



**TAKE NOTICE THAT A REGULAR MEETING
OF THE PHARR INTERNATIONAL TOLL BRIDGE BOARD
OF THE CITY OF PHARR, TEXAS
WILL BE HELD AT CITY HALL, COMMISSIONERS' ROOM,
118 S. CAGE BLVD., 2ND FLOOR, PHARR, TEXAS
COMMENCING AT 12:00 PM ON
WEDNESDAY, NOVEMBER 19, 2025**

At any time during the course of this meeting the Toll Bridge Board may retire to Executive Session under Texas Government Code § 551 to confer on any subject matter in accordance with the Texas Open Meetings Act.

Should any final action, decision, or vote be required in the opinion of the Board with regard to any item discussed during the closed meeting, then such final action, decision, or vote shall be made during the open meeting covered by this notice upon the reconvening of the public meeting pursuant to Section 551.101 government Code V.T.C.S.

1. CALL TO ORDER:

- A) Roll call and possible action on the excusing of any absent member.
- B) Pledge of Allegiance/Invocation.

2. DIRECTOR'S ADMINISTRATIVE REPORT: *(Director's Administrative Reports and discussion, if any, with Bridge Board. The Director may also assign a designated spokesperson for any particular listed topic)*

- A) Crossings and Revenues Report for October 2025.
- B) Finance Report for October 2025.
- C) Engineer's Report.
- D) Director's Report.

3. ADMINISTRATIVE:

- A) Approval of Minutes for October 22, 2025 - Regular Called Meeting.
- B) Discussion and action, if any, on Resolution of the Pharr International Bridge Board of Trustees requesting the City of Pharr, Texas to approve the issuance and sale of International Toll Bridge System Revenue Bonds and Approving other matters related.

4. CLOSED SESSION: *In accordance with Chapter 551 of the Texas Gov't. Code, the International Toll Bridge Board hereby gives notice that it may meet in Executive session to discuss and deliberate any items listed on the public portion of the meeting agenda including items in accordance with the following:*

Pursuant to Section 551.071, the Board may convene in a closed, non-public meeting with its attorney and discuss any matters related to **legal advice on pending or contemplated litigation, settlement offer, and/or on a matter in which the duty of the attorney to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.072, the Board may convene in a closed, non-public meeting to discuss any matters related to **real property and deliberate the purchase, exchange, lease, or value of real property as such would be detrimental to negotiations between the City and a third party in an open meeting.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.074, the Board may convene in a closed, non-public meeting to discuss any matters related to **appointment, employment, evaluation, reassignment, duties and discipline or dismissal of a public officer or employee and to hear any complaints or charges against an officer or employee.** The City and its attorney may also discuss such issues with the appropriate staff including members so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.076, the Board may convene in a closed, non-public meeting to discuss any matters on the **deployment, or specific occasions for implementation, of security personnel or devices.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.084, the Board may convene in a closed, non-public meeting to discuss any matters involving an **investigation and may exclude a witness from hearing during the examination of another witness in the investigation.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.087, the Board may convene in a closed, non-public meeting to discuss any matters regarding **economic development issues.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

5. RECONVENE: *into regular session and consider action, if any, on item(s) discussed in executive session.*

6. ADJOURNMENT:

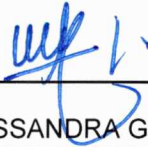
NOTICE OF ASSISTANCE AT THE PUBLIC MEETING

City Hall is wheelchair accessible and accessible parking spaces are available. Requests for accommodations or interpretive services must be made 48 hours prior to this meeting. Please contact the City Clerk's Office at 956-402-4200 Ext 1201 or FAX 956-475-3442 or Email cityclerksoffice@pharr-tx.gov for further information. Braille is not available.

I, the undersigned authority, do hereby certify that the above notice of said Regular Meeting of the International Toll Bridge Board was posted on the bulletin board at City Hall and on the City's web page at www.pharr-tx.gov. This Notice was posted on the 10th day of November 2025 at 3:30 p.m. and will remain posted continuously for at least three (3) business days preceding the scheduled time of said Meeting, in compliance with Chapter 551 of the Government Code, Vernon's Texas Codes, Annotated (Open Meetings Act).

WITNESS MY HAND AND SEAL, this 10th day of November 2025





ALESSANDRA GARCIA, CPM
ASSISTANT CITY CLERK

I certify that the attached notice and agenda of items to be considered by the Pharr International Toll Bridge Board was removed from the bulletin board of City Hall on the ____ day of _____, 20__ by,

Name: _____

Title: _____



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 2.A.

DATE SUBMITTED: November 14, 2025

MEETING DATE: November 19, 2025

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Crossings and Revenues Report for October 2025.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 11/14/2025

**CROSSINGS AND REVENUES
FOR THE MONTH OF OCTOBER
FISCAL YEAR 2025 – 2026**

a) BRIDGE CROSSINGS

Crossings for the Pharr International Bridge totaled **117,682** vehicles for the month of October F.Y. 2025-2026, which showed an increase of **10,654** vehicles or **9.95%** over the same month in F.Y. 2024-2025.

b) CAR CROSSINGS

Car crossings for the Pharr International Bridge totaled **50,486** cars for the month of October F.Y. 2025 – 2026, showing an increase of **1,377** cars or **2.80%** over the same month in F.Y. 2024 – 2025.

c) NORTHBOUND CAR CROSSINGS

Northbound Car crossings at the Pharr International Bridge totaled **46,414** cars for the month of October F.Y. 2025 – 2026, showing an increase of **5,233** cars or **12.71%** over the same month in F.Y. 2024 – 2025.

d) SOUTHBOUND TRUCK CROSSINGS

Truck crossings totaled **67,196** trucks for the month of October F.Y. 2025-2026, showing an increase of **9,277** trucks or **16.02%** over the same month in F.Y. 2024 - 2025.

SOUTHBOUND TRUCK CROSSINGS SHOWED A DECREASE OF (-350) TRUCKS OR -0.52% FOR THE MONTH OF OCTOBER, COMPARED TO NORTHBOUND TRUCK CROSSINGS.

e) NORTHBOUND TRUCKS

Northbound trucks at the Pharr International Bridge totaled **67,546** trucks for the month of October F.Y. 2025-2026, showing an increase of **4,037** trucks or **6.36%** over the same month in F.Y. 2024-2025.

TOTAL NORTHBOUND AND SOUTHBOUND TRUCK CROSSINGS FOR THE MONTH OF OCTOBER TOTAL 134,742, REPRESENTING AN INCREASE OF 13,314 OR 10.96% OVER THE SAME TIME PERIOD IN F.Y. 2024-2025.

f) TOTAL REVENUES

Revenues for the Pharr International Bridge totaled **\$2,160,583** dollars for the month of October F.Y. 2025 – 2026.

\$ 252,430 Autos & other
\$ 1,904,335 Trucks
\$ 3,818 Profit on pesos
\$ 2,160,583 TOTAL

Revenues showed an increase of **\$450,861** or **26.37%** over the same month in F.Y. 2024 – 2025.

