



**TAKE NOTICE THAT A REGULAR MEETING
OF THE PHARR INTERNATIONAL TOLL BRIDGE BOARD
OF THE CITY OF PHARR, TEXAS
WILL BE HELD AT CITY HALL, COMMISSIONERS' ROOM,
118 S. CAGE BLVD., 2ND FLOOR, PHARR, TEXAS
COMMENCING AT 12:00 PM ON
WEDNESDAY, MARCH 19, 2025**

At any time during the course of this meeting the Toll Bridge Board may retire to Executive Session under Texas Government Code § 551 to confer on any subject matter in accordance with the Texas Open Meetings Act.

Should any final action, decision, or vote be required in the opinion of the Board with regard to any item discussed during the closed meeting, then such final action, decision, or vote shall be made during the open meeting covered by this notice upon the reconvening of the public meeting pursuant to Section 551.101 government Code V.T.C.S.

1. CALL TO ORDER:

- A) Roll call and possible action on the excusing of any absent member.
- B) Pledge of Allegiance/Invocation.

2. DIRECTOR'S ADMINISTRATIVE REPORT: *(Director's Administrative Reports and discussion, if any, with Bridge Board. The Director may also assign a designated spokesperson for any particular listed topic)*

- A) Crossings and Revenue Report for February 2025.
- B) Finance Report for February 2025.
- C) Engineer's Report.
- D) Director's Report.

3. ADMINISTRATIVE:

- A) Approval of Minutes for February 19, 2025 - Regular Called Meeting.
- B) Discussion and action, if any, on NASCO 2025 Continental Reunion Sponsorship in the amount of \$2,500.

4. CLOSED SESSION: *In accordance with Chapter 551 of the Texas Gov't. Code, the International Toll Bridge Board hereby gives notice that it may meet in Executive session to discuss and deliberate any items listed on the public portion of the meeting agenda including items in accordance with the following:*

Pursuant to Section 551.071, the Board may convene in a closed, non-public meeting with its attorney and discuss any matters related to **legal advice on pending or contemplated litigation, settlement offer, and/or on a matter in which the duty of the attorney to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.072, the Board may convene in a closed, non-public meeting to discuss any matters related to **real property and deliberate the purchase, exchange, lease, or value of real property as such would be detrimental to negotiations between the City and a third party in an open meeting.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.074, the Board may convene in a closed, non-public meeting to discuss any matters related to **appointment, employment, evaluation, reassignment, duties and discipline or dismissal of a public officer or employee and to hear any complaints or charges against an officer or employee.** The City and its attorney may also discuss such issues with the appropriate staff including members so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.076, the Board may convene in a closed, non-public meeting to discuss any matters on the **deployment, or specific occasions for implementation, of security personnel or devices.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.084, the Board may convene in a closed, non-public meeting to discuss any matters involving an **investigation and may exclude a witness from hearing during the examination of another witness in the investigation.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Pursuant to Section 551.087, the Board may convene in a closed, non-public meeting to discuss any matters regarding **economic development issues.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

5. RECONVENE: *into regular session and consider action, if any, on item(s) discussed in executive session.*

6. ADJOURNMENT:

NOTICE OF ASSISTANCE AT THE PUBLIC MEETING

City Hall is wheelchair accessible and accessible parking spaces are available. Requests for accommodations or interpretive services must be made 48 hours prior to this meeting. Please contact the City Clerk's Office at 956-402-4100 Ext 1007 or FAX 956-475-3442 or Email cityclerksoffice@pharr-tx.gov for further information. Braille is not available.

I, the undersigned authority, do hereby certify that the above notice of said Regular Meeting of the International Toll Bridge Board was posted on the bulletin board at City Hall and on the City's web page at www.pharr-tx.gov. This Notice was posted on the 14th day of March 2025 at 12:00 p.m. and will remain posted continuously for at least 72 hours preceding the scheduled time of said Meeting, in compliance with Chapter 551 of the Government Code, Vernon's Texas Codes, Annotated (Open Meetings Act).

WITNESS MY HAND AND SEAL, this 14th day of March 2025.





