905.12.

4. CLOSED SESSION: *In accordance with Chapter 551 of the Texas Gov't. Code, the International Toll Bridge Board hereby gives notice that it may meet in Executive session to discuss and deliberate any items listed on the public portion of the meeting agenda including items in accordance with the following:*

Pursuant to Section 551.071, the Board may convene in a closed, non-public meeting with its attorney and discuss any matters related to **legal advice on pending or contemplated litigation, settlement offer, and/or on a matter in which the duty of the attorney to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.072, the Board may convene in a closed, non-public meeting to discuss any matters related to **real property and deliberate the purchase, exchange, lease, or value of real property as such would be detrimental to negotiations between the City and a third party in an open meeting.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.074, the Board may convene in a closed, non-public meeting to discuss any matters related to **appointment, employment, evaluation, reassignment, duties and discipline or dismissal of a public officer or employee and to hear any complaints or charges against an officer or employee.** The City and its attorney may also discuss such issues with the appropriate staff including members so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.076, the Board may convene in a closed, non-public meeting to discuss any matters on the **deployment, or specific occasions for implementation, of security personnel or devices.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.084, the Board may convene in a closed, non-public meeting to discuss any matters involving an **investigation and may exclude a witness from hearing during the examination of another witness in the investigation.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.087, the Board may convene in a closed, non-public meeting to discuss any matters regarding **economic development issues.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

5. RECONVENE: *into regular session and consider action, if any, on item(s) discussed in executive session.*

6. ADJOURNMENT:

NOTICE OF ASSISTANCE AT THE PUBLIC MEETING

City Hall is wheelchair accessible and accessible parking spaces are available. Requests for accommodations or interpretive services must be made 48 hours prior to this meeting. Please contact the City Clerk's Office at 956-402-4200 Ext 1201 or FAX 956-475-3442 or Email cityclerksoffice@pharr-tx.gov for further information. Braille is not available.

I, the undersigned authority, do hereby certify that the above notice of said Regular Meeting of the International Toll Bridge Board was posted on the bulletin board at City Hall and on the City's web page at www.pharr-tx.gov. This Notice was posted on the 10th day of March 2026 at 3:00 p.m. and will remain posted continuously for at least three (3) business days preceding the scheduled time of said Meeting, in compliance with Chapter 551 of the Government Code, Vernon's Texas Codes, Annotated (Open Meetings Act).

WITNESS MY HAND AND SEAL, this 10th day of March 2026



ALESSANDRA GARCIA, CPM
ASSISTANT CITY CLERK

I certify that the attached notice and agenda of items to be considered by the Pharr International Toll Bridge Board was removed from the bulletin board of City Hall on the _____ day of _____, 20____ by,

Name: _____

Title: _____



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 2.A.

DATE SUBMITTED: March 13, 2026

MEETING DATE: March 18, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Crossings and Revenues Report for February 2026.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 03/13/2026

**CROSSINGS AND REVENUES
FOR THE MONTH OF FEBRUARY
FISCAL YEAR 2025 – 2026**

a) BRIDGE CROSSINGS

Crossings for the Pharr International Bridge totaled **102,581** vehicles for the month of February F.Y. 2025-2026, which showed an increase of **12,728** vehicles or **14.17%** over the same month in F.Y. 2024-2025.

b) CAR CROSSINGS

Car crossings for the Pharr International Bridge totaled **45,726** cars for the month of February F.Y. 2025 – 2026, showing an increase of **5,497** cars or **13.66%** over the same month in F.Y. 2024 – 2025.

c) NORTHBOUND CAR CROSSINGS

Northbound Car crossings at the Pharr International Bridge totaled **41,485** cars for the month of February F.Y. 2025 – 2026, showing an increase of **3,562** cars or **9.39%** over the same month in F.Y. 2024 – 2025.

d) SOUTHBOUND TRUCK CROSSINGS

Truck crossings totaled **56,855** trucks for the month of February F.Y. 2025-2026, showing an increase of **7,231** trucks or **14.57%** over the same month in F.Y. 2024 - 2025.

SOUTHBOUND TRUCK CROSSINGS SHOWED A DECREASE OF (-118) TRUCKS OR -0.21% FOR THE MONTH OF FEBRUARY, COMPARED TO NORTHBOUND TRUCK CROSSINGS.

e) NORTHBOUND TRUCKS

Northbound trucks at the Pharr International Bridge totaled **56,973** trucks for the month of February F.Y. 2025-2026, showing an increase of **7,110** trucks or **14.26%** over the same month in F.Y. 2024-2025.

TOTAL NORTHBOUND AND SOUTHBOUND TRUCK CROSSINGS FOR THE MONTH OF FEBRUARY TOTAL **113,828, REPRESENTING AN INCREASE OF **14,341** OR **14.41%** OVER THE SAME TIME PERIOD IN F.Y. 2024-2025.**

f) TOTAL REVENUES

Revenues for the Pharr International Bridge totaled **\$2,617,356** dollars for the month of February F.Y. 2025 – 2026.

\$ 228,630 Autos & other
\$ 2,384,075 Trucks
\$ 4,651 Profit on pesos
\$ 2,617,356 TOTAL

Revenues showed an increase of **\$1,089,199** or **71.28%** over the same month in F.Y. 2024 – 2025.

**PHARR INTERNATIONAL BRIDGE
TOTAL SOUTHBOUND CROSSINGS COMPARISON BY FISCAL YEAR
(CARS & TRUCKS)**

	F.Y. 2024-2025	F.Y. 2025-2026	GAIN / LOSS	INC% / DEC%
OCTOBER	107,028	117,682	10,654	9.95%
NOVEMBER	110,777	105,196	(-5,581)	-5.04%
DECEMBER	113,440	116,233	2,793	2.46%
JANUARY	105,428	110,675	5,247	4.98%
FEBRUARY	89,853	102,581	12,728	14.17%
YTD TOTAL	526,526	552,367	25,841	4.91%
MARCH	104,452			
APRIL	103,155			
MAY	105,646			
JUNE	99,670			
JULY	101,749			
AUGUST	107,641			
SEPTEMBER	108,893			
TOTAL CROSSING	1,257,732			

**PHARR INTERNATIONAL BRIDGE
SOUTHBOUND CAR CROSSINGS COMPARISON BY FISCAL YEAR**

F.Y. 2024-2025 F.Y. 2025-2026 GAIN / LOSS INC% / DEC%

OCTOBER	49,109	50,486	1,377	2.80%
NOVEMBER	54,183	48,387	(-5,796)	-10.70%
DECEMBER	60,477	57,314	(-3,163)	-5.23%
JANUARY	46,555	47,070	515	1.11%
FEBRUARY	40,229	45,726	5,497	13.66%
YTD TOTAL	250,553	248,983	(-1,570)	-0.63%
MARCH	44,341			
APRIL	45,345			
MAY	48,173			
JUNE	42,759			
JULY	43,102			
AUGUST	47,686			
SEPTEMBER	46,897			
TOTAL CROSSING	568,856			

SOUTHBOUND CAR CROSSINGS COMPARISON FOR THE MONTH OF FEBUARY F.Y. 2025 - 2026

			GAIN	% INC.	DAILY
	FEB. F.Y. 25-26	FEB. F.Y. 24-25	LOSS	% (DEC.)	AVERAGE
GATEWAY	90,318	83,986	6,332	8%	3,011
VETERANS (LOS TOMATES)	138,651	124,194	14,457	12%	4,622
FREE TRADE (LOS INDIOS)	32,782	31,489	1,293	4%	1,093
TOTAL BROWNSVILLE	261,751	239,669	22,082	9%	8,725
DEL RIO	132,127	119,447	12,680	11%	4,404
DONNA	57,140	55,810	1,330	2.38%	1,905
EAGLE PASS	221,738	210,907	10,831	5%	7,391
YSLETA-ZARAGOZA	244,516	252,029	-7,513	-3%	8,151
STANTON-LERDO	123,898	129,526	-5,628	-4%	4,130
TOTAL EL PASO	368,414	381,555	-13,141	-3%	12,280
LAREDO	399,810	364,160	35,650	10%	13,327
McALLEN- HIDALGO	206,864	191,198	15,666	8%	6,895
ANZALDUAS	105,920	104,993	927	1%	3,531
TOTAL	312,784	296,191	16,593	6%	10,426
PHARR	45,726	40,229	5,497	13.66%	1,524
PROGRESO	34,598	33,948	650	1.91%	1,153
ROMA	56,829	54,030	2,799	5.18%	1,894

**PHARR INTERNATIONAL BRIDGE
NORTHBOUND CAR CROSSINGS COMPARISON BY FISCAL YEAR**

	F.Y. 2024-2025	F.Y. 2025-2026	GAIN / LOSS	INC% / DEC%
OCTOBER	41,181	46,414	5,233	12.71%
NOVEMBER	43,427	49,644	6,217	14.32%
DECEMBER	50,228	51,090	862	1.72%
JANUARY	41,526	47,607	6,081	14.64%
FEBRUARY	37,923	41,485	3,562	9.39%
MARCH	48,015			
APRIL	49,293			
MAY	49,911			
JUNE	44,025			
JULY	47,938			
AUGUST	50,231			
SEPTEMBER	44,197			
TOTAL CROSSING	547,895			

**PHARR INTERNATIONAL BRIDGE
SOUTHBOUND TRUCK CROSSINGS COMPARISON BY FISCAL YEAR**

F.Y. 2024-2025 F.Y. 2025-2026 GAIN / LOSS INC% / DEC%

OCTOBER	57,919	67,196	9,277	16.02%
NOVEMBER	56,594	56,809	215	0.38%
DECEMBER	52,963	58,919	5,956	11.25%
JANUARY	58,873	63,605	4,732	8.04%
FEBRUARY	49,624	56,855	7,231	14.57%
YTD TOTAL	275,973	303,384	27,411	9.93%
MARCH	60,111			
APRIL	57,810			
MAY	57,473			
JUNE	56,911			
JULY	58,647			
AUGUST	59,955			
SEPTEMBER	61,996			
TOTAL CROSSING	688,876			

SOUTHBOUND TRUCK CROSSINGS COMPARISON FOR THE MONTH OF FEBRUARY F.Y. 2025 - 2026

			GAIN	% INC.	DAILY AVERAGE
	FEB. F.Y. 25-26	FEB. F.Y. 24-25	LOSS	% (DEC.)	
ANZALDUAS (Empty only)	4,016	3,623	393	11%	134
VETERANS (LOS TOMATES)	18,493	19,263	-770	-4%	616
FREE TRADE (LOS INDIOS)	9,793	3,626	6,167	170%	326
TOTAL BROWNSVILLE	28,286	22,889	5,397	24%	943
DEL RIO	5,148	5,489	-341	-6%	172
DONNA	30	147	-117	-80%	1
EAGLE PASS	29,098	24,766	4,332	17%	970
YSLETA-ZARAGOZA-EL PASO	57,663	50,484	7,179	14%	1,922
LAREDO	238,250	231,842	6,408	3%	7,942
PHARR	56,855	49,624	7,231	15%	1,895
PROGRESO	8,376	4,360	4,016	92%	279
ROMA	919	750	169	23%	31

**PHARR INTERNATIONAL BRIDGE
NORTHBOUND TRUCK CROSSINGS (FULL, EMPTY & AG.)**

	F.Y. 2024- 2025	F.Y. 2025- 2026	GAIN / LOSS	INC% / DEC%	FULL TRUCKS	EMPT	AG TRUCKS	NARP NO INSP.
OCTOBER	63,509	67,546	4,037	6.36%	42,350	25,196	18,897	9,267
NOVEMBER	61,144	57,289	(-3,855)	-6.30%	38,164	19,125	18,718	9,046
DECEMBER	56,425	58,540	2,115	3.75%	37,230	21,310	20,168	9,417
JANUARY	62,953	63,537	584	0.93%	41,881	21,656	23,254	10,999
FEBRUARY	49,863	56,973	7,110	14.26%	38,646	18,297	20,062	8,785
MARCH	62,036							
APRIL	58,802							
MAY	59,630							
JUNE	58,132							
JULY	59,036							
AUGUST	59,433							
SEPTEMBER	60,903							
TOTAL CROSSING	711,866							

Agriculture trucks at the Pharr International Bridge totaled 20,062 crossings for the month of February representing a 35% of the imports from Mexico.