**PHARR INTERNATIONAL BRIDGE
TOTAL SOUTHBOUND CROSSINGS COMPARISON BY FISCAL YEAR
(CARS & TRUCKS)**

	F.Y. 2024-2025	F.Y. 2025-2026	GAIN / LOSS	INC% / DEC%
OCTOBER	107,028	117,682	10,654	9.95%
YTD TOTAL	107,028	117,682	10,654	9.95%
NOVEMBER	110,777			
DECEMBER	113,440			
JANUARY	105,428			
FEBRUARY	89,853			
MARCH	104,452			
APRIL	103,155			
MAY	105,646			
JUNE	99,670			
JULY	101,749			
AUGUST	107,641			
SEPTEMBER	108,893			
TOTAL CROSSING	1,257,732			

**PHARR INTERNATIONAL BRIDGE
SOUTHBOUND CAR CROSSINGS COMPARISON BY FISCAL YEAR**

F.Y. 2024-2025 F.Y. 2025-2026 GAIN / LOSS INC% / DEC%

OCTOBER	49,109	50,486	1,377	2.80%
YTD TOTAL	49,109	50,486	1,377	2.80%
NOVEMBER	54,183			
DECEMBER	60,477			
JANUARY	46,555			
FEBRUARY	40,229			
MARCH	44,341			
APRIL	45,345			
MAY	48,173			
JUNE	42,759			
JULY	43,102			
AUGUST	47,686			
SEPTEMBER	46,897			
TOTAL CROSSING	568,856			

SOUTHBOUND CAR CROSSINGS COMPARISON FOR THE MONTH OF OCTOBER F.Y. 2025 - 2026

			GAIN LOSS	% INC. % (DEC.)	DAILY AVERAGE
	OCT. F.Y. 25-24	OCT. F.Y. 24-25			
GATEWAY	103,616	98,279	5,337	5%	3,454
VETERANS (LOS TOMATES)	148,290	152,573	-4,283	-3%	4,943
FREE TRADE (LOS INDIOS)	35,601	37,346	-1,745	-5%	1,187
TOTAL BROWNSVILLE	287,507	288,198	-691	0%	9,584
DEL RIO	156,401	152,137	4,264	3%	5,213
DONNA	60,782	68,658	-7,876	-11.47%	2,026
EAGLE PASS	256,800	255,589	1,211	0%	8,560
YSLETA-ZARAGOZA	298,400	282,437	15,963	6%	9,947
STANTON-LERDO	150,528	150,570	-42	0%	5,018
TOTAL EL PASO	448,928	433,007	15,921	4%	14,964
LAREDO	455,763	439,530	16,233	4%	15,192
McALLEN- HIDALGO	230,113	261,070	-30,957	-12%	7,670
ANZALDUAS	117,378	122,872	-5,494	-4%	3,913
TOTAL	347,491	383,942	-36,451	-9%	11,583
PHARR	50,486	49,109	1,377	2.80%	1,683
PROGRESO	39,557	42,721	-3,164	-7.41%	1,319
ROMA	64,232	60,581	3,651	6.03%	2,141

**PHARR INTERNATIONAL BRIDGE
NORTHBOUND CAR CROSSINGS COMPARISON BY FISCAL YEAR**

F.Y. 2024-2025 F.Y. 2025-2026 GAIN / LOSS INC% / DEC%

OCTOBER	41,181	46,414	5,233	12.71%
NOVEMBER	43,427			
DECEMBER	50,228			
JANUARY	41,526			
FEBRUARY	37,923			
MARCH	48,015			
APRIL	49,293			
MAY	49,911			
JUNE	44,025			
JULY	47,938			
AUGUST	50,231			
SEPTEMBER	44,197			
TOTAL CROSSING	547,895			

**PHARR INTERNATIONAL BRIDGE
SOUTHBOUND TRUCK CROSSINGS COMPARISON BY FISCAL YEAR**

F.Y. 2024-2025 F.Y. 2025-2026 GAIN / LOSS INC% / DEC%

OCTOBER	57,919	67,196	9,277	16.02%
YTD TOTAL	57,919	67,196	9,277	16.02%
NOVEMBER	56,594			
DECEMBER	52,963			
JANUARY	58,873			
FEBRUARY	49,624			
MARCH	60,111			
APRIL	57,810			
MAY	57,473			
JUNE	56,911			
JULY	58,647			
AUGUST	59,955			
SEPTEMBER	61,996			
TOTAL CROSSING	688,876			

SOUTHBOUND TRUCK CROSSINGS COMPARISON FOR THE MONTH OF OCTOBER F.Y. 2025 – 2026

	OCT. F.Y. 25-26	OCT. F.Y. 24-25	GAIN LOSS	% INC. % (DEC.)	DAILY AVERAGE
ANZALDUAS (Empty only)	4,557	4,458	99	2%	152
VETERANS (LOS TOMATES)	26,441	21,557	4,884	23%	881
FREE TRADE (LOS INDIOS)	6,093	4,375	1,718	39%	203
TOTAL BROWNSVILLE	32,534	25,932	6,602	25%	1,084
DEL RIO	6,035	5,982	53	1%	201
DONNA	28	600	-572	-95%	1
EAGLE PASS	32,486	25,270	7,216	29%	1,083
YSLETA-ZARAGOZA-EL PASO	66,572	61,230	5,342	9%	2,219
LAREDO	264,323	266,211	-1,888	-1%	8,811
PHARR	67,196	57,919	9,277	16%	2,240
PROGRESO	8,020	5,266	2,754	52%	267
ROMA	952	845	107	13%	32

**PHARR INTERNATIONAL BRIDGE
NORTHBOUND TRUCK CROSSINGS (FULL, EMPTY & AG.)**

	F.Y. 2024- 2025	F.Y. 2025- 2026	GAIN / LOSS	INC% / DEC%	FULL TRUCKS	EMPT	AG TRUCKS	NARP NO INSP.
OCTOBER	63,509	67,546	4,037	6.36%	42,350	25,196	18,897	9,267
NOVEMBER	61,144							
DECEMBER	56,425							
JANUARY	62,953							
FEBRUARY	49,863							
MARCH	62,036							
APRIL	58,802							
MAY	59,630							
JUNE	58,132							
JULY	59,036							
AUGUST	59,433							
SEPTEMBER	60,903							
TOTAL CROSSING	711,866							

Agriculture trucks at the Pharr International Bridge totaled 18,897 crossings for the month of October representing a 28% of the imports from Mexico.

Agriculture trucks at the Pharr International Bridge Import Lot showed an increase of 2,141 trucks or 12.78% over the same month in F.Y. 2024-2025.

**PHARR INTERNATIONAL BRIDGE
NORTHBOUND & SOUTHBOUND
TRUCK CROSSING COMPARISON BY FISCAL YEAR**

	F.Y. 2024-2025	F.Y. 2025-2026	GAIN / LOSS	INC% / DEC%
OCTOBER	121,428	134,742	13,314	10.96%
NOVEMBER	117,738			
DECEMBER	109,388			
JANUARY	121,826			
FEBRUARY	99,487			
MARCH	122,147			
APRIL	116,612			
MAY	117,103			
JUNE	115,043			
JULY	117,683			
AUGUST	119,338			
SEPTEMBER	122,899			
TOTAL CROSSING	1,400,742			

**PHARR INTERNATIONAL BRIDGE
F.Y. 2025-2026 CROSSINGS COMPARISON BY AXLE**

	CARS	2X TRUCKS	3X TRUCKS	4X TRUCKS	5X TRUCKS	6X TRUCKS	MOBILE HOMES	WIDE LOAD	SPEC. CROSS	MONTH TOTAL
OCTOBER	50,486	4,389	8,141	864	43,836	183	4	152	9,627	117,682
NOVEMBER										
DECEMBER										
JANUARY										
FEBRUARY										
MARCH										
APRIL										
MAY										
JUNE										
JULY										
AUGUST										
SEPTEMBER										
TOTAL CROSSING										

**TOTAL PERCENTAGE FOR CARS AND TRUCKS FOR THE MONTH OF OCTOBER
F.Y. 2025-2026.**

- 1X CARS 43%
- 2X TRUCKS 4%
- 3X TRUCKS 7%
- 4X TRUCKS 1%
- 5X TRUCKS 37%
- 6X TRUCKS 0.2%

**PHARR INTERNATIONAL BRIDGE
REVENUE COMPARISON BY FISCAL YEAR**

	F.Y. 2024-2025	F.Y. 2025-2026	GAIN / LOSS	INC% / DEC%
OCTOBER	\$ 1,709,722	\$ 2,160,583	\$ 450,861	26.37%
YTD TOTAL	\$ 1,709,722	\$ 2,160,583	\$ 450,861	26.37%
NOVEMBER	\$ 1,815,436			
DECEMBER	\$ 1,758,294			
JANUARY	\$ 1,762,476			
FEBRUARY	\$ 1,528,157			
MARCH	\$ 1,824,299			
APRIL	\$ 1,771,074			
MAY	\$ 1,825,700			
JUNE	\$ 1,747,133			
JULY	\$ 1,786,595			
AUGUST	\$ 1,876,042			
SEPTEMBER	\$ 1,972,328			
TOTAL CROSSING	\$ 21,377,262			



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 2.B.