ALESSANDRA GARCIA, CPM
ASSISTANT CITY CLERK

I certify that the attached notice and agenda of items to be considered by the Pharr International Toll Bridge Board was removed from the bulletin board of City Hall on the ____ day of _____, 20__ by,

Name: _____

Title: _____



AGENDA MEMORANDUM



BOARD: Pharr International Toll Bridge Board

AGENDA ITEM #: 2.A.

DATE SUBMITTED: March 14, 2025

MEETING DATE: March 19, 2025

FROM: Vanessa Guzman, Administrative Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Crossings and Revenue Report for February 2025.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 3/14/2025

**CROSSINGS AND REVENUES
FOR THE MONTH OF FEBRUARY
FISCAL YEAR 2024 – 2025**

a) BRIDGE CROSSINGS

Crossings for the Pharr International Bridge totaled **89,853** vehicles for the month of February F.Y. 2024-2025, which showed a decrease of **(-2,232)** vehicles or **-2.42%** over the same month in F.Y. 2023-2024.

b) CAR CROSSINGS

Car crossings for the Pharr International Bridge totaled **40,229** cars for the month of February F.Y. 2024 – 2025, showing an increase of **5,447** cars or **15.66%** over the same month in F.Y. 2023 – 2024.

c) NORTHBOUND CAR CROSSINGS

Northbound Car crossings at the Pharr International Bridge totaled **37,923** cars for the month of February F.Y. 2024 – 2025, showing an increase of **298** cars or **0.79%** over the same month in F.Y. 2023 – 2024.

d) SOUTHBOUND TRUCK CROSSINGS

Truck crossings totaled **49,624** trucks for the month of February F.Y. 2024-2025, showing a decrease of **-7,679** trucks or **-13.40%** over the same month in F.Y. 2023 - 2024.

SOUTHBOUND TRUCK CROSSINGS SHOWED A DECREASE OF (-239) TRUCKS OR -0.48% FOR THE MONTH OF FEBRUARY, COMPARED TO NORTHBOUND TRUCK CROSSINGS.

e) NORTHBOUND TRUCKS

Northbound trucks at the Pharr International Bridge totaled **49,863** trucks for the month of February F.Y. 2024-2025, showing a decrease of **(-7,583)** trucks or **-13.20%** over the same month in F.Y. 2023-2024.

TOTAL NORTHBOUND AND SOUTHBOUND TRUCK CROSSINGS FOR THE MONTH OF FEBRUARY TOTAL 99,487, REPRESENTING A DECREASE OF (-15,262) OR -13.30% OVER THE SAME TIME PERIOD IN F.Y. 2023-2024.

f) TOTAL REVENUES

Revenues for the Pharr International Bridge totaled **\$1,528,157** dollars for the month of February F.Y. 2024 – 2025.

\$ 201,145 Autos & other
\$ 1,324,359 Trucks
\$ 2,653 Profit on pesos
\$ 1,528,157 TOTAL

Revenues showed a decrease of **-\$134,661** or **-8.10%** over the same month in F.Y. 2023 – 2024.

**PHARR INTERNATIONAL BRIDGE
TOTAL SOUTHBOUND CROSSINGS COMPARISON BY FISCAL YEAR
(CARS & TRUCKS)**

	F.Y. 2023-2024	F.Y. 2024-2025	GAIN / LOSS	INC% / DEC%
OCTOBER	101,828	107,028	5,200	5.11%
NOVEMBER	103,703	110,777	7,074	6.82%
DECEMBER	104,961	113,440	8,479	8.08%
JANUARY	98,056	105,428	7,372	7.52%
FEBRUARY	92,085	89,853	(-2,232)	-2.42%
YTD TOTAL	500,633	526,526	25,893	5.17%
MARCH	103,381			
APRIL	111,523			
MAY	107,554			
JUNE	97,012			
JULY	104,469			
AUGUST	111,425			
SEPTEMBER	101,107			
TOTAL CROSSING	1,237,104			

**PHARR INTERNATIONAL BRIDGE
CAR CROSSING COMPARISON BY FISCAL YEAR**

F.Y. 2023-2024 F.Y. 2024-2025 GAIN / LOSS INC% / DEC%

OCTOBER	44,769	49,109	4,340	9.69%
NOVEMBER	49,801	54,183	4,382	8.80%
DECEMBER	53,253	60,477	7,224	13.57%
JANUARY	35,975	46,555	10,580	29.41%
FEBRUARY	34,782	40,229	5,447	15.66%
YTD TOTAL	218,580	250,553	31,973	14.63%
MARCH	47,136			
APRIL	48,934			
MAY	47,229			
JUNE	44,106			
JULY	48,430			
AUGUST	53,826			
SEPTEMBER	47,861			
TOTAL CROSSING	556,102			