Agriculture trucks at the Pharr International Bridge Import Lot showed an increase of 1,613 trucks or 8.74% over the same month in F.Y. 2024-2025.

**PHARR INTERNATIONAL BRIDGE
NORTHBOUND & SOUTHBOUND
TRUCK CROSSING COMPARISON BY FISCAL YEAR**

	F.Y. 2024-2025	F.Y. 2025-2026	GAIN / LOSS	INC% / DEC%
OCTOBER	121,428	134,742	13,314	10.96%
NOVEMBER	117,738	114,098	(-3,640)	-3.09%
DECEMBER	109,388	117,459	8,071	7.38%
JANUARY	121,826	127,142	5,316	4.36%
FEBRUARY	99,487	113,828	14,341	14.41%
MARCH	122,147			
APRIL	116,612			
MAY	117,103			
JUNE	115,043			
JULY	117,683			
AUGUST	119,338			
SEPTEMBER	122,899			
TOTAL CROSSING	1,400,742			

**PHARR INTERNATIONAL BRIDGE
F.Y. 2025-2026 CROSSINGS COMPARISON BY AXLE**

	CARS	2X TRUCKS	3X TRUCKS	4X TRUCKS	5X TRUCKS	6X TRUCKS	MOBILE HOMES	WIDE LOAD	SPEC. CROSS	MONTH TOTAL
OCTOBER	50,486	4,389	8,141	864	43,836	183	4	152	9,627	117,682
NOVEMBER	48,387	3,445	6,158	714	38,477	163	15	112	7,725	105,196
DECEMBER	57,314	3,405	6,214	644	38,987	160	4	134	9,371	116,233
JANUARY	47,070	3,529	6,210	728	43,365	153	4	114	9,502	110,675
FEBRUARY	45,726	3,377	4,604	644	39,581	186	1	133	8,329	102,581
MARCH										
APRIL										
MAY										
JUNE										
JULY										
AUGUST										
SEPTEMBER										
TOTAL CROSSING										

TOTAL PERCENTAGE FOR CARS AND TRUCKS FOR THE MONTH OF FEBRUARY F.Y. 2025-2026.

- 1X CARS 45%
- 2X TRUCKS 3%
- 3X TRUCKS 4%
- 4X TRUCKS 1%
- 5X TRUCKS 39%
- 6X TRUCKS 0.2%

**PHARR INTERNATIONAL BRIDGE
REVENUE COMPARISON BY FISCAL YEAR**

	F.Y. 2024-2025	F.Y. 2025-2026	GAIN / LOSS	INC% / DEC%
OCTOBER	\$ 1,709,722	\$ 2,160,583	\$ 450,861	26.37%
NOVEMBER	\$ 1,815,436	\$ 1,740,268	(\$75,168)	-4.14%
DECEMBER	\$ 1,758,294	\$ 2,373,704	\$ 615,409	35%
JANUARY	\$ 1,762,476	\$ 2,981,788	\$ 1,219,311	69.18%
FEBRUARY	\$ 1,528,157	\$ 2,617,356	\$ 1,089,199	71.28%
YTD TOTAL	\$ 8,574,088	\$ 11,873,702	\$ 3,299,613	38.48%
MARCH	\$ 1,824,299			
APRIL	\$ 1,771,074			
MAY	\$ 1,825,700			
JUNE	\$ 1,747,133			
JULY	\$ 1,786,595			
AUGUST	\$ 1,876,042			
SEPTEMBER	\$ 1,972,328			
TOTAL CROSSING	\$ 21,377,262			



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 2.B.

DATE SUBMITTED: March 12, 2026

MEETING DATE: March 18, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Finance Report for February 2026.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

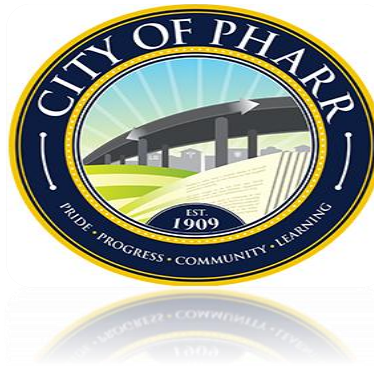
Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 03/12/2026



PHARR INTERNATIONAL BRIDGE

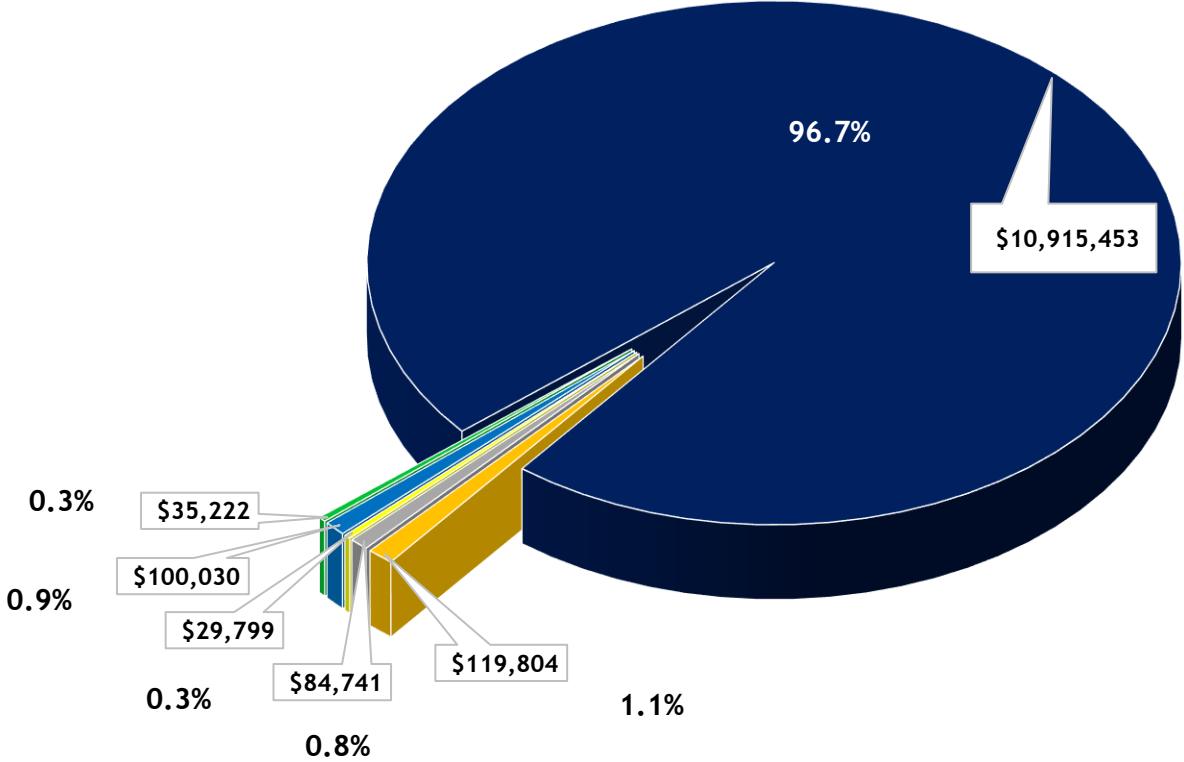
Financial Report

FEB - FY 25/26



Bridge Revenues

- Toll Fees
- Credit Card - Surcharge
- Interest from Bond Proceeds
- Peso Exchange Rate Income
- Rental Income
- Other