DATE SUBMITTED: November 14, 2025

MEETING DATE: November 19, 2025

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Finance Report for October 2025.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

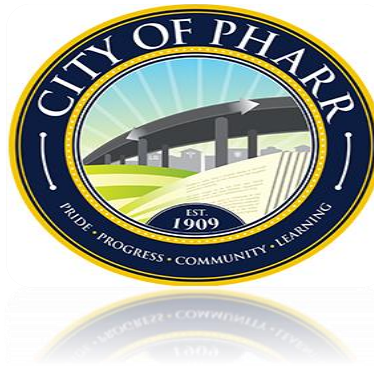
Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 11/14/2025



PHARR INTERNATIONAL BRIDGE

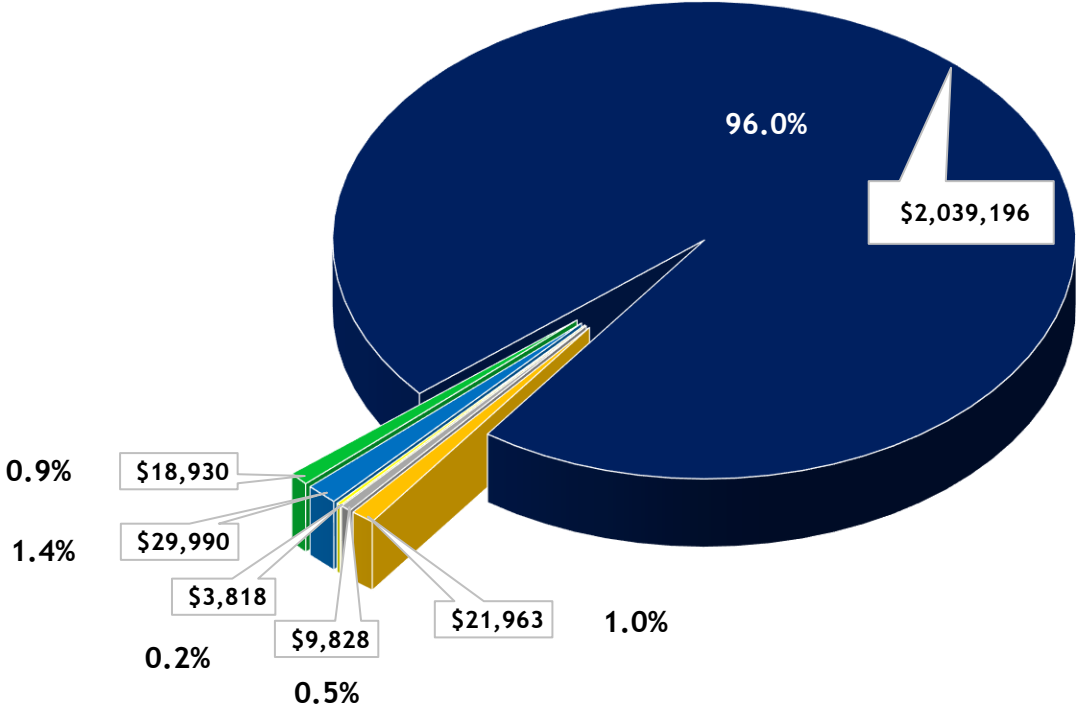
Financial Report

Oct - FY 25/26



Bridge Revenues

- Toll Fees
- Credit Card - Surcharge
- Interest from Bond Proceeds
- Peso Exchange Rate Income
- Rental Income
- Other



\$2,123,726

Total Revenues



Total Operating Expenses

\$750,000

60.00%

50.00%

40.00%

30.00%

20.00%

10.00%

0.00%

53.18%

\$99,692

PERSONNEL

0.46%

\$872

SUPPLIES

2.93%

\$5,500

OTHER

12.17%

\$22,820

DEBT SERVICE

11.28%

\$21,135

BANK SERVICE CHARGES

19.97%

\$37,431

CONTRACTUAL SERVICES

\$-

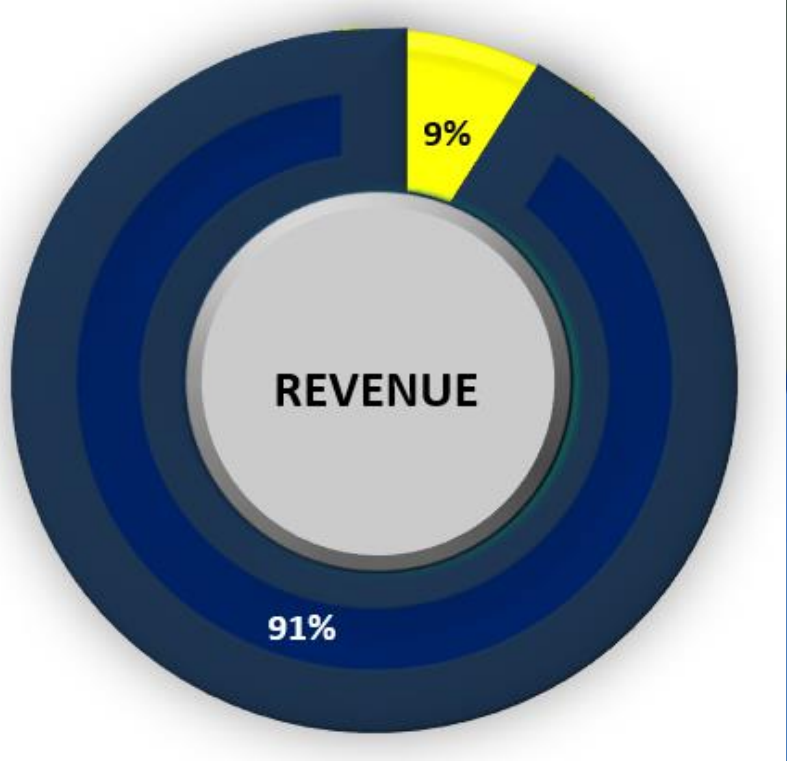
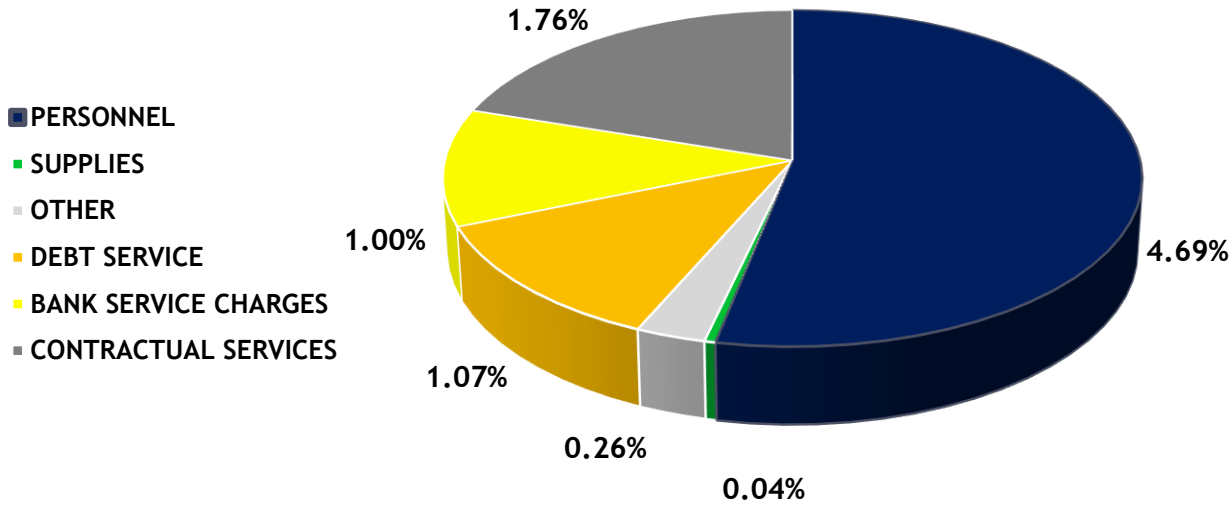
\$187,449