SOUTHBOUND CAR CROSSINGS COMPARISON FOR THE MONTH OF FEBRUARY F.Y. 2024 - 2025

			GAIN LOSS	% INC. % (DEC.)	DAILY AVERAGE
	FEB. F.Y. 24-25	FEB. F.Y. 23-24			
GATEWAY	83,986	89,945	-5,959	-7%	2,800
VETERANS (LOS TOMATES)	124,194	148,509	-24,315	-16%	4,140
FREE TRADE (LOS INDIOS)	31,489	34,737	-3,248	-9%	1,050
TOTAL BROWNSVILLE	239,669	273,191	-33,522	-12%	7,989
DEL RIO	119,447	136,644	-17,197	-13%	3,982
DONNA	55,809	61,111	-5,302	-8.68%	1,860
EAGLE PASS	210,655	239,558	-28,903	-12%	7,022
YSLETA-ZARAGOZA	252,029	233,545	18,484	8%	8,401
STANTON-LERDO	129,526	136,021	-6,495	-5%	4,318
TOTAL EL PASO	381,555	369,566	11,989	3%	12,719
LAREDO	364,160	385,019	-20,859	-5%	12,139
McALLEN- HIDALGO	191,198	246,071	-54,873	-22%	6,373
ANZALDUAS	104,993	115,144	-10,151	-9%	3,500
TOTAL	296,191	361,215	-65,024	-18%	9,873
PHARR	40,229	34,782	5,447	15.66%	1,341
PROGRESO	33,948	47,884	-13,936	-29.10%	1,132
ROMA	54,030	56,862	-2,832	-4.98%	1,801

**PHARR INTERNATIONAL BRIDGE
NORTHBOUND CAR CROSSING COMPARISON BY FISCAL YEAR**

F.Y. 2023-2024 F.Y. 2024-2025 GAIN / LOSS INC% / DEC%

OCTOBER	35,311	41,181	5,870	16.62%
NOVEMBER	37,578	43,427	5,849	15.56%
DECEMBER	45,033	50,228	5,195	11.54%
JANUARY	35,971	41,526	5,555	15.44%
FEBRUARY	37,625	37,923	298	0.79%
MARCH	41,810			
APRIL	39,903			
MAY	40,567			
JUNE	38,415			
JULY	40,487			
AUGUST	40,773			
SEPTEMBER	38,490			
TOTAL CROSSING	471,963			

**PHARR INTERNATIONAL BRIDGE
TRUCK CROSSING COMPARISON BY FISCAL YEAR**

F.Y. 2023-2024 F.Y. 2024-2025 GAIN / LOSS INC% / DEC%

OCTOBER	57,059	57,919	860	1.51%
NOVEMBER	53,902	56,594	2,692	4.99%
DECEMBER	51,708	52,963	1,255	2.43%
JANUARY	62,081	58,873	(-3,208)	-5.17%
FEBRUARY	57,303	49,624	(-7,679)	-13.40%
YTD TOTAL	282,053	275,973	(-6,080)	-2.16%
MARCH	56,245			
APRIL	62,589			
MAY	60,325			
JUNE	52,906			
JULY	56,039			
AUGUST	57, 599			
SEPTEMBER	53,246			
TOTAL CROSSING	681,002			

SOUTHBOUND TRUCK CROSSINGS COMPARISON FOR THE MONTH OF FEBRUARY F.Y. 2024 – 2025

			GAIN LOSS	% INC. % (DEC.)	DAILY AVERAGE
	FEB. F.Y. 24-25	FEB. F.Y. 23-24			
ANZALDUAS (Empty only)	3,623	6,071	-2,448	-40%	121
VETERANS (LOS TOMATES)	19,263	19,408	-145	-1%	642
FREE TRADE (LOS INDIOS)	3,626	1,376	2,250	164%	121
TOTAL BROWNSVILLE	22,889	20,784	2,105	10%	763
DEL RIO	5,489	5,943	-454	-8%	183
DONNA	147				
EAGLE PASS	24,766	18,178	6,588	36%	826
YSLETA-ZARAGOZA-EL PASO	50,484	48,944	1,540	3%	1,683
LAREDO	231,842	239,547	-7,705	-3%	7,728
PHARR	49,624	57,303	-7,679	-13%	1,654
PROGRESO	4,360	6,153	-1,793	-29%	145
ROMA	750	743	7	1%	25