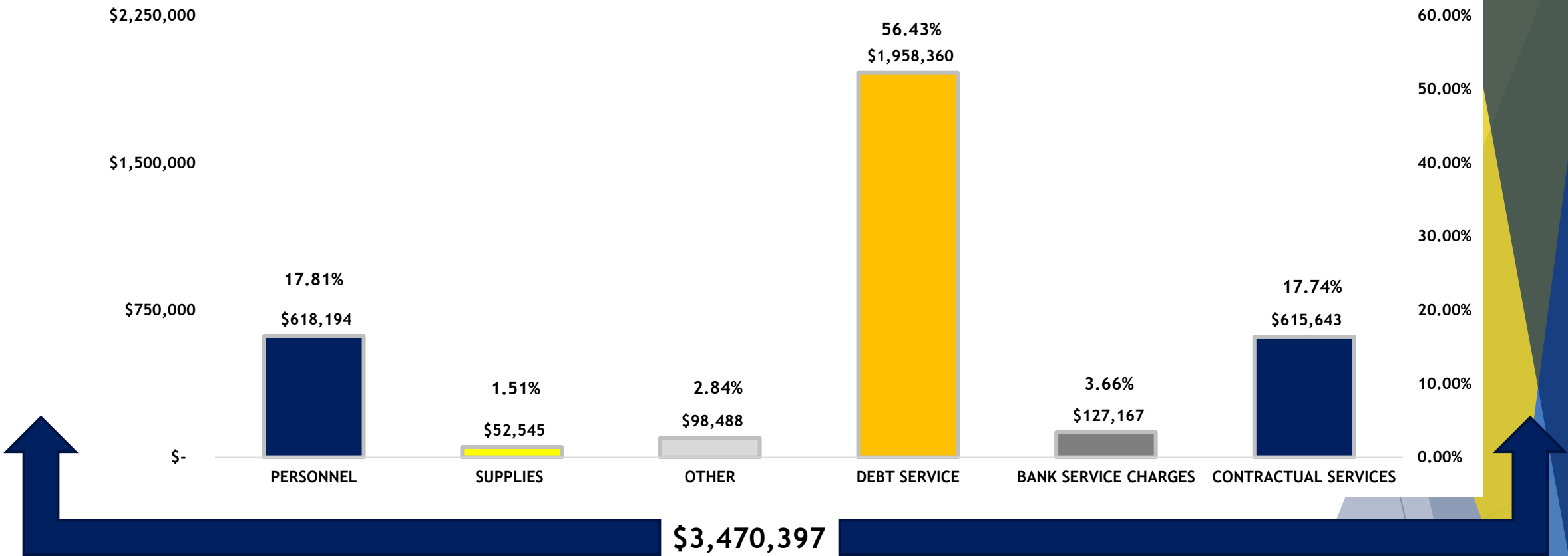


\$11,285,049

Total Revenues



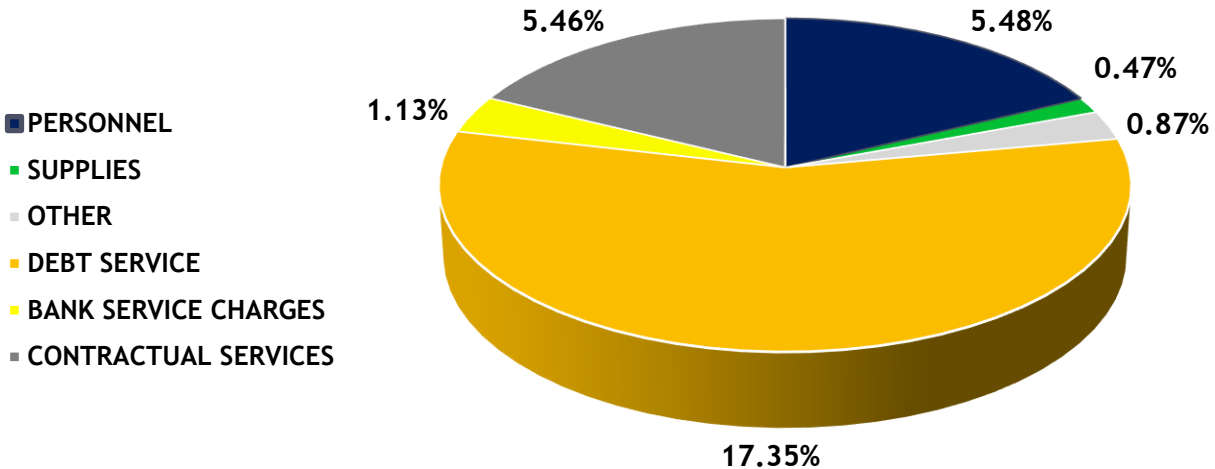
Total Operating Expenses



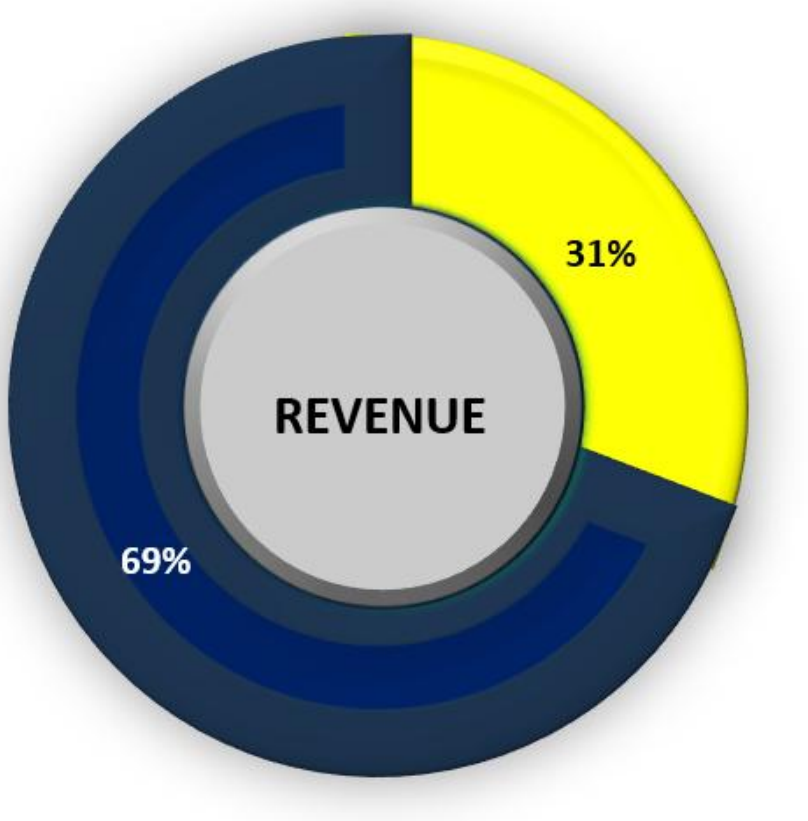
Operating Expenses



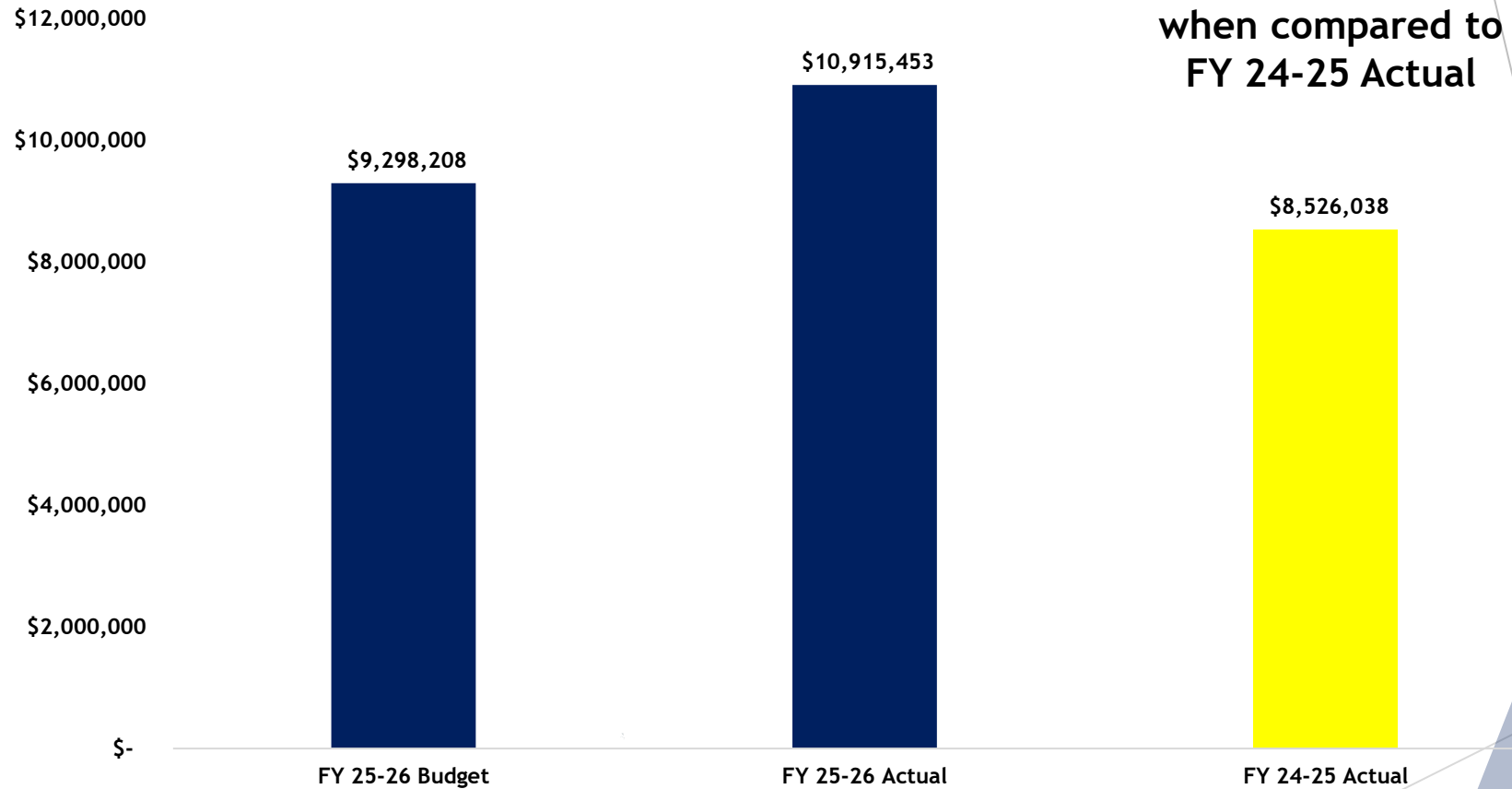
Operating Expenses As A Percentage of Revenues



REVENUES OVER EXPENSES



Toll Collections

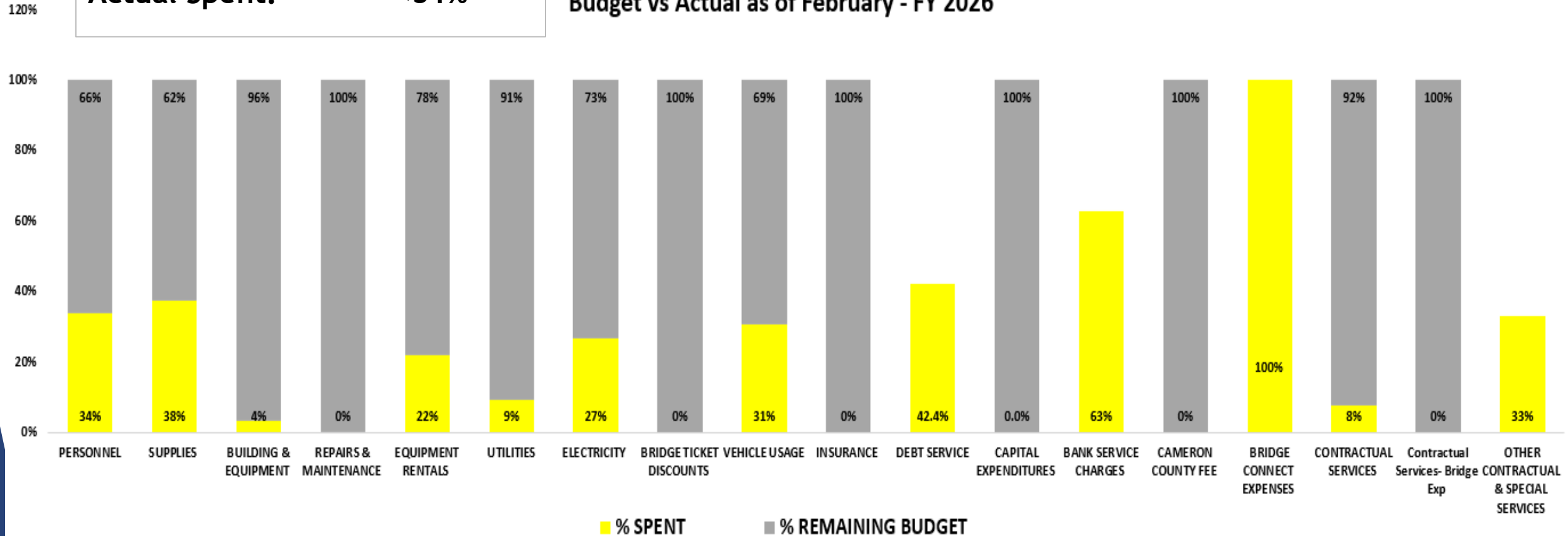


February - FY 2026

Budget Benchmark: $\leq 42\%$

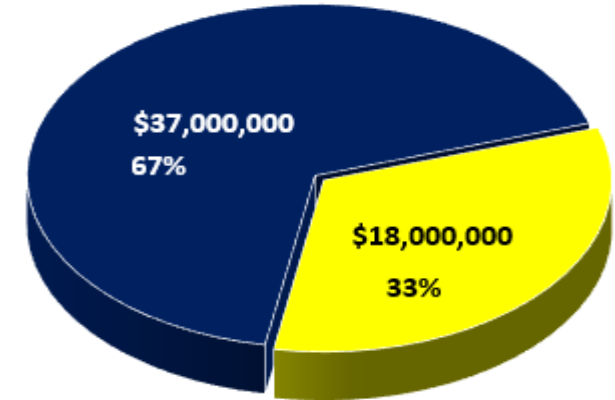
Actual Spent: $\leq 31\%$

Bridge Expenditures Budget vs Actual as of February - FY 2026



Fiscal Year	Principal	Interest	Total Debt Service
2021	\$ -	\$ -	\$ -
2022	\$ 545,000	\$ 2,368,673	\$ 2,913,673
2023	\$ 505,000	\$ 2,311,550	\$ 2,816,550
2024	\$ 1,925,000	\$ 2,286,300	\$ 4,211,300
2025	\$ 2,005,000	\$ 2,204,000	\$ 4,209,000
2026	\$ 2,095,000	\$ 2,118,250	\$ 4,213,250
2027	\$ 2,180,000	\$ 2,028,600	\$ 4,208,600
2028	\$ 2,295,000	\$ 1,919,600	\$ 4,214,600
2029	\$ 2,405,000	\$ 1,804,850	\$ 4,209,850
2030	\$ 2,530,000	\$ 1,684,600	\$ 4,214,600
2031	\$ 2,655,000	\$ 1,558,100	\$ 4,213,100
2032	\$ 2,785,000	\$ 1,425,350	\$ 4,210,350
2033	\$ 2,925,000	\$ 1,286,100	\$ 4,211,100
2034	\$ 3,070,000	\$ 1,139,850	\$ 4,209,850
2035	\$ 3,205,000	\$ 1,008,450	\$ 4,213,450
2036	\$ 3,340,000	\$ 871,200	\$ 4,211,200
2037	\$ 3,485,000	\$ 728,100	\$ 4,213,100
2038	\$ 3,635,000	\$ 578,700	\$ 4,213,700
2039	\$ 3,790,000	\$ 422,800	\$ 4,212,800
2040	\$ 3,925,000	\$ 287,100	\$ 4,212,100
2041	\$ 4,065,000	\$ 146,250	\$ 4,211,250
Total	\$ 53,365,000	\$ 28,178,423	\$ 81,543,423