Operating Expenses

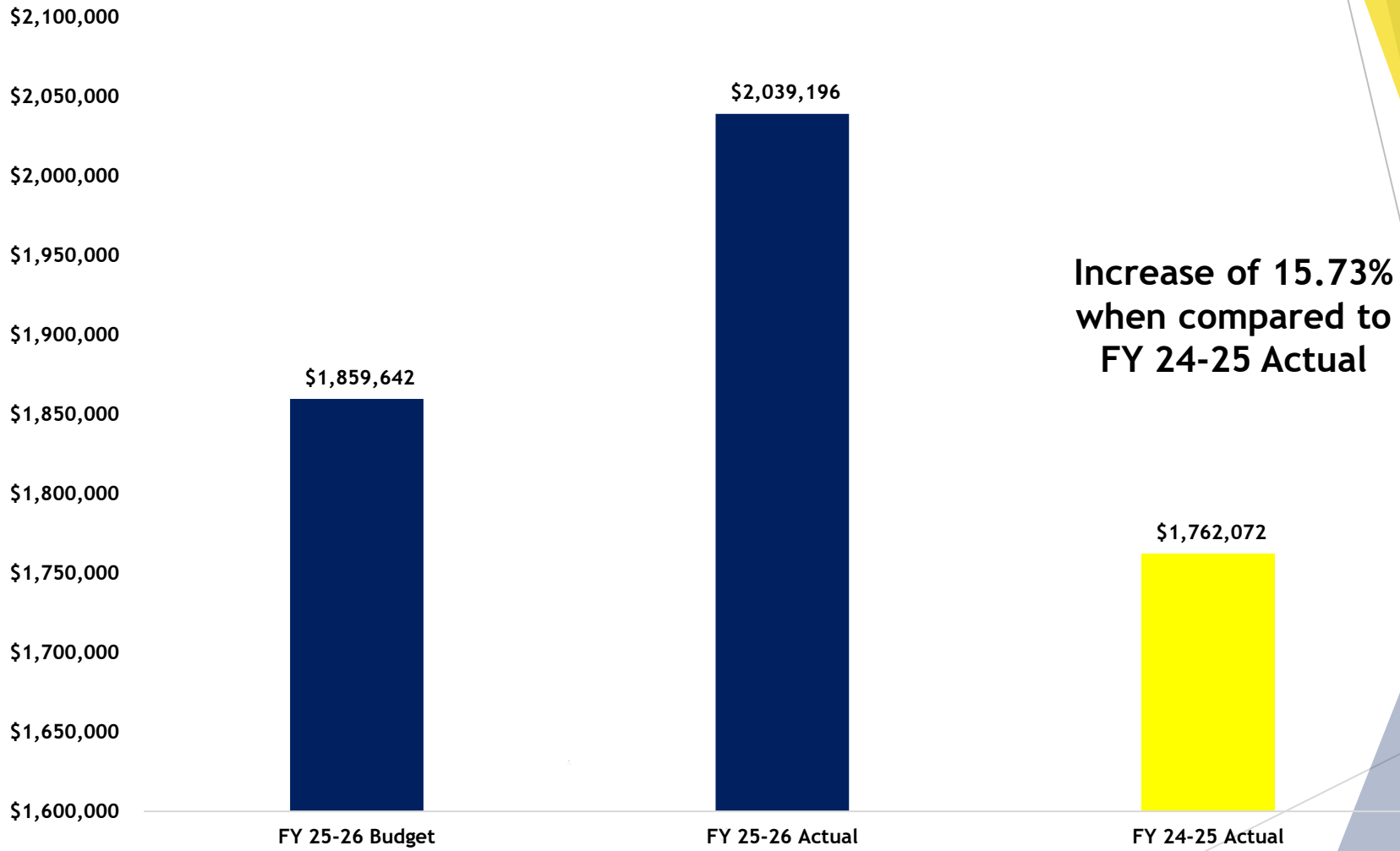


Operating Expenses As A Percentage of Revenues

REVENUES OVER EXPENSES



Toll Collections

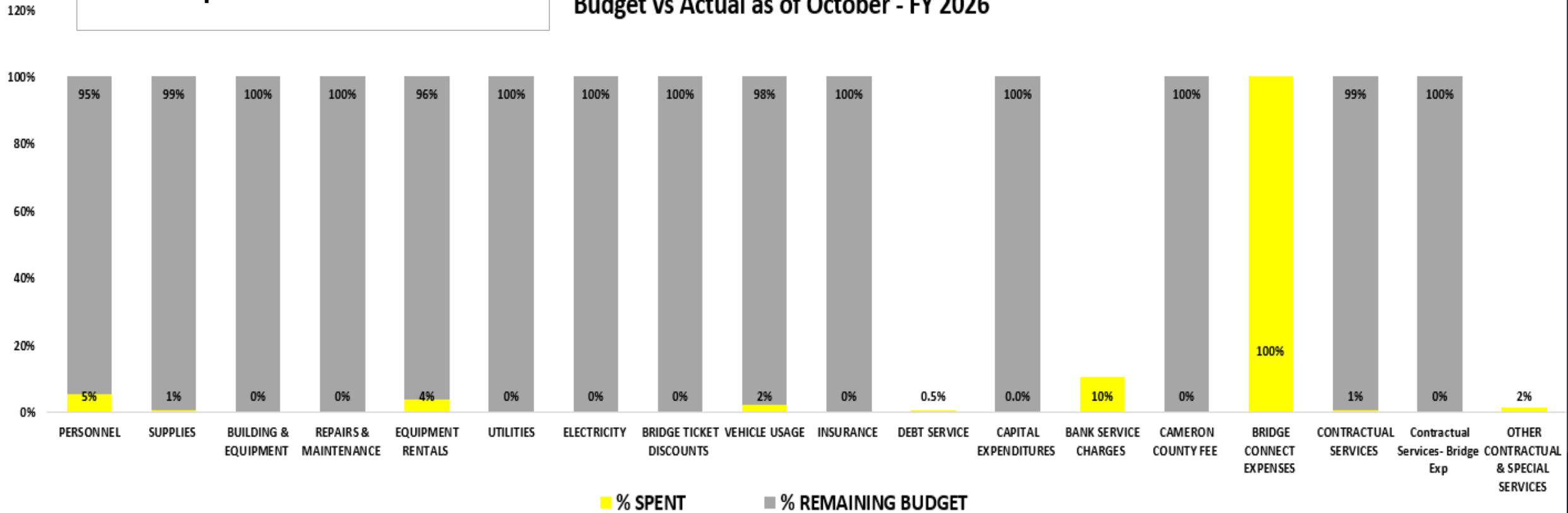


October - FY 2025

Budget Benchmark: $\leq 8.33\%$

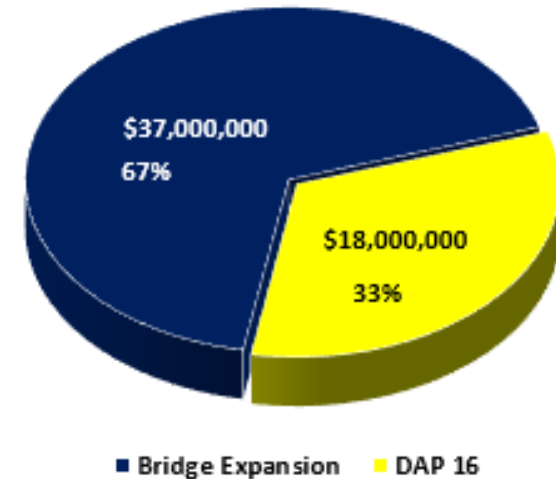
Actual Spent: $< 1\%$

Bridge Expenditures Budget vs Actual as of October - FY 2026



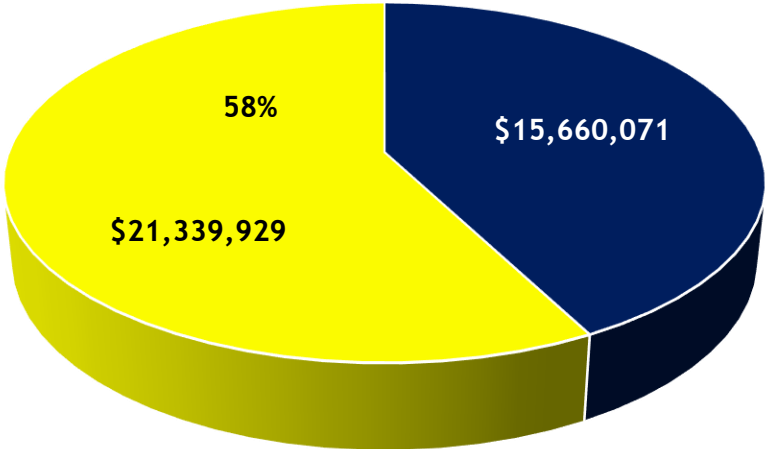
Fiscal Year	Principal	Interest	Total Debt
2021	\$ -	\$ -	\$ -
2022	\$ 545,000	\$ 2,368,673	\$ 2,913,673
2023	\$ 505,000	\$ 2,311,550	\$ 2,816,550
2024	\$ 1,925,000	\$ 2,286,300	\$ 4,211,300
2025	\$ 2,005,000	\$ 2,204,000	\$ 4,209,000
2026	\$ 2,095,000	\$ 2,118,250	\$ 4,213,250
2027	\$ 2,180,000	\$ 2,028,600	\$ 4,208,600
2028	\$ 2,295,000	\$ 1,919,600	\$ 4,214,600
2029	\$ 2,405,000	\$ 1,804,850	\$ 4,209,850
2030	\$ 2,530,000	\$ 1,684,600	\$ 4,214,600
2031	\$ 2,655,000	\$ 1,558,100	\$ 4,213,100
2032	\$ 2,785,000	\$ 1,425,350	\$ 4,210,350
2033	\$ 2,925,000	\$ 1,286,100	\$ 4,211,100
2034	\$ 3,070,000	\$ 1,139,850	\$ 4,209,850
2035	\$ 3,205,000	\$ 1,008,450	\$ 4,213,450
2036	\$ 3,340,000	\$ 871,200	\$ 4,211,200
2037	\$ 3,485,000	\$ 728,100	\$ 4,213,100
2038	\$ 3,635,000	\$ 578,700	\$ 4,213,700
2039	\$ 3,790,000	\$ 422,800	\$ 4,212,800
2040	\$ 3,925,000	\$ 287,100	\$ 4,212,100
2041	\$ 4,065,000	\$ 146,250	\$ 4,211,250
Total	\$ 53,365,000	\$ 28,178,423	\$ 81,543,423