**PHARR INTERNATIONAL BRIDGE
NORTHBOUND TRUCK CROSSINGS (FULL, EMPTY & AG.)**

	F.Y. 2023- 2024	F.Y. 2024- 2025	GAIN / LOSS	INC% / DEC%	FULL TRUCKS	EMPTY	AG TRUCKS	NARP NO INSP.
OCTOBER	58,427	63,509	5,082	8.70%	41,202	22,307	16,756	8,875
NOVEMBER	57,049	61,144	4,095	7.18%	40,995	20,189	18,472	9,848
DECEMBER	53,437	56,425	2,988	5.59%	38,124	18,301	19,275	11,253
JANUARY	59,331	62,953	3,622	6.10%	44,435	18,518	22,636	13,431
FEBRUARY	57,446	49,863	(-7,583)	-13.20%	36,830	13,033	18,449	10,787
MARCH	58,119							
APRIL	63,383							
MAY	62,212							
JUNE	55,684							
JULY	59,822							
AUGUST	61,969							
SEPTEMBER	58,907							
TOTAL CROSSING	705,786							

Agriculture trucks at the Pharr International Bridge totaled **18,449** crossings for the month of February representing a **37%** of the imports from Mexico.

Agriculture trucks at the Pharr International Bridge Import Lot showed a decrease of **(-1,820)** trucks or **-8.98%** over the same month in F.Y. 2023-2024.

**PHARR INTERNATIONAL BRIDGE
NORTHBOUND & SOUTHBOUND
TRUCK CROSSING COMPARISON BY FISCAL YEAR**

	F.Y. 2023-2024	F.Y. 2024-2025	GAIN / LOSS	INC% / DEC%
OCTOBER	115,486	121,428	5,942	5.15%
NOVEMBER	110,951	117,738	6,787	6.12%
DECEMBER	105,145	109,388	4,243	4.04%
JANUARY	121,412	121,826	414	0.34%
FEBRUARY	114,749	99,487	(-15,262)	-13.30%
MARCH	114,364			
APRIL	125,972			
MAY	122,537			
JUNE	108,590			
JULY	115,861			
AUGUST	119,568			
SEPTEMBER	112,153			
TOTAL CROSSING	1,386,788			

**PHARR INTERNATIONAL BRIDGE
F.Y. 2024-2025 CROSSINGS COMPARISON BY AXLE**

	CARS	2X TRUCKS	3X TRUCKS	4X TRUCKS	5X TRUCKS	6X TRUCKS	MOBILE HOMES	WIDE LOAD	SPEC. CROSS	MONTH TOTAL
OCTOBER	49,109	2,989	5,873	964	42,619	250	1	157	5,066	107,028
NOVEMBER	54,183	2,620	6,047	954	41,653	174	12	136	4,998	110,777
DECEMBER	60,477	2,443	5,492	782	38,814	159	7	132	5,134	113,440
JANUARY	46,555	2,637	5,108	833	45,260	184	1	115	4,735	105,428
FEBRUARY	40,229	2,166	3,985	683	38,250	186	1	104	4,249	89,853
MARCH										
APRIL										
MAY										
JUNE										
JULY										
AUGUST										
SEPTEMBER										
TOTAL CROSSING										