Bridge Bond Debt

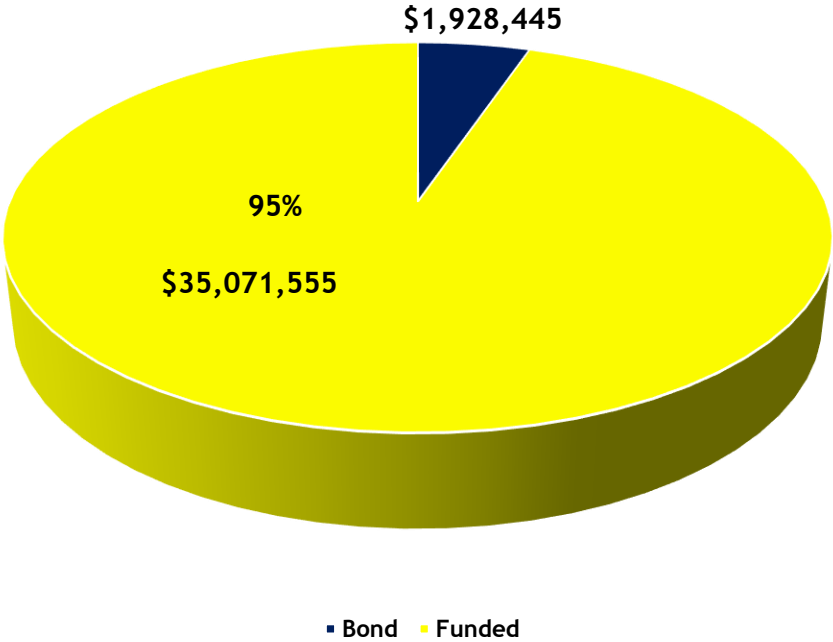


■ Bridge Expansion ■ DAP 16

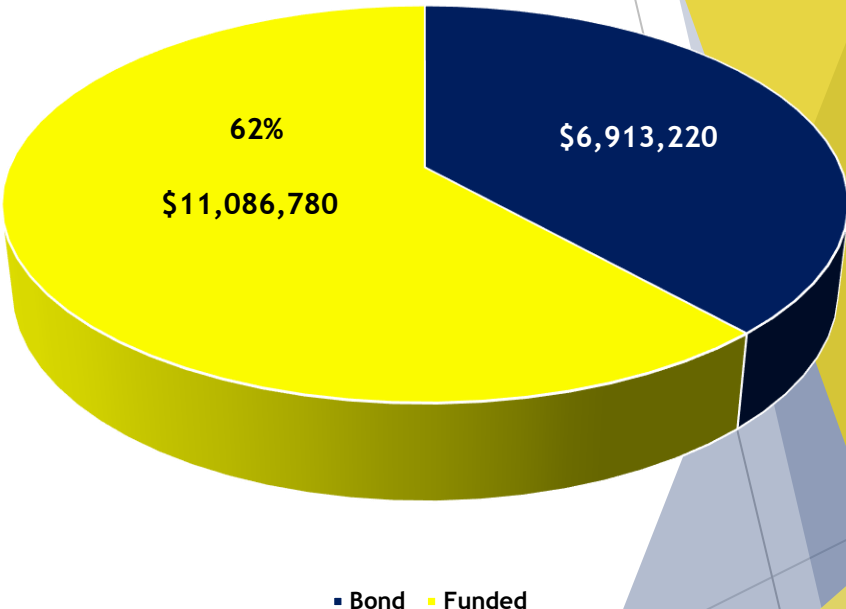


Bridge Bond Debt: YTD Funded Amount

Bridge Expansion



DAP 16



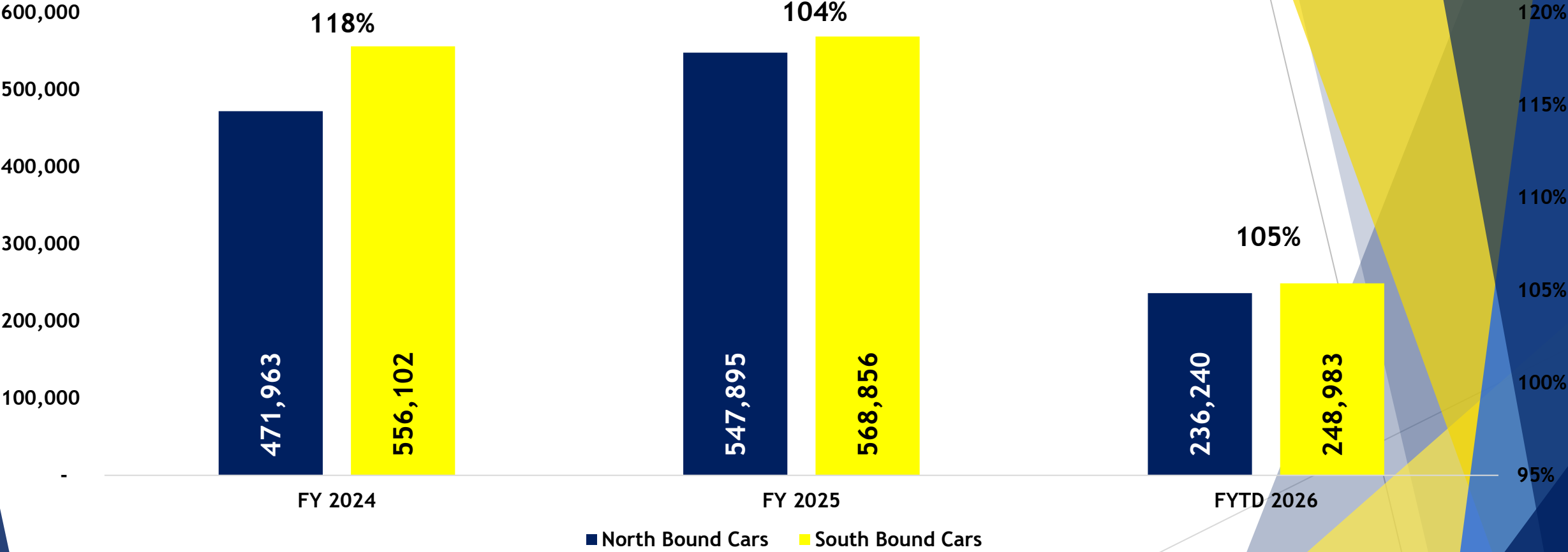
PHARR INTERNATIONAL BRIDGE

Southbound Recapture Rate

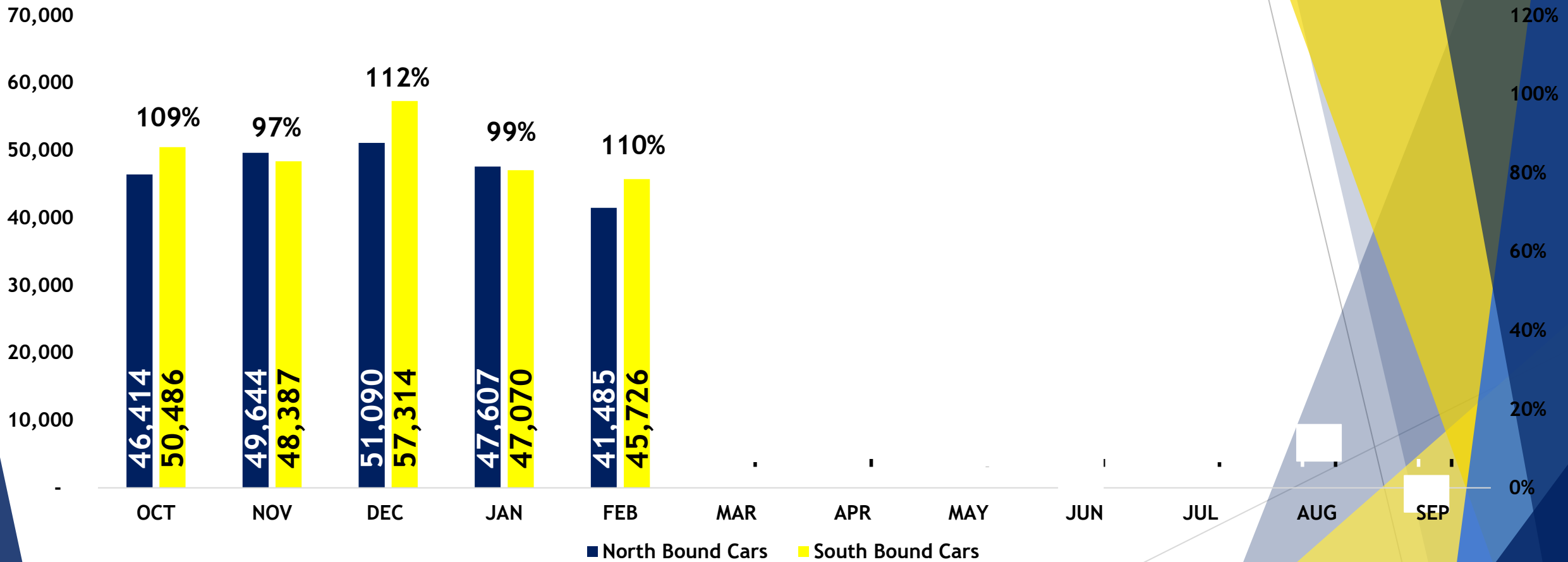
Feb - FY 2026



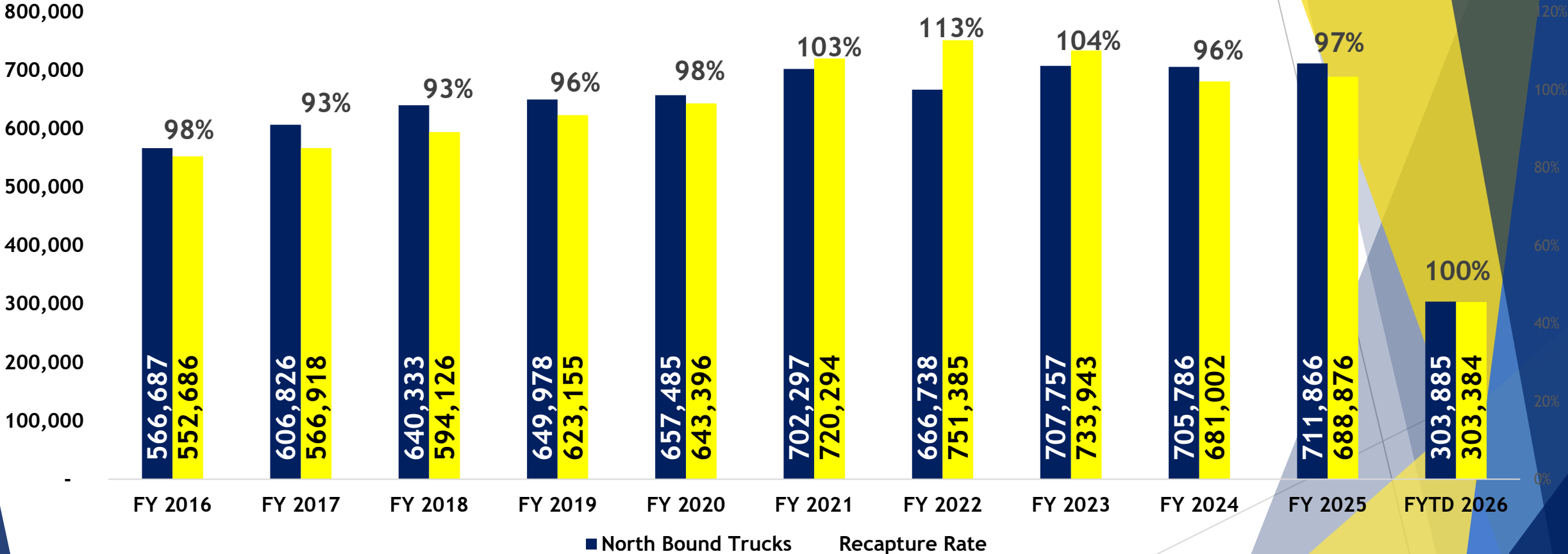
YTD Southbound Car Recapture Rate



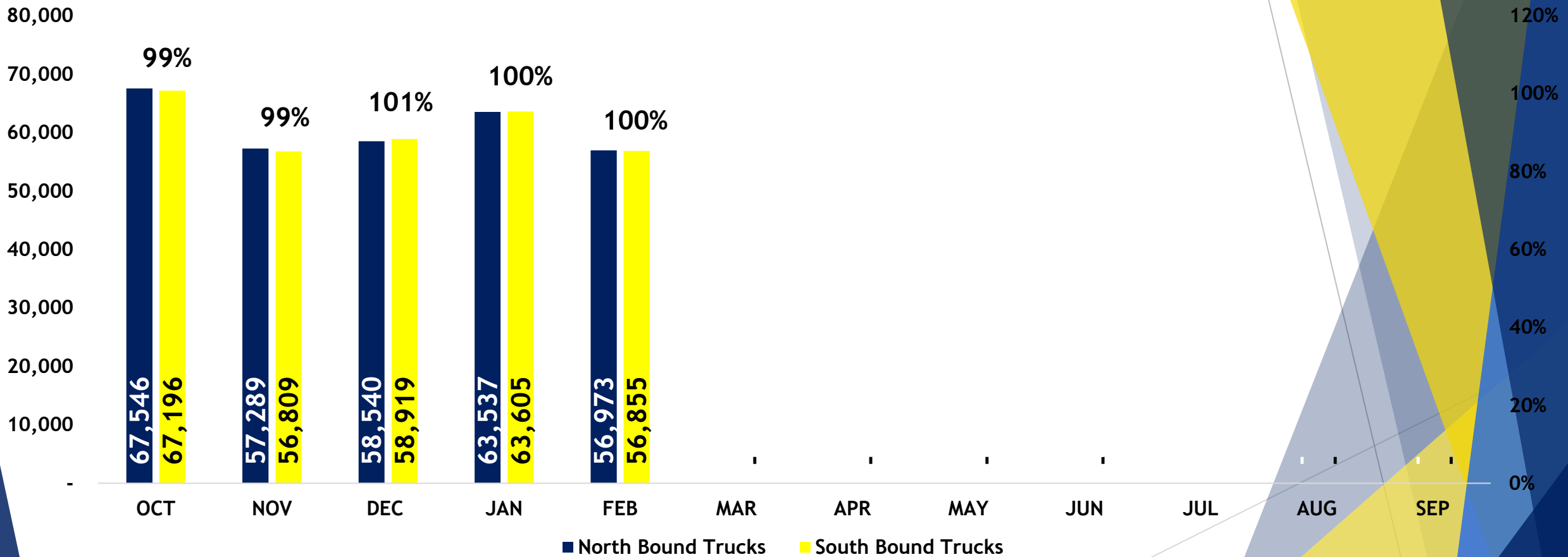
Historical Southbound Car Recapture Rate



Historical Southbound Truck Recapture Rate



YTD Southbound Truck Recapture Rate



QUESTIONS



THANK YOU





AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 2.C.

DATE SUBMITTED: March 13, 2026

MEETING DATE: March 18, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Engineer's Report.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 03/13/2026



Report on Capital Improvement Project Activity
Pharr-Reynosa International Bridge
March 2026

City Engineer – Patrizia Longoria, P.E.
Wednesday, March 18, 2026



Pharr
Engineering



BRIDGE BOARD MEETING

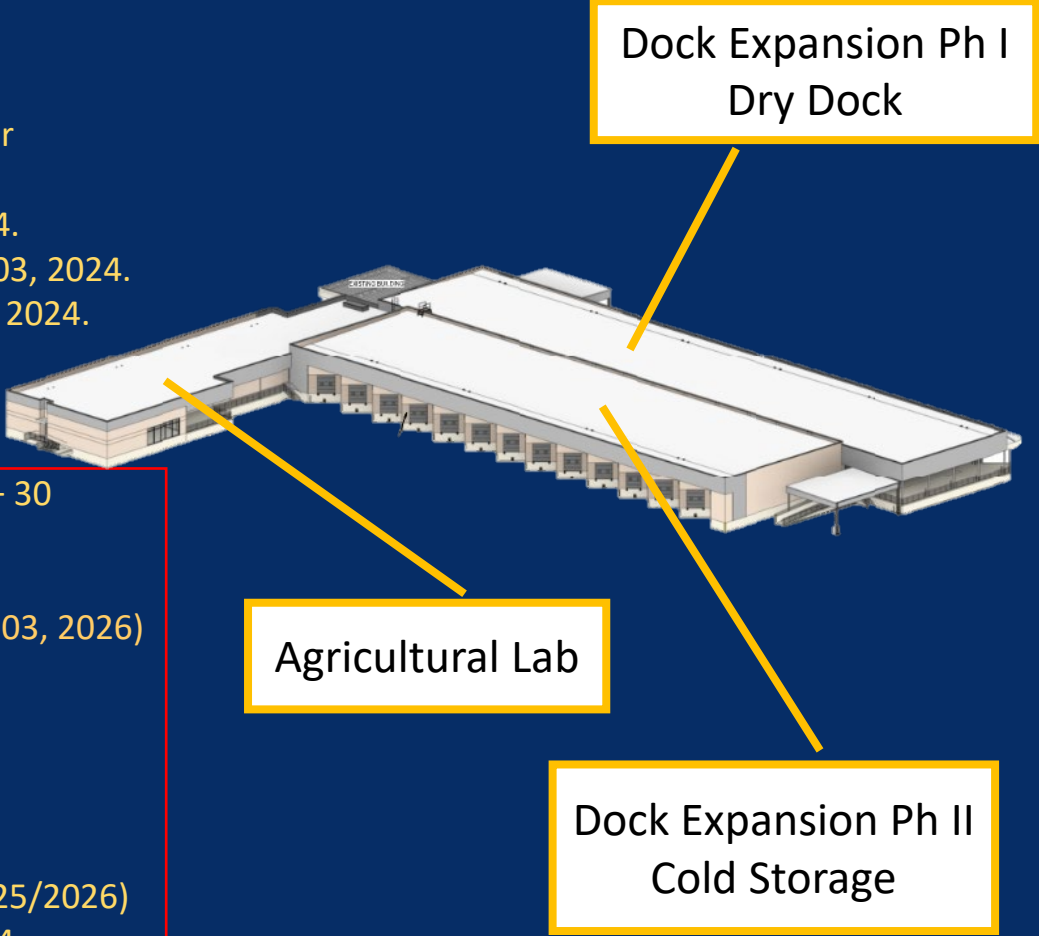
Engineer: Halff Associates, Inc.
Contractor: D. Wilson Construction Co.
CM: Brownstone Consultants, LLC
Status:

- Bid Opening for re-bid on Thur., June 20, 2024.
- Bid Analysis and recommendation sent to TxDOT for concurrence on Fri. July 05, 2024
- Received concurrence from TxDOT on Aug. 22, 2024.