Bridge Bond Debt



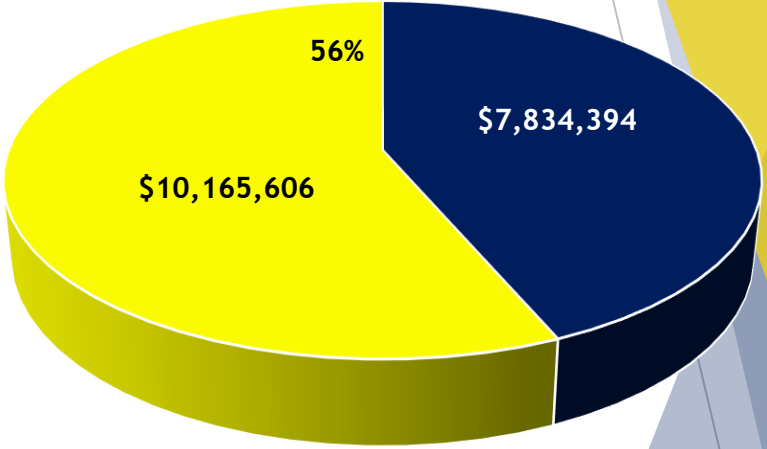
Bridge Bond Debt: YTD Funded Amount

Bridge Expansion



■ Bond ■ Funded

DAP 16 - Stevedore



■ Bond ■ Funded



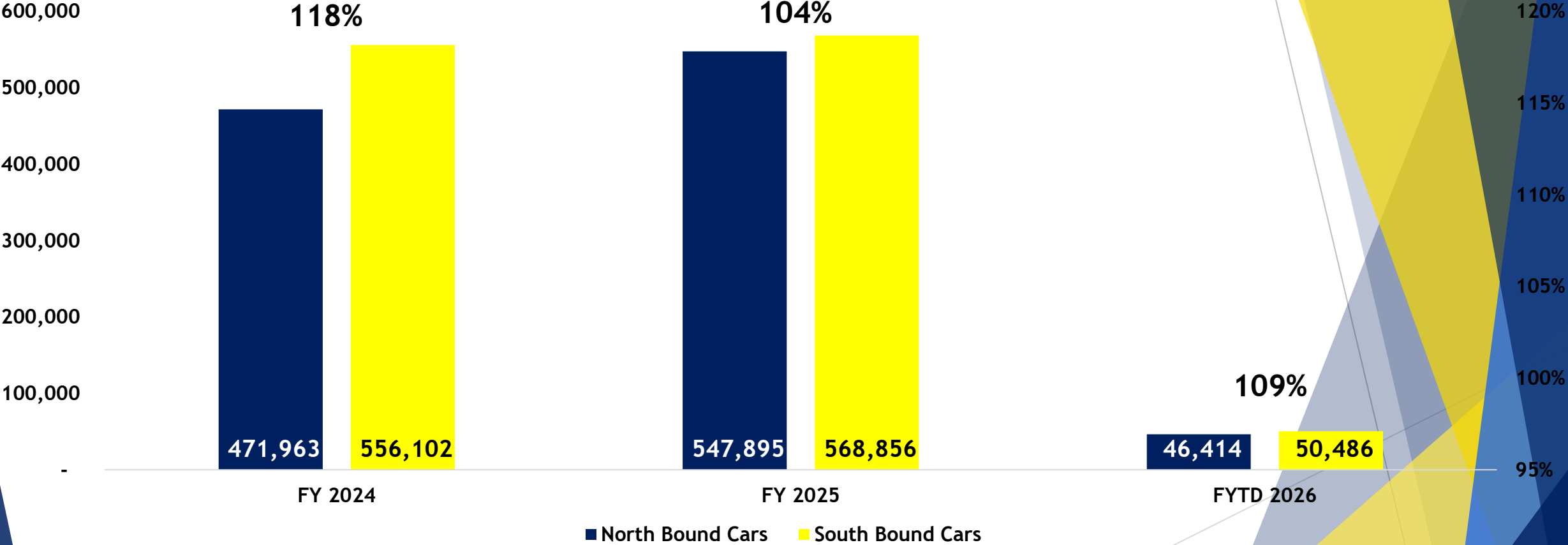
PHARR INTERNATIONAL BRIDGE

Southbound Recapture Rate

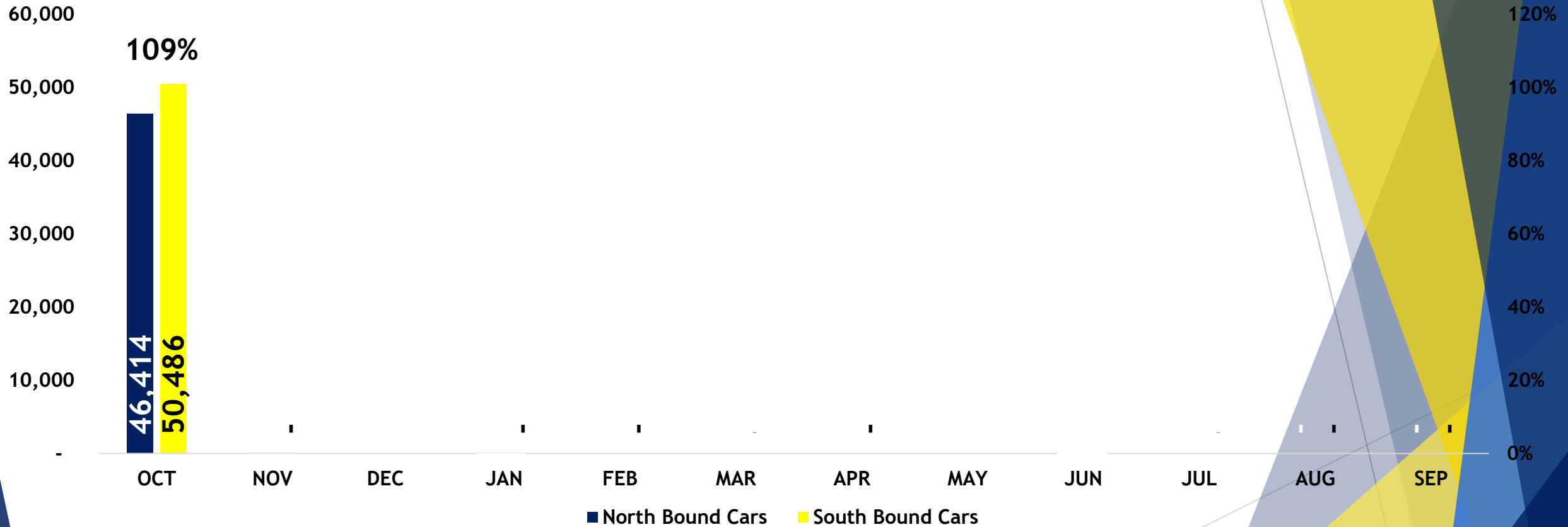
Oct - FY 2026



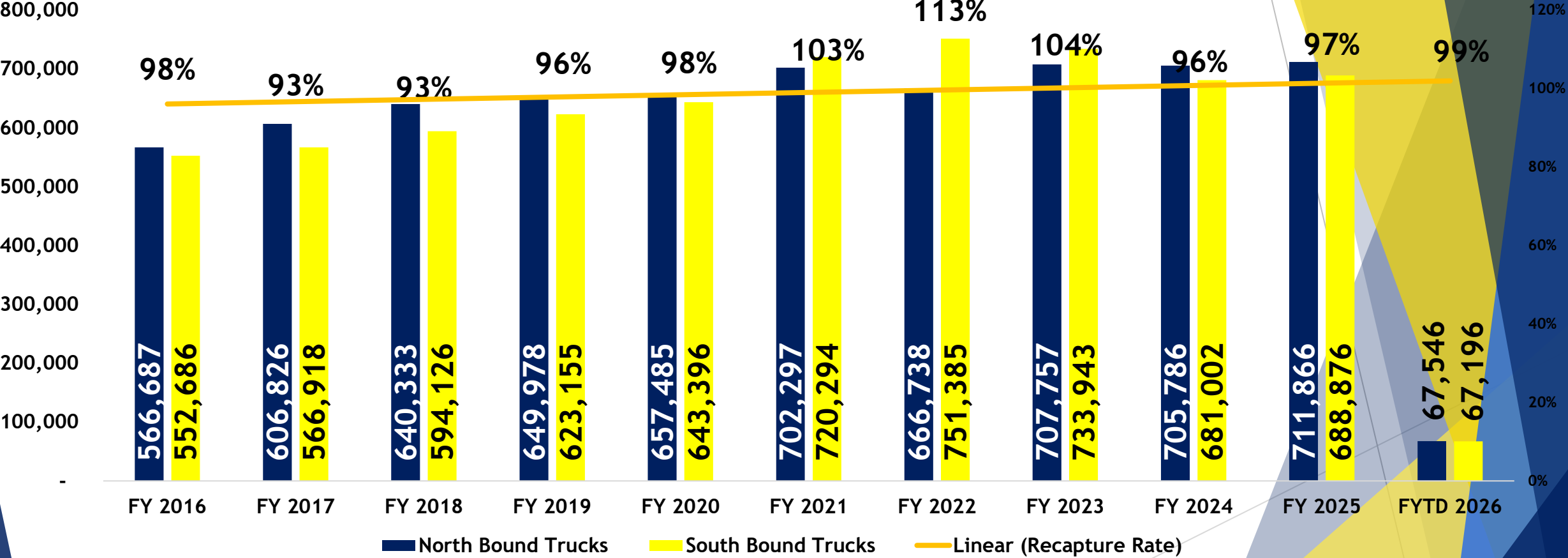
YTD Southbound Car Recapture Rate



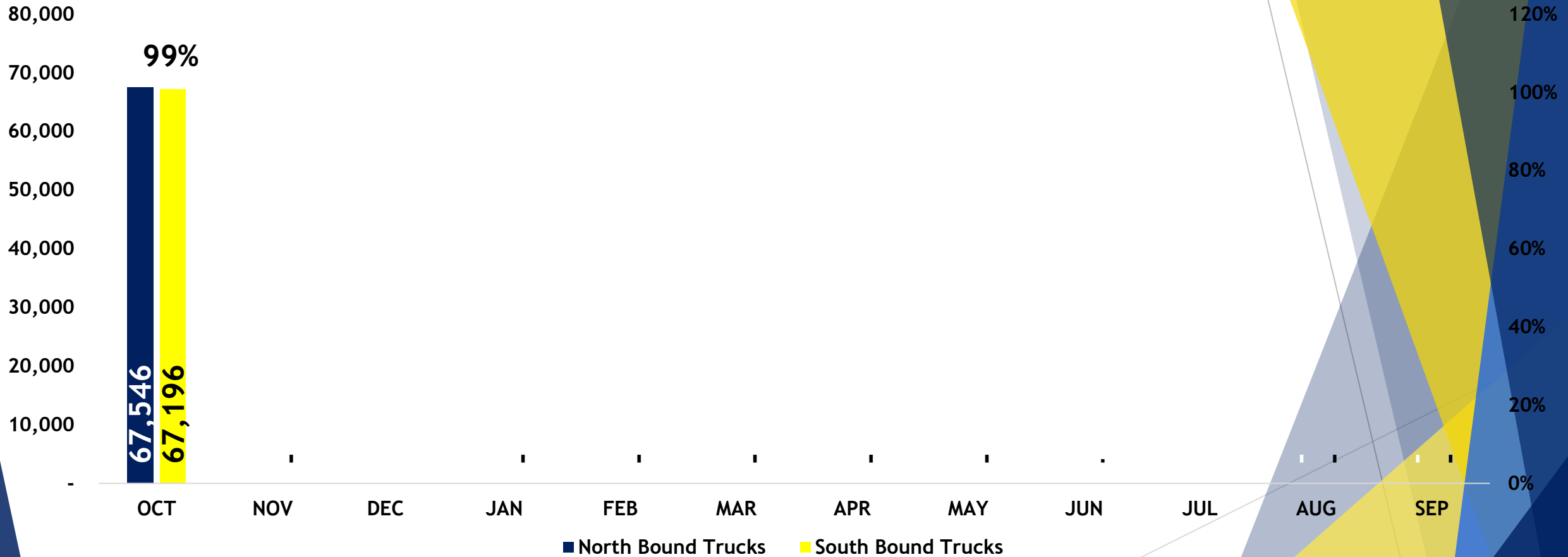
Historical Southbound Car Recapture Rate



Historical Southbound Truck Recapture Rate



YTD Southbound Truck Recapture Rate



QUESTIONS



THANK YOU





AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 2.C.

DATE SUBMITTED: November 14, 2025

MEETING DATE: November 19, 2025

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Engineer's Report.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 11/14/2025



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 2.D.

DATE SUBMITTED: November 10, 2025

MEETING DATE: November 19, 2025

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Director's Report.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

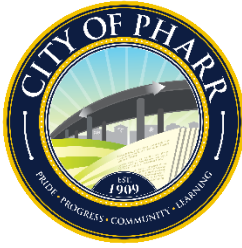
Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 11/10/2025



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 3.A.