**TOTAL PERCENTAGE FOR CARS AND TRUCKS FOR THE MONTH OF
FEBRUARY F.Y. 2024-2025.**

- 1X CARS 45%
- 2X TRUCKS 2%
- 3X TRUCKS 4%
- 4X TRUCKS 1%
- 5X TRUCKS 43%
- 6X TRUCKS 0.2%

**PHARR INTERNATIONAL BRIDGE
REVENUE COMPARISON BY FISCAL YEAR**

	F.Y. 2023-2024	F.Y. 2024-2025	GAIN / LOSS	INC% / DEC%
OCTOBER	\$ 1,396,136	\$ 1,709,722	\$ 313,586	22.46%
NOVEMBER	\$ 1,431,520	\$ 1,815,436	\$ 383,916	26.82%
DECEMBER	\$ 1,545,696	\$ 1,758,294	\$ 212,598	13.75%
JANUARY	\$ 1,795,097	\$ 1,762,476	(\$32,620)	-1.82%
FEBRUARY	\$ 1,662,818	\$ 1,528,157	(\$ 134,661)	-8.10%
YTD TOTAL	\$ 7,831,269	\$ 8,574,088	\$ 742,818	9.49%
MARCH	\$ 1,720,767			
APRIL	\$ 1,935,889			
MAY	\$ 2,016,526			
JUNE	\$ 1,625,040			
JULY	\$ 1,778,230			
AUGUST	\$ 1,839,885			
SEPTEMBER	\$1,682,709			
TOTAL CROSSING	\$ 20,430,319			



AGENDA MEMORANDUM



BOARD: Pharr International Toll Bridge Board

AGENDA ITEM #: 2.B.

DATE SUBMITTED: March 14, 2025

MEETING DATE: March 19, 2025

FROM: Vanessa Guzman, Administrative Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Finance Report for February 2025.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

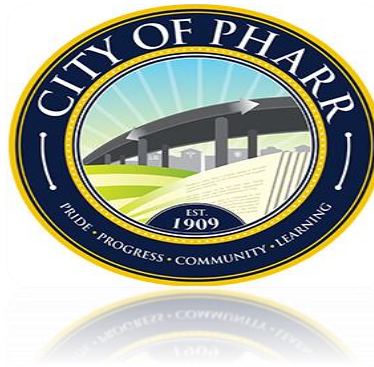
Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 3/14/2025