- Awarded project at City Commission on Tue. Sept. 03, 2024.
- Pre-Construction Meeting was held on October 23, 2024.

Next Steps:
• Construction ongoing

Start Contract Time: November 04, 2024

Contract Time: 425 standard workweek days (22 mo.) + 30 (8/18/2025) + 15 (12/01/2025) = 470
Time to Date (03/31/26): 329 (70%)
End Contract Time: Oct. 20, 2026 (latest schedule Nov. 03, 2026)
Contract Amount: \$45,253,972.12
Change Orders: \$22,835.40 (8/18/2025)
\$49,781.94 (12/01/2025)
Revised Contract: \$45,326,589.46
PCOs: N/A
Total Paid to Date (1-15): \$20,237,137.81 (44.6%) (01/25/2026)
Latest Reimbursement Requests: #12 for \$2,329,000.74 (submitted 02/13/2026; total to date \$15,463,445.79)



Dock Expansion Phase I, II & Ag Lab (DAP FY 16)



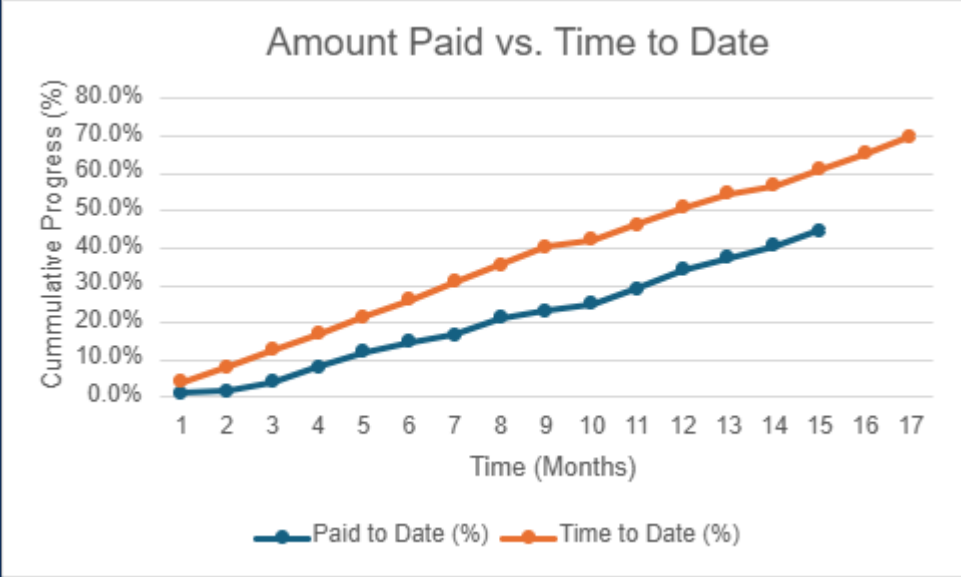
Pharr
Engineering



CSJ: 0921-02-424
CSJ: 0921-02-424
CSJ: 0921-02-433

CONSTRUCTION

Month	Total Amount Paid to Date (%)	Total Time to Date (%)
November '24	1.0 0.6	4.0 4.2
December '24	1.7 2.5	8.2 4.5
January '25	4.2 3.8	12.7 4.2
February '25	8.0 4.2	16.9 4.7
March '25	12.2 2.6	21.6 4.5
April '25	14.8 1.8	26.1 4.9
May '25	16.6 4.6	31.1 4.5
June '25	21.2 1.9	35.5 4.9
July '25	23.2 2.0	40.5 1.7
August '25	25.2* 3.8	42.2* 4.2
September '25	29.0 5.1	46.4 4.4
October '25	34.2 3.2	50.8 3.7
November '25	37.3 3.4	54.5 2.3
December '25	40.7 3.9	56.8 4.3
January '26	44.6	61.1 4.3
February '26	TBD	65.3 4.3
March '26	TBD	70.0



Construction Phase I, II & Ag Lab (DAP FY 16)