DATE SUBMITTED: November 14, 2025

MEETING DATE: November 19, 2025

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Approval of Minutes for October 22, 2025 - Regular Called Meeting.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 11/14/2025

**MINUTES
TOLL BRIDGE BOARD
REGULAR MEETING
TUESDAY, OCTOBER 22, 2025
118 S. CAGE BLVD. 2ND FLOOR**

The Toll Bridge Board met in a regular meeting on Wednesday, October 22, 2025, and following is the record of attendance.

MEMBERS PRESENT: Edgar Delgadillo, Chairman
Tony Martinez, Vice-Chairman
Adalberto Campero, Secretary
Roberto Garza, Member

MEMBERS ABSENT: Lazaro Beas, Member

**EX-OFFICIO MEMBERS
PRESENT:** None

**EX-OFFICIO MEMBERS
ABSENT:** Mayor Ambrosio Hernandez
Mayor Pro-Tem Michael Pacheco

STAFF PRESENT: Luis Bazan, Bridge Director
Javier Martinez, Asst. Bridge Director
Vanessa Guzman, Marketing Coordinator
Cleo Salinas, Office Manager
Freddy Flores, Bus. Expansion & Special Projects Manager
Oscar Duenas, Intl' Business Development Manager
Mario Garza, Business Development Manager

OTHERS PRESENT: Cynthia Garza, Deputy City Manager
Jamison Merrick, Finance Director
Pilar Rodriguez, Interim City Engineer
Maria Rangel, Asst. City Engineer
Ricardo Rodriguez, City Attorney
Ezequiel Ordonez, Bridge México Liaison
Eddie Gutierrez, Financial Consultant
Hollis Rutledge, Governmental Affair
Carlos Rodriguez, CBP
Andy Vega, CBP

ITEM 1. CALL TO ORDER

A) ROLL CALL AND POSSIBLE ACTION ON THE EXCUSING OF ANY ABSENT MEMBER

Chairman Edgar Delgadillo called the meeting to order at 12:00 p.m. Roll call established a quorum.

Vice-Chairman Tony Martinez moved to excuse absent members. Secretary Campero seconded the motion and when put to a vote, it carried unanimously.

B) PLEDGE OF ALLEGIANCE/INVOCATION

Luis Bazan, Bridge Director, led in the pledge of allegiance and said the invocation.

ITEM 2. DIRECTOR'S ADMINISTRATIVE REPORT

A) CROSSING AND REVENUES REPORT FOR SEPTEMBER 2025

Luis Bazan, Bridge Director introduced the item.

Luis Bazan, Bridge Director, went over the total crossings and revenues report for the month of September 2025. He reported total crossings for the month of September were 108,893, which was an increase of 7,786 vehicles or 7.70% compared to last year. Mr. Bazan further reported total car crossings for the month of September were 46,897, which was a decrease of -964 cars or -2.01%. He also reported that northbound car crossings for the month of September 2025 were 44,197, which was an increase of 5,707 cars or 14.83% and went over car crossing comparisons from other bridges for the month of September 2025.

Luis Bazan, Bridge Director, reported on the total truck crossings for the month of September 2025. He stated crossings were 61,996, which was an increase of 8,750 trucks or 16.43% increase and went over truck crossings comparisons from other bridges for the month of September 2025.

Luis Bazan, Bridge Director, also reported northbound crossings for the month of September 2025 were 60,903, which was an increase of 1,996 trucks or 3.39% increase and stated the agriculture for the month of September 2025 had 17,107 trucks, which represents 28% of all imports from Mexico to the U.S. He further reported the combination of northbound and southbound truck crossings for the month of September 2025 were 122,899, which was an increase of 10,746 or 9.58%.

Luis Bazan, Bridge Director, went over the crossing comparisons by axle for the month of September 2025. He stated cars were 46,897, 2X trucks were 3,993, 3X trucks were 6,978, 4X trucks were 780, 5X trucks were 40,322, 6X trucks were 157,

mobile homes were 2, and wide loads were 122. He stated special crossings were 9,642 and the total combination for the month of September was 108,893.

Lastly, Luis Bazan, Bridge Director, reported on total revenues collected for the month of September 2025. He reported the total revenues collected for the month were \$1,972,328, which showed an increase of \$289,619 or 17.21% in revenues.

B) FINANCE REPORT FOR SEPTEMBER 2025

Luis Bazan, Bridge Director introduced the item.

Luis Bazan, Bridge Director, called upon Eddie Gutierrez, Bridge Financial Consultant, for the September 2025 finance report.

Eddie Gutierrez, Bridge Financial Consultant with Blue Stone Capital Solutions, briefly reported on the expenditures and revenues year-to-date for the bridge.

C) ENGINEER'S REPORT

Luis Bazan, Bridge Director introduced the item.

Luis Bazan, Bridge Director, stated Pilar Rodriguez, Interim City Engineer, was present and questions on projects could be entertained at this time.

Pilar Rodriguez, Interim City Engineer, reported on the DAP FY16 project. He stated that for the month of September, they paid a total of 29% in progress payments and approximately 56% on productivity. He then presented a photo of the construction site and explained the project's current status.

Pilar Rodriguez, Interim City Engineer, reported on the 2nd Span Project. He stated that by the end of September, the contractor had completed 67.5% of production, and almost 85% of the contract time had been used. He also reported that for September, they had a higher productivity rate. He then presented a photo of the construction site and explained the project's current status.

Lastly, Pilar Rodriguez, Interim City Engineer, reported on the Commercial Vehicle Parking Area. He stated that the contractor had no invoice for September. He stated that at this time, they were unable to calculate productivity; however, contractors had used 26.5% of their time. He then presented a photo of the construction site and explained the project's current status.

Discussion ensued on the engineer's report.

D) DIRECTOR'S REPORT

Luis Bazan, Bridge Director introduced the item.

Luis Bazan, Bridge Director, reported on the 4th Annual Trucksgiving Luncheon, scheduled for Thursday, November 20th, as well as Truckin Thursday which is a successful event and part of the retention process. He stated that the event had become a seasonal event, which started a month ago with the Truck Appreciation Event. He then presented a video recap of the conferences, meetings and events. Lastly, at the end of the video, He thanked everyone who has been part of this success.

At this time, Chairman Delgadillo stated they would deviate from the agenda and go into closed session. There was no objection.

ITEM 4. CLOSED SESSION: IN ACCORDANCE WITH CHAPTER 551 OF THE TEXAS GOV'T. CODE, THE BOARD HEREBY GIVES NOTICE THAT IT MAY MEET IN A CLOSED (NON-PUBLIC) EXECUTIVE SESSION TO DISCUSS THE ITEMS LISTED ON THE PUBLIC PORTION OF THE MEETING AGENDA IN ACCORDANCE WITH THE FOLLOWING BELOW

The time being 12:35 p.m., Chairman Delgadillo stated the Bridge Board would be entering into closed session in accordance with Chapter 551 of the Texas Govt. Code to discuss agenda items listed in the public portion of the agenda and Pursuant to Sections 551.071, 551.072, 551.074, 551.076, 551.084 and 551.087.

ITEM 5. RECONVENE

The time being 1:08 p.m., Chairman Delgadillo stated the Bridge Board would be resuming the open meeting.

ITEM 3. ADMINISTRATIVE

A) APPROVAL OF MINUTES FOR SEPTEMBER 30, 2025 – REGULAR CALLED MEETING

Edgar Delgadillo, Bridge Board Chairman introduced the item.

Vice-Chairman Tony Martinez moved to approve. Secretary Campero seconded the motion and when put to a vote, it carried unanimously.

B) DISCUSSION AND ACTION, IF ANY, ON 2026 INTERNATIONAL FRESH PRODUCE ASSOCIATION CORPORATE MEMBERSHIP IN THE AMOUNT OF \$ 2,750.

Edgar Delgadillo, Bridge Board Chairman introduced the item.

Vice-Chairman Tony Martinez moved to approve. Secretary Campero seconded the motion and when put to a vote, it carried unanimously.

ITEM 6. ADJOURNMENT

There being no other business to come before the board, Vice-Chairman Tony Martinez **moved** to adjourn. Secretary Campero seconded the motion and when put to a vote, it carried unanimously. Meeting adjourned at 1:08 p.m.