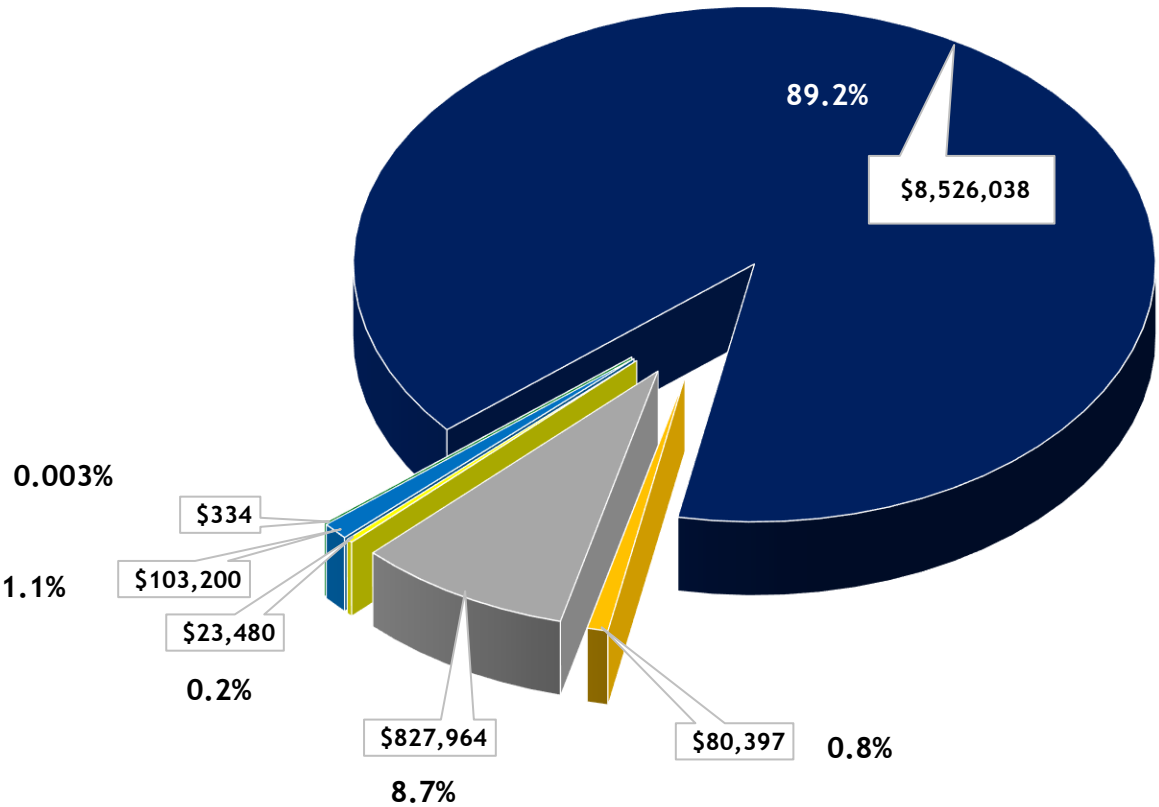
PHARR INTERNATIONAL BRIDGE

Financial Report
February - FY 24/25



Bridge Revenues

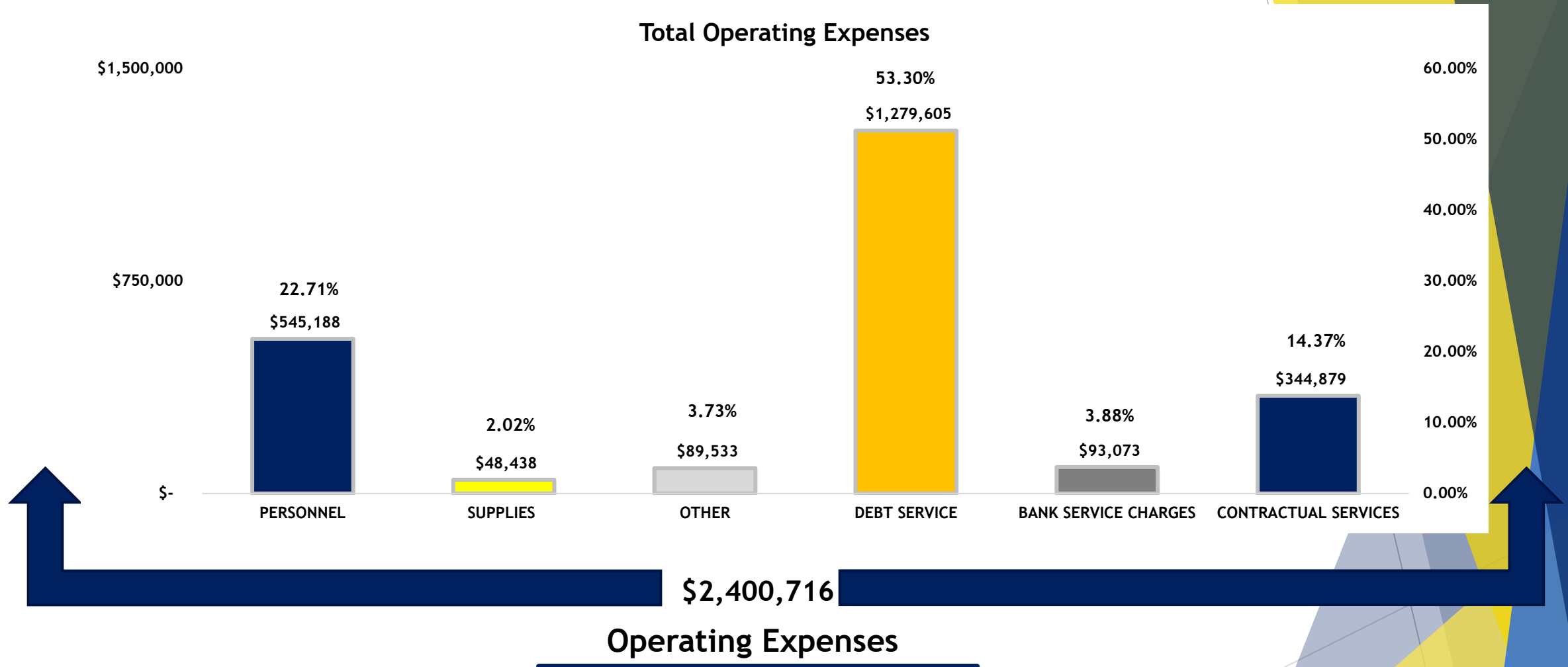
- Toll Fees
- Credit Card - Surcharge
- Interest from Bond Proceeds
- Peso Exchange Rate Income
- Rental Income
- Other