0921-02-424

CSJ: 0921-02-424

CSJ: 0921-02-433



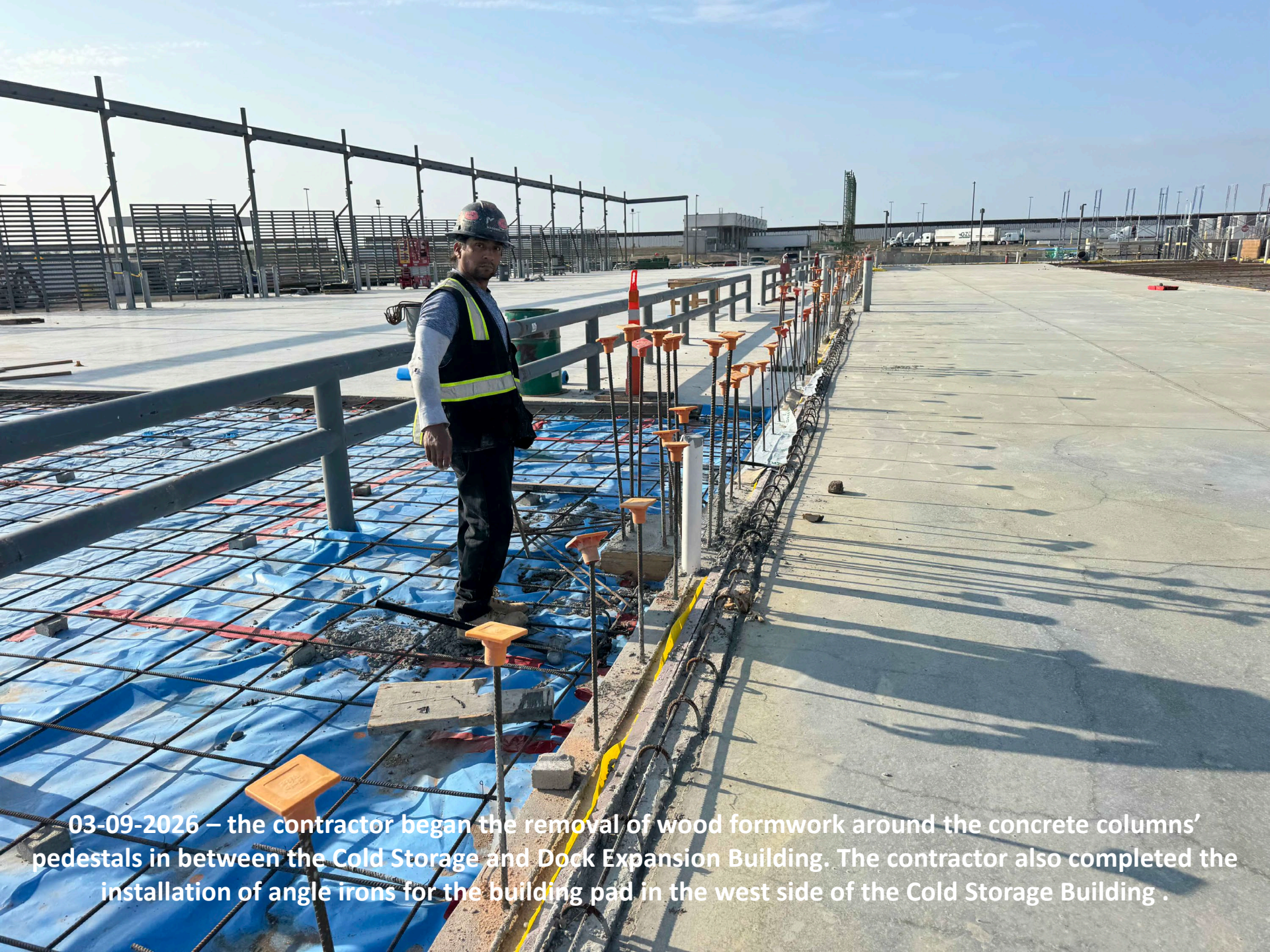
Engineering



CONSTRUCTION



03-09-2026 – the contractor continued installation of 8-inch CMU block and reinforcing steel along north and west walls of the Agricultural Building.



03-09-2026 – the contractor began the removal of wood formwork around the concrete columns' pedestals in between the Cold Storage and Dock Expansion Building. The contractor also completed the installation of angle irons for the building pad in the west side of the Cold Storage Building .

Engineer: Structural Engineering Associates, Inc. (SEA)

CM: Brownstone Consultants, LLC

Contractor: IOC Company, LLC

Status:

- Project is under construction.
- OSB easements have been finalized. Light easements are being worked on.
- HCID No. 2 Agreement and Temporary Construction Permit were executed

Next Steps:

- Construction ongoing

Start Contract Time: August 05, 2024

Contract Time: 480 calendar days + 30 (int'l span, 2/25/25) + 15 (weather, SEJ, 5/19/2025) + 02 (9/2/25) = 527

Time to Date (03/31/26): 603 calendar days (114.4%)

End Contract Time: January 14, 2026 (latest schedule 04/24/26)

*does not include delays for irr. work, looking at summer '26

Contract Amount: \$47,601,706.75

Change Orders: -\$824,457.60 (OSB, 2/25/25)

\$36,317.42 (SEJ, 05/19/2025)

\$15,206.86 (9/2/2025)

Revised Contract: \$46,828,773.43

Total Paid to Date (1-18): \$39,717,982.35 (84.8%) (01/25/2026)

Latest Reimbursement Request: #11 & Final (9/09/2025).

Remaining requests are for \$0 (#16, 03/09/2026)



International Bridge Expansion

CSJ: 0921-02-479

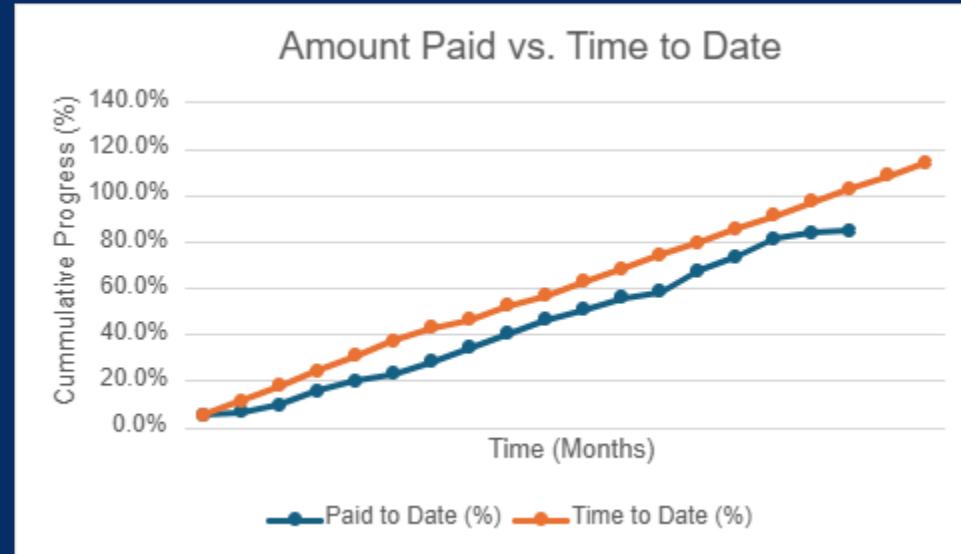


Pharr
Engineering



CONSTRUCTION

Month	Total Amount Paid to Date (%)	Total Time to Date (%)
August '24	5.6 1.3	5.4 6.3
September '24	6.9 3.1	11.7 6.5
October '24	10.0 5.8	18.1 6.3
November '24	15.8 4.2	24.4 6.5
December '24	20.0 3.1	30.8 6.5
January '25	23.1 5.3	37.3 5.8
February '25	28.4 5.9	43.1 3.5
March '25	34.3* 6.0	46.7* 5.9
April '25	40.3 6.2	52.5 4.4
May '25	46.4* 4.3	57.0* 5.7
June '25	50.7 5.2	62.7 5.9
July '25	56.0 2.8	68.6 5.9
August '25	58.8 8.7	74.5 5.4
September '25	67.5* 6.2	79.9* 5.9
October '25	73.7 7.7	85.8 5.7
November '25	81.3 2.6	91.5 5.9
December '25	83.9 0.9	97.3 5.9
January '26	84.8	103.2 5.3
February '26	TBD	108.5 5.9
March '26	TBD	114.4



International Bridge Expansion

CSJ: 0921-02-479

CONSTRUCTION



02-27-2026 – TNT Crane Company utilized the crane to set the girders and panels with assistance from IOC's crew.



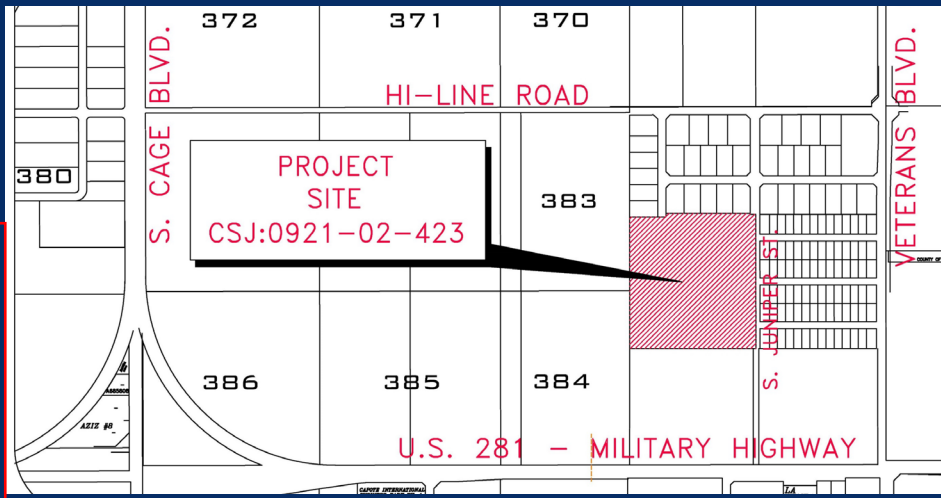
03-09-2026 – D&G's crew began installing the full-color LED DMS assembly (5' x 5') on the HOSB structure located on the bridge slab at Unit 36.

Engineer: Javier Hinojosa Engineering
Contractor: NM Contracting LLC
CM: City of Pharr
Location: 10200 S. Juniper St.

- Status:**
- Bid opening was on Thur., May 30, 2024, and a total of six (6) bids were received.
 - City Commission awarded the project to NM Contracting on Monday, May 5, 2025
 - Pre-Construction Meeting was held on Thursday, July 03, 2025.
 - Contract time started Wednesday, July 16, 2025.

Next Steps:

- Construction is ongoing.
- Start Contract Time:** July 16, 2025
Contract Time: 275 standard workweek days
Time to Date (03/31/26): 175 (63.6%)
End Contract Time: August 19, 2026
Contract Amount: \$11,888,058.76
Change Orders: \$0
Total Paid to Date (1-4): \$1,357,547.64 (10/25/2025, 11.4%)
Latest Reimbursement Requests: \$259,928.98 (#2 submitted 01/13/2026, total reimbursed \$332,377.40)



Commercial Vehicle Parking Area
CSJ: 0921-02-423



CONSTRUCTION



03-09-2026 – HR's Company crew delivered and placed raw flex base material for a 6-inch layer in Section 5, scheduled for cement treatment in a future phase. The material was graded with a motor grader to achieve the specified line and grade.



03-05-2026 – The Maverick Company crew placed 7.5-inch Continuous Reinforced Concrete Pavement in Sections 3 and 4. Operations included concrete delivery, placement, consolidation, finishing, and general housekeeping activities.

WE ARE



DEPARTMENT MISSION STATEMENT

“To enhance health, safety and welfare in the City of Pharr by providing economical, responsive and effective professional engineering and GIS services for the planning, construction, and preservation of public infrastructure and improvement of quality of life.”



Pharr
Engineering



END



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 2.D.

DATE SUBMITTED: March 10, 2026

MEETING DATE: March 18, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Director's Report.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 03/10/2026



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 3.A.

DATE SUBMITTED: March 13, 2026

MEETING DATE: March 18, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Approval of Minutes for February 18, 2026 - Regular Called Meeting.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 03/13/2026

**MINUTES
TOLL BRIDGE BOARD
REGULAR MEETING
WEDNESDAY, FEBRUARY 18, 2026
118 S. CAGE BLVD. 2ND FLOOR**

The Toll Bridge Board met in a regular meeting on Wednesday, February 18, 2026, and following is the record of attendance.