BRIDGE BOARD:

EDGAR DELGADILLO, CHAIRMAN

ATTEST:

ADALBERTO CAMPERO, SECRETARY

**STATE OF TEXAS
COUNTY OF HIDALGO
CITY OF PHARR**

ON THE 22nd DAY OF OCTOBER 2025, the Toll Bridge Board convened in a REGULAR MEETING at the Commissioner’s Room located at 118 S. Cage, 2nd Floor, Pharr, Texas. The meeting being open to the public and notice of said meeting, giving the date, place, subject, hereof, having been posted in accordance with Chapter 551, Texas Government Code, (Open Meetings Act) and their being present a quorum, **I, CLEO SALINAS, OFFICE MANAGER**, of the City of Pharr, Texas, certify that this is a true and correct copy of the minutes.

ATTEST:

CLEO SALINAS
OFFICE MANAGER

APPROVED: _____



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #: 3.B.

DATE SUBMITTED: November 14, 2025

MEETING DATE: November 19, 2025

FROM: Vanessa Guzman, Administrative
Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Discussion and action, if any, on Resolution of the Pharr International Bridge Board of Trustees requesting the City of Pharr, Texas to approve the issuance and sale of International Toll Bridge System Revenue Bonds and Approving other matters related.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 11/14/2025

RESOLUTION NO. _____

**RESOLUTION OF THE PHARR INTERNATIONAL BRIDGE BOARD OF TRUSTEES
REQUESTING THE CITY OF PHARR, TEXAS TO APPROVE THE ISSUANCE AND
SALE OF INTERNATIONAL TOLL BRIDGE SYSTEM REVENUE BONDS AND
APPROVING OTHER MATTERS RELATED THERETO**

THE STATE OF TEXAS	§
COUNTY OF HIDALGO	§
PHARR INTERNATIONAL BRIDGE	§

WHEREAS, the Pharr International Bridge Board of Trustees (the “Board”) has determined that it is advisable to recommend and request that the City of Pharr, Texas (the “City”) issue its *City of Pharr, Texas International Toll Bridge System Revenue Bonds, Series 2025* (the “Bonds”) to acquire, construct, improve, and repair the Pharr-Reynosa International Bridge, a new bridge project that is part of the existing System, and related buildings, structures, or other facilities and paying costs of issuance; and

WHEREAS, this meeting was open to the public and public notice of the time, place, and purpose of said meeting was given pursuant to Chapter 551, Texas Government Code.

BE IT RESOLVED BY THE PHARR INTERNATIONAL BRIDGE BOARD OF TRUSTEES:

1. The matter set out in the preamble of this Resolution is hereby found and declared to be true and correct.
2. The Board hereby requests the submission of the Ordinance to the City Commission of the City to approve the issuance and sale of the Bonds in accordance with the proposed Ordinance attached hereto as Exhibit A, including the delegation of the approval of all final terms of the Bonds to certain City officials within certain pricing parameters listed in the Ordinance.
3. The Board hereby authorizes the Chairman to certify this Resolution and the Vice Chairman to attest hereto and impress the seal hereupon, and each to take or cause such other action as may be required to file this Resolution with the Elective Commission of the City.
4. This Resolution shall take effect and be in full force and effect upon and after its passage.

PASSED, APPROVED, AND RESOLVED this the ____ day of November 2025.

PHARR INTERNATIONAL BRIDGE

Chairman, Board of Trustees

ATTEST:

Vice-Chairman, Board of Trustees

(SEAL)

EXHIBIT A

CERTIFICATE FOR RESOLUTION

STATE OF TEXAS §
COUNTY OF HIDALGO §

I, the undersigned officer of the Pharr International Bridge Board of Trustees (the “Board”), hereby certify as follows:

1. The Board convened in a regular meeting on November __, 2025 at the regular meeting place thereof, and the roll was called of the duly constituted officers and members of the Board, to wit:

Edgar Delgadillo	Chairman
Tony Martinez	Vice Chairman
Adalberto Campero	Secretary
Roberto Garza	Board Member
Lazaro Beas	Board Member

and all of such persons were present, except _____, thus constituting a quorum. Whereupon, among other business, the following was transacted at said meeting: a written

RESOLUTION OF THE PHARR INTERNATIONAL BRIDGE BOARD OF TRUSTEES REQUESTING THE CITY OF PHARR, TEXAS TO APPROVE THE ISSUANCE AND SALE OF INTERNATIONAL TOLL BRIDGE SYSTEM REVENUE BONDS AND APPROVING OTHER MATTERS RELATED THERETO

(the “Resolution”) was duly introduced for the consideration of the Board and read in full. It was then duly moved and seconded that the Resolution be adopted; and, after due discussion, such motion, carrying with it the adoption of the Resolution, prevailed and carried by the following vote:

AYES: __

NAYS: __

ABSTENTIONS: __

2. That a true, full and correct copy of the Resolution adopted at the meeting described in the above and foregoing paragraph is attached to and follows this certificate; that the Resolution has been duly recorded in the Board's minutes of such meeting; that the above and foregoing paragraph is a true, full and correct excerpt from the Board's minutes of such meeting pertaining to the adoption of the Resolution; that the persons named in the above and foregoing paragraph are the duly chosen, qualified and acting officers and members of the Board as indicated therein; that each of the officers and members of the Board was duly and sufficiently notified officially and personally, in advance, of the date, hour, place and subject of the aforesaid meeting, and that the Resolution would be introduced and considered for adoption at such meeting, and each of such officers and members consented, in advance, to the holding of such meeting for such purpose; that such meeting was open to the public as required by law; and that public notice of the date, hour, place and subject of such meeting was given as required by the Open Meetings Law, Chapter 551, Texas Government Code.

SIGNED AND SEALED this _____.

PHARR INTERNATIONAL BRIDGE

Secretary, Board of Trustees

(SEAL)



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: November 7, 2025

MEETING DATE: November 19, 2025

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.071, the Board may convene in a closed, non-public meeting with its attorney and discuss any matters related to legal advice on pending or contemplated litigation, settlement offer, and/or on a matter in which the duty of the attorney to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter. The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 11/07/2025



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: November 7, 2025

MEETING DATE: November 19, 2025

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.072, the Board may convene in a closed, non-public meeting to discuss any matters related to **real property and deliberate the purchase, exchange, lease, or value of real property as such would be detrimental to negotiations between the City and a third party in an open meeting.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

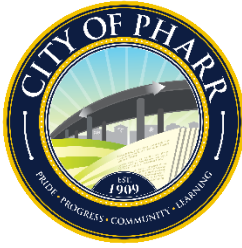
Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 11/07/2025



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: November 7, 2025

MEETING DATE: November 19, 2025

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.074, the Board may convene in a closed, non-public meeting to discuss any matters related to **appointment, employment, evaluation, reassignment, duties and discipline or dismissal of a public officer or employee and to hear any complaints or charges against an officer or employee.** The City and its attorney may also discuss such issues with the appropriate staff including members so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 11/07/2025



AGENDA MEMORANDUM

BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: November 7, 2025

MEETING DATE: November 19, 2025

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.076, the Board may convene in a closed, non-public meeting to discuss any matters on the **deployment, or specific occasions for implementation, of security personnel or devices**. The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 11/07/2025



AGENDA MEMORANDUM

BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: November 7, 2025

MEETING DATE: November 19, 2025

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.084, the Board may convene in a closed, non-public meeting to discuss any matters involving an **investigation and may exclude a witness from hearing during the examination of another witness in the investigation.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 11/07/2025



AGENDA MEMORANDUM



BOARD: PHARR INTERNATIONAL TOLL
BRIDGE BOARD

AGENDA ITEM #:

DATE SUBMITTED: November 7, 2025

MEETING DATE: November 19, 2025

FROM: Cleo Salinas, Administrative
Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.087, the Board may convene in a closed, non-public meeting to discuss any matters regarding **economic development issues**. The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Cleo Salinas

Created/Initiated - 11/07/2025