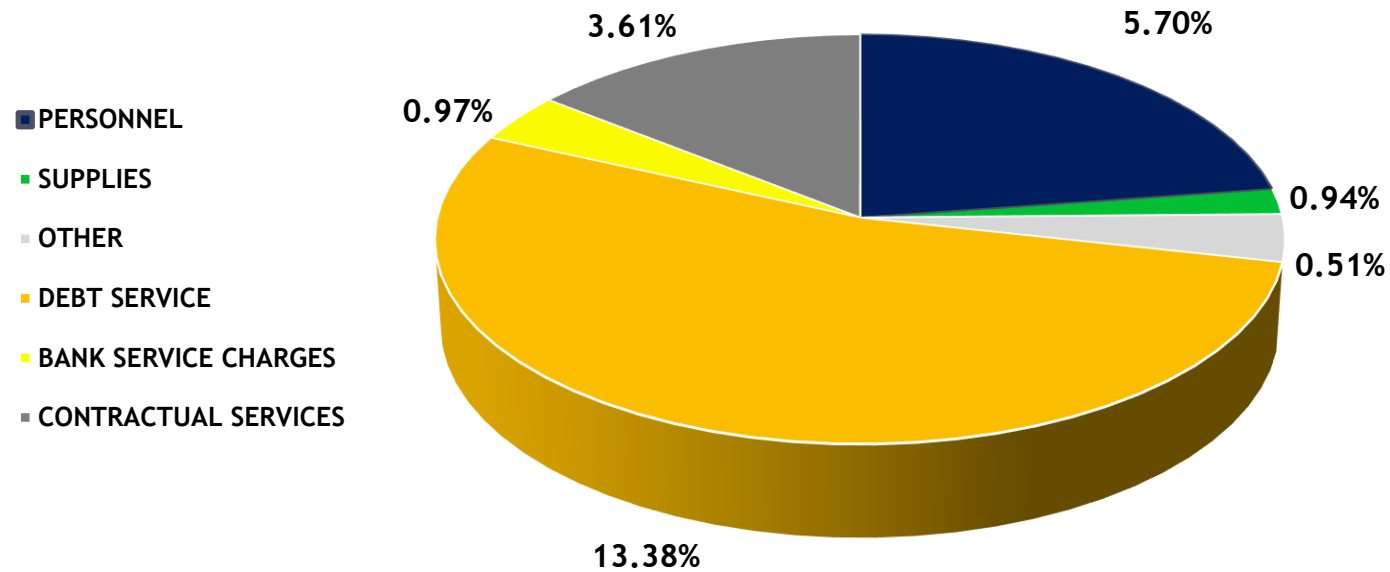
\$9,561,413

Total Revenues

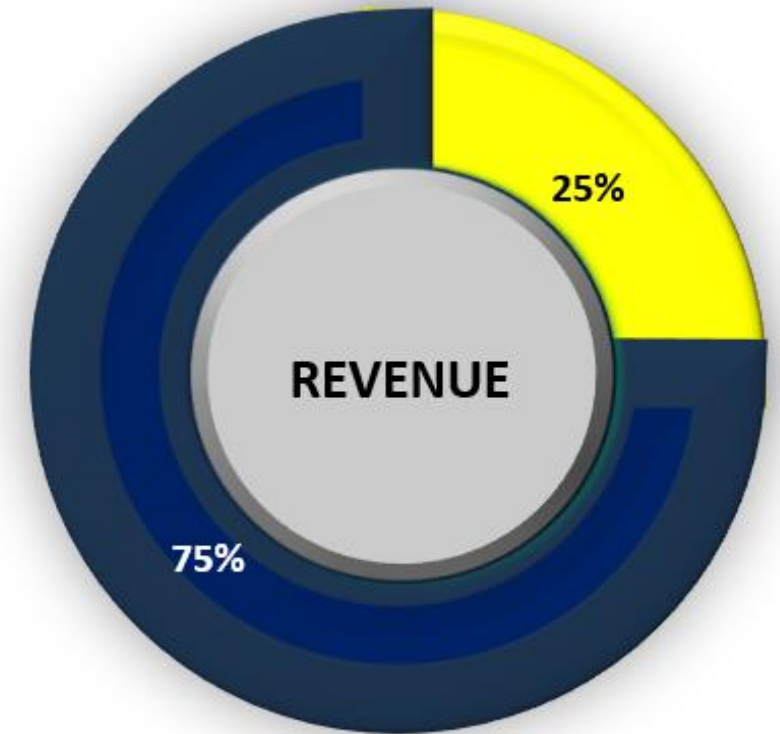