MEMBERS PRESENT: Edgar Delgadillo, Chairman
Adalberto Campero, Secretary
Lazaro Beas, Member
Roberto Garza, Member

MEMBERS ABSENT: Tony Martinez, Vice-Chairman

**EX-OFFICIO MEMBERS
PRESENT:** None

**EX-OFFICIO MEMBERS
ABSENT:** Mayor Ambrosio Hernandez
Mayor Pro-Tem Michael Pacheco

STAFF PRESENT: Luis Bazan, Bridge Director
Javier Martinez, Asst. Bridge Director
Vanessa Guzman, Marketing Coordinator
Cleo Salinas, Office Manager
Freddy Flores, Bus. Expansion & Special Projects Manager

OTHERS PRESENT: Cynthia Garza, Deputy City Manager
Jamison Merrick, Finance Director
Patrizia Longoria, City Engineer
Michael Rodriguez, Asst. Police Chief
Ezequiel Ordonez, Bridge México Liaison
Eddie Gutierrez, Financial Consultant

ITEM 1. CALL TO ORDER

A) ROLL CALL AND POSSIBLE ACTION ON THE EXCUSING OF ANY ABSENT MEMBER

Chairman Edgar Delgadillo called the meeting to order at 12:00 p.m. Roll call established a quorum.

Member Beas **moved** to excuse absent members. Secretary Campero seconded the motion and when put to a vote, it carried unanimously.

B) PLEDGE OF ALLEGIANCE/INVOCATION

Luis Bazan, Bridge Director, led in the pledge of allegiance and said the invocation.

Luis Bazan, Bridge Director requested a moment of silence in the memory of Vice Chairman Tony Martinez' father.

ITEM 2. DIRECTOR'S ADMINISTRATIVE REPORT

A) CROSSING AND REVENUES REPORT FOR JANUARY 2026

Luis Bazan, Bridge Director introduced the item.

Luis Bazan, Bridge Director, went over the total crossings and revenues report for the month of January 2026. He reported total crossings for the month of January were 110,675, which was an increase of 5,247 vehicles or 4.98% compared to last year. Mr. Bazan further reported total car crossings for the month of January were 47,070, which was an increase of 515 cars or 1.11%. He also reported that northbound car crossings for the month of January 2026 were 47,607, which was an increase of 6,081 cars or 14.64% and went over car crossing comparisons from other bridges for the month of January 2026.

Luis Bazan, Bridge Director, reported on the total truck crossings for the month of January 2026. He stated crossings were 63,605, which was an increase of 4,732 trucks or 8.04% increase and went over truck crossings comparisons from other bridges for the month of January 2026.

Luis Bazan, Bridge Director, also reported northbound crossings for the month of January 2026 were 63,537, which was an increase of 584 trucks or 0.93% increase and stated the agriculture for the month of January 2026 had 23,254, which represents 37% of all imports from Mexico to the U.S. He further reported the combination of northbound and southbound truck crossings for the month of January 2026 were 127,142, which was an increase of 5,316 or 4.36%.

Luis Bazan, Bridge Director, went over the crossing comparisons by axle for the month of January 2026. He stated cars were 47,070, 2X trucks were 3,529, 3X trucks were 6,210, 4X trucks were 728, 5X trucks were 43,365, 6X trucks were 153, mobile homes were 4, and wide loads were 114. He stated special crossings were 9,502 and the total combination for the month of January was 110,675.

Lastly, Luis Bazan, Bridge Director, reported on total revenues collected for the month of January 2026. He reported the total revenues collected for the month were \$2,981,788, which showed an increase of \$1,219,311 or 69.18% in revenues.

B) FINANCE REPORT FOR JANUARY 2026

Luis Bazan, Bridge Director introduced the item.

Luis Bazan, Bridge Director, called upon Eddie Gutierrez, Bridge Financial Consultant, for the January 2026 finance report.

Eddie Gutierrez, Bridge Financial Consultant with Blue Stone Capital Solutions, briefly reported on the expenditures and revenues year-to-date for the bridge.

C) ENGINEER'S REPORT

Luis Bazan, Bridge Director introduced the item.

Luis Bazan, Bridge Director, stated Patrizia Logoria, City Engineer, was present and questions on projects could be entertained at this time.

Patrizia Longoria, City Engineer, reported on the DAP FY16 project. She stated that the project was at 63% of the time allowed for the project and 40% of the contract payout amount. She reported that the contractor is placing vapor barrier and 2-inch under slab insulation in the cold storage area. She further stated that contractor has begun backfilling and compacting the base on the north side of the dry dock to achieve the proper elevation. She added that the contractor continues scaffolding activities at the Ag Lab and is installing the 8-inch CMU block walls. She then presented a photo of the construction site and explained the project's current status.

Patrizia Longoria, City Engineer, reported on the 2nd Span Project. She stated that the project is at 108% of the time allowed, with a projected completion date of July 2026. She reported that the irrigation district system is scheduled to move their pumps by the end of the following week, which consequently affects the project completion date. She also added that the project is at 83% of the contract payout amount. She further reported that the crossover was completed on February 03, 2026, and that the contractor was prepping the area along the river for the crane for the international span installation scheduled on February 20, 2026. She then presented a photo of the construction site and explained the project's status.

Lastly, Patrizia Longoria, City Engineer, reported on the Commercial Vehicle Parking Area. She stated that the project is at almost 56% of the time allowed, with a projected completion date of August 19, 2026, and at 11% of the payout amount. She further reported that due to short on personnel Brownstone Consultants is managing the construction portion of this project to keep it on schedule. She then presented a photo of the construction site and explained the project's status.

Discussion ensued on the engineer's report.

D) DIRECTOR'S REPORT

Luis Bazan, Bridge Director introduced the item.

Luis Bazan, Bridge Director, reported that the Border Safety Inspection Facility, built in 2012 and previously not operational, is finally scheduled to open for operations on March 1st according to U.S. Customs and Border Protection. He also stated that the Pharr Bridge has been meeting with Customs and Border Protection and transportation companies to review and coordinate traffic flow as trucks access the facility. He further reported that the DAP 15 project added two additional commercial entry lanes and two additional commercial exit lanes to the Border Safety Inspection Facility. He also added that with the opening of the inspection facility, both projects will now be fully operational, as the DAP 15 project was finalized and inaugurated a year ago. He also reported that the Pharr Bridge continues working with transportation companies, truck drivers, and companies that ship products to the United States to ensure they understand how the new project will operate. He added that due to the ongoing construction project, some delays are expected; however, these delays are being addressed by U. S. Customs and Border Protection. He further added that the project will provide connectivity between the federal and state sides of the facility. He reported that the project will increase the capacity of the import lot from 35% to 40% for shipments requiring inspection by U.S. Customs and Border Protection. He further reported that this marks an important step toward the Pharr Bridge Expansion and the implementation of the FAST program, including FAST lanes from Mexico to United States. He also stated that the bridge does not yet receive the full benefits of the FAST lane program, as the two additional lanes on the existing bridge are still pending; however, progress is moving in the right direction.

Lastly, Luis Bazan, Bridge Director, reported that on BridgeConnect. He stated that the Pharr Bridge is reinstating the Hazmat Inspection Level 1 training session to ensure that every conveyance crossing through the Pharr Bridge complies with the required inspection process. He also stated that the training will be conducted with the assistance of the Department of Public Safety Department (DPS), which has supported this effort for several years. He finally invited all members of the trade community dealing with hazards materials (HazMat) to take advantage of the training session and reminded everyone that registration is required.

ITEM 3. ADMINISTRATIVE

A) APPROVAL OF MINUTES FOR FEBRUARY 18, 2026 – REGULAR CALLED MEETING

Edgar Delgadillo, Bridge Board Chairman introduced the item.

Member Beas **moved** to approve. Secretary Campero seconded the motion and when put to a vote, it carried unanimously.

ITEM 4. CLOSED SESSION: IN ACCORDANCE WITH CHAPTER 551 OF THE TEXAS GOV'T. CODE, THE BOARD HEREBY GIVES NOTICE THAT IT MAY MEET IN A CLOSED (NON-PUBLIC) EXECUTIVE SESSION TO DISCUSS THE ITEMS LISTED ON THE PUBLIC PORTION OF THE MEETING AGENDA IN ACCORDANCE WITH THE FOLLOWING BELOW

None

ITEM 5. RECONVENE

None

ITEM 6. ADJOURNMENT

There being no other business to come before the board, Member Beas **moved** to adjourn. Chairman Edgar Delgadillo seconded the motion and when put to a vote, it carried unanimously. Meeting adjourned at 12:25 p.m.

BRIDGE BOARD:

EDGAR DELGADILLO, CHAIRMAN

ATTEST:

ADALBERTO CAMPERO, SECRETARY

**STATE OF TEXAS
COUNTY OF HIDALGO
CITY OF PHARR**

ON THE 18th DAY OF FEBRUARY 2026, the Toll Bridge Board convened in a **REGULAR CALLED MEETING** at the Commissioner's Room located at 118 S. Cage, 2nd Floor, Pharr, Texas. The meeting being open to the public and notice of said meeting, giving the date, place, subject, hereof, having been posted in accordance with Chapter 551, Texas Government Code, (Open Meetings Act) and their being present a quorum, **I, CLEO SALINAS, OFFICE MANAGER**, of the City of Pharr, Texas, certify that this is a true and correct copy of the minutes.

ATTEST:

CLEO SALINAS
OFFICE MANAGER

APPROVED: _____

DRAFT



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 3.B.

DATE SUBMITTED: March 12, 2026

MEETING DATE: March 18, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Discussion and action, if any, on the Greater Pharr Chamber of Commerce Membership renewal in the amount of \$1,200.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 03/12/2026



The Greater Pharr
Chamber *of* Commerce



Membership Investment Packages

**OUR COMMUNITY.
YOUR BUSINESS.**

301 S. Cage Blvd. Suite B, Pharr, TX 78577



Welcome TO THE GREATER PHARR CHAMBER OF COMMERCE

We are thrilled to welcome you and your business to our community of members. Our primary mission is to support local businesses and help them thrive. We are here to serve you by listening to your needs and ensuring your voice is heard. Together, we can make a positive impact on our community's growth and success.

We look forward to working with you!



Sonia Falcon
LSNB - Chairwoman



Dr. Annabelle Palomo
*RGV College
Vice Chairwoman*



Alma Caso
*Plaza Sports Center
Secretary*



Laura Nassri Warren
*The Warren Group Architects
Treasurer*



Jose Delgado
*Half Associates
Board Member*



Mercedes Guillen
*Visionary Printing & Design
Board Member*



Tommy Guerra
*Avocados for Mexico
Board Member*

greaterpharrchamber@pharr-tx.gov | (956)402-4240

OUR MISSION

To be Pharr's leading organization that advocates for businesses and the community by providing relevant services that foster economic growth.

OUR VISION

The Greater Pharr Chamber of Commerce will be an influential business organization that will improve the economic strength and vitality of its members.



JOIN OUR MEMBERSHIP COMMUNITY!

CREDIBILITY

Your reputation matters. Consumers are 63% more likely to buy from a business who is a Chamber Member!



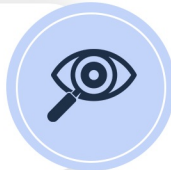
GET INVOLVED

Join one of our many committees focused on moving our region forward!



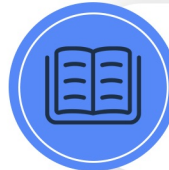
VISIBILITY

Get noticed in your community!



LEARNING

The Chamber offers many trainings and growth opportunities for members!



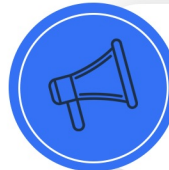
NETWORK

Chamber events get you connected!



HAVE A VOICE

The Chamber advocates on your behalf!



POSITIVITY

Promoting positive news help both our community and your business!



ECONOMIC GROWTH

The Chamber is a key partner in the region's Economic Growth!



JOIN US

Today!