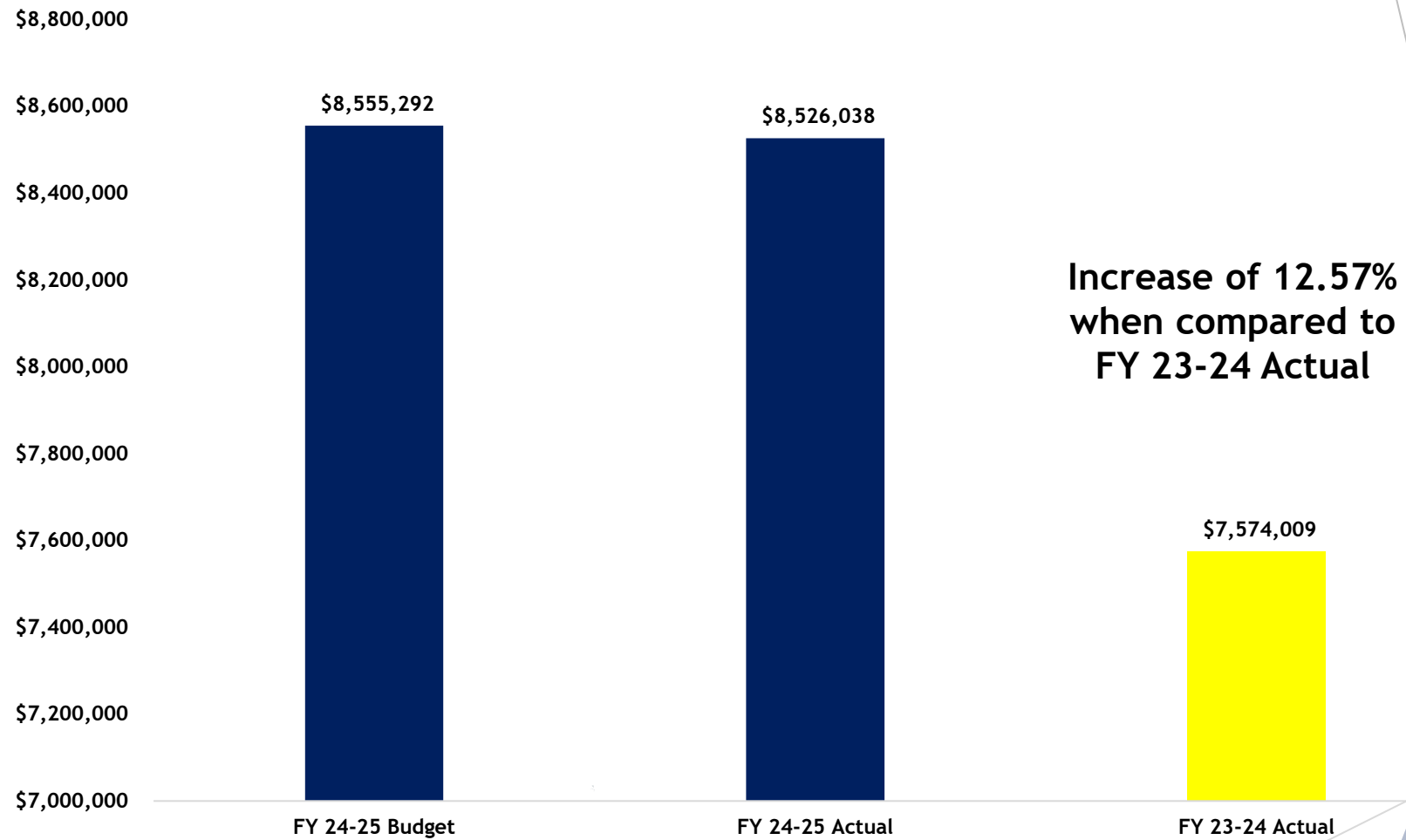
Operating Expenses As A Percentage of Revenues



REVENUES OVER EXPENSES