Joining a Chamber of Commerce has numerous benefits to help your business grow and succeed. Become a member to gain exposure, build relationships, and integrate yourself in the Pharr Community. Your investment in our organization matters!



CREDIBILITY

Enhance your business's credibility and reputation. Customers and clients trust businesses that are part of an established, respected organization. Your reputation is important!



EXPOSURE

Your business will gain increased visibility within the community. We provide various opportunities to showcase your brand to a wide audience. The more exposure your business receives, the more potential for growth and customer engagement.



ADVOCACY

We are your voice in local government and the business community. The Chamber advocates policies and initiatives that benefit local businesses. Empower your business by having a voice in what matters to you.



GROWTH

Take advantage of resources, events, and educational opportunities, the Chamber helps foster business growth. Whether you're looking to expand your reach, improve your operations, or access new markets, we provide the tools and support to help you thrive.

**MEMBERS
GET MORE
&
DO
*more!***



BUSINESS DEVELOPMENT

You'll have access to tools and services designed to accelerate your business development. From educational workshops, professional training to marketing resources, we provide the guidance and opportunities needed to strengthen your business strategy and long-term success.



NETWORKING

Your membership connects you with a robust network of business owners, entrepreneurs, and local leaders. Networking events, mixers, and collaborative opportunities allow you to build valuable relationships that can lead to partnerships, referrals, and business opportunities.

greaterpharrchamber@pharr-tx.gov | (956)402-4240

CHOOSE YOUR INVESTMENT! BUILD YOUR *Connections!*

MEMBERSHIP TIERS	NON-PROFIT LEVEL \$150	SILVER LEVEL \$250 (1-5 employees)	GOLD LEVEL \$550 (6-20 employees)	CORPORATE LEVEL \$1200 (20+ employees)
Official Membership Decal	✓	✓	✓	✓
Official Membership Plaque	✓	✓	✓	✓
Business Listing on Pharr Chamber Website/Directory	✓	✓	✓	✓
Chamber Visitor Center Exposure	✓	✓	✓	✓
Unlimited member-to-member referrals	✓	✓	✓	✓
Membership Software account	✓	✓	✓	✓
Access to Workshops and Seminars	✓	✓	✓	✓
Exclusive Access to Networking Events	✓	✓	✓	✓
Subscription to Chamber Member Newsletter	✓	✓	✓	✓
PAL Ambassador eligible	✓	✓	✓	✓
Complimentary Booth at Pharr Bazaar Markets	✓	✓	✓	✓
New Member Recognition	✓	✓	✓	✓
Member Spotlight Social Media Exposure		1 ANNUALLY	1 QUARTERLY	1 EVERY MONTH
Ribbon Cutting Ceremony (\$175 value)		✓	✓	✓
Ground-breaking Ceremony (\$250 value)				✓
Complimentary Email Blast				✓
Video reel highlight on Social Media				✓
Opportunity to host Business Seminar/Workshop (One per year)				✓
Opportunity to introduce Business at Board Meeting				✓

MUST PROVIDE NON-PROFIT STATUS DOCUMENTATION



The Greater Pharr
Chamber of Commerce

VOLUNTEER PROGRAMS/ COMMITTEES

CHAMBER PALS

Our Chamber PALS are local professionals who serve as advocates for the Chamber, connecting businesses, the city, and our organization. PAL members help recruit members, volunteer at events, and promote Chamber initiatives. This role enhances visibility, networking, and leadership opportunities for both the individual and their business.



MEMBERSHIP PLAQUE & WINDOW DECAL

Your customers and visitors will be able to see your commitment to our organization and will appreciate the investment you've made to make your business greater. Take part in this great opportunity to showcase your membership as well as credibility by displaying you are an established business.

LET YOUR BUSINESS SHINE!

Home of the
Avocado Festival!

ACCESS TO WORKSHOPS & SEMINARS

The Greater Pharr Chamber of Commerce supports the growth of businesses by offering educational workshops, trainings, and seminars. We're committed to helping you take control of your vision, resources, and long-term success by providing the tools needed to grow and thrive in today's market.

UNLIMITED MEMBER TO MEMBER REFERRALS

Referrals are often requested during networking events, casual conversations, or calls to the Chamber. With unlimited member-to-member referrals, your business will be recommended when your services are needed. This kind of word-of-mouth support is invaluable—and the Chamber is here to help connect you with potential customers.

LISTING ON WEBSITE

Your business will also be listed on the chamber website. Take advantage of promoting your business by including the category of your business, name, email, phone number, address, and website information. Make it easy for customers to find YOU!





ONLINE VISIBILITY

Get discovered! Your business will be featured in our online member directory, making it simple for customers, clients, and fellow businesses to find and connect with you and connect with you through the chamber's website.

RIBBON CUTTING CEREMONIES

The beginning of your business should be celebrated! Whether it's a groundbreaking or ribbon cutting ceremony, your business is the beginning of something great. Let's break ground or cut a ribbon to launch your business into success! Chamber Board of Directors, Chamber Ambassadors, City leaders and staff will all be invited to attend and share in your celebration. Photos of the events will be shared on social media as well as the chamber website. Show the community who you are and what your business has to offer!





The Greater Pharr Chamber of Commerce

MEMBERSHIP AGREEMENT

Company Name: _____

Contact Person: _____

Title: _____ Cell (Not be published): _____

Physical Address: _____

Mailing Address: _____

Phone: _____

Email: _____

Website: _____

of Employees: _____ Type of Business: _____ Contract Start Date: _____ Contract End Date: _____

MEMBERSHIP LEVELS

NON-PROFIT LEVEL
\$150/YR

SILVER LEVEL
\$250/YR

GOLD LEVEL
\$550/YR

CORPORATE LEVEL
\$1,200/YR

Authorized Agent / Owner: _____ Chamber Representative / Volunteer: _____

PAYMENT AUTHORIZATION FORM

Sign and complete this form to authorize The Greater Pharr Chamber of Commerce to make a one-time charge to your credit card listed below. By signing this form, you give us permission to debit your account for the amount indicated on or after the indicated date. This is permission for a single transaction only, and does not provide authorization for any additional unrelated debits or credits to your account.

Payment Type: Card Check

Name on the Card: _____ Exp: _____ CVV: _____

Credit Card Number: _____

Make Checks To: *The Greater Pharr Chamber of Commerce*

Memo: *Membership Packet*

I authorize the above named business to charge the credit card indicated in this authorization form according to the terms outlined above. This payment authorization is for the goods/services described above, for the amount indicated above only, and is valid for one (1) time use only. I certify that I am an authorized user of this credit card and that I will not dispute the payment with my credit card company; so long as the transaction corresponds to the terms indicated in this form.

Signature _____ Date _____
(cardholder)



AGENDA MEMORANDUM

BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 3.C.

DATE SUBMITTED: March 10, 2026

MEETING DATE: March 18, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Discussion and action, if any, on 2026 INDEX Reynosa Membership renewal in the amount of \$1,905.12.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 03/10/2026



RFC: **RAM990125LY5**

DIRECCION: **Emilio Portes Gil 703, Prado Sur**

CIUDAD: **Reynosa, TAMAULIPAS, MEX C.P. 88560**

TEL: **899 922 9407**

CLIENTE: **CITY OF PHARR/PHARR INTERNATIONAL BRIDGE**

R.F.C: **XEXX0101000**

CLAVE DEL CLIENTE: **504**

DIRECCION: **CAGE BLVD 9900 S**

CIUDAD: **PHARR USA C.P. 88560**

CONDICIONES DE PAGO: **CREDITO**

DOMICILIO FISCAL RECEPTOR: **88560**

REGIMEN FISCAL RECEPTOR: **616=Sin obligaciones fiscales**

I=Ingreso No. A 2579

FECHA: **21/01/2026**

MONEDA: **MXN =Peso Mexicano**

METODO DE PAGO: **PPD=Pago en parcialidades o diferido**

DIAS DE CREDITO: **30**

REGIMEN FISCAL: **601=General de Ley Personas Morales**

USO CFDI: **S01=Sin efectos fiscales.**

EXPORTACION: **01=No aplica**

ENVIAR A:

DIRECCION:

CIUDAD: **C.P.**

FOLIO FISCAL: **5290336E-0F44-4EE9-84A2-8CE55C43E4B8**

VERSION CFDI: **4.0**

CERTIFICADO SAT: **00001000000705928441**

FECHA Y HORA DE CERTIFICACION: **21/01/2026 04:53:35p. m.**

FECHA Y HORA DE EMISION: **21/01/2026 04:53:00p. m.**

CERTIFICADO DE EMISOR: **00001000000709991448**

REFERENCIA CONTROL: **RAM990125LY5_A_002579**

LUGAR DE EXPEDICION: **TAM-032 TAMAULIPAS MEX**

FORMA DE PAGO: **99=Por definir**

VENDEDOR:

Cantidad	Medida	# Artículo	Codigo SAT	Descripcion	\$ Unitario	Total a pagar
1.00	E48=Unidad de servicio	4102	94101503 Obj. Imp.: 02	CUOTAS AFILIADOS (1905.12 USD) Cant: 0.00, Medida: KILO, Unitario: 0.00, Total USD: 0.00	35,280.0000	35,280.00

Documento relacionados:

Documentos relacionados:



Sello digital SAT:

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Sello digital del emisor:

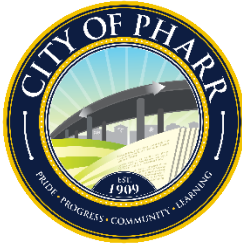
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Cadena original:

[|1|15290336E-0F44-4EE9-84A2-8CE55C43E4B8|2026-01-21T16:53:35|PPD|01129EA3|yUTfrT3wS167R7XwggIFVuz9bQo0r5yDNmekTKtzQrLXL49h3dMZPIDbRIKL
4uvly91CAAX7vB0tpXIZuCktWmLWO42EoFb1hOnhA10WP8ghd/05vHVEPKK9OAYXtlDg1Xwk2fyENmG6N1cmsXBpbWqj27Q0/KIQhSZZMvh9qQAMBA0sxs+Ro
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6DCLS/rvQs5z4cDMw=|00001000000705928441|]

Subtotal:	\$35,280.00
IVA (8%):	\$2,822.40
Ret ISR (0.00 %)	0.00
Ret IVA (0.00 %)	0.00
Total:	\$38,102.40

TREINTA Y OCHO MIL CIENTO DOS PESOS 40/100 M.N.



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: March 10, 2026

MEETING DATE: March 18, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.071, the Board may convene in a closed, non-public meeting with its attorney and discuss any matters related to legal advice on pending or contemplated litigation, settlement offer, and/or on a matter in which the duty of the attorney to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter. The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 03/10/2026



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: March 10, 2026

MEETING DATE: March 18, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.072, the Board may convene in a closed, non-public meeting to discuss any matters related to **real property and deliberate the purchase, exchange, lease, or value of real property as such would be detrimental to negotiations between the City and a third party in an open meeting.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 03/10/2026



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: March 10, 2026

MEETING DATE: March 18, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.074, the Board may convene in a closed, non-public meeting to discuss any matters related to **appointment, employment, evaluation, reassignment, duties and discipline or dismissal of a public officer or employee and to hear any complaints or charges against an officer or employee.** The City and its attorney may also discuss such issues with the appropriate staff including members so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 03/10/2026



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: March 10, 2026

MEETING DATE: March 18, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.076, the Board may convene in a closed, non-public meeting to discuss any matters on the **deployment, or specific occasions for implementation, of security personnel or devices**. The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 03/10/2026



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: March 10, 2026

MEETING DATE: March 18, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.084, the Board may convene in a closed, non-public meeting to discuss any matters involving an **investigation and may exclude a witness from hearing during the examination of another witness in the investigation.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 03/10/2026



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: March 10, 2026

MEETING DATE: March 18, 2026

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.087, the Board may convene in a closed, non-public meeting to discuss any matters regarding **economic development issues**. The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 03/10/2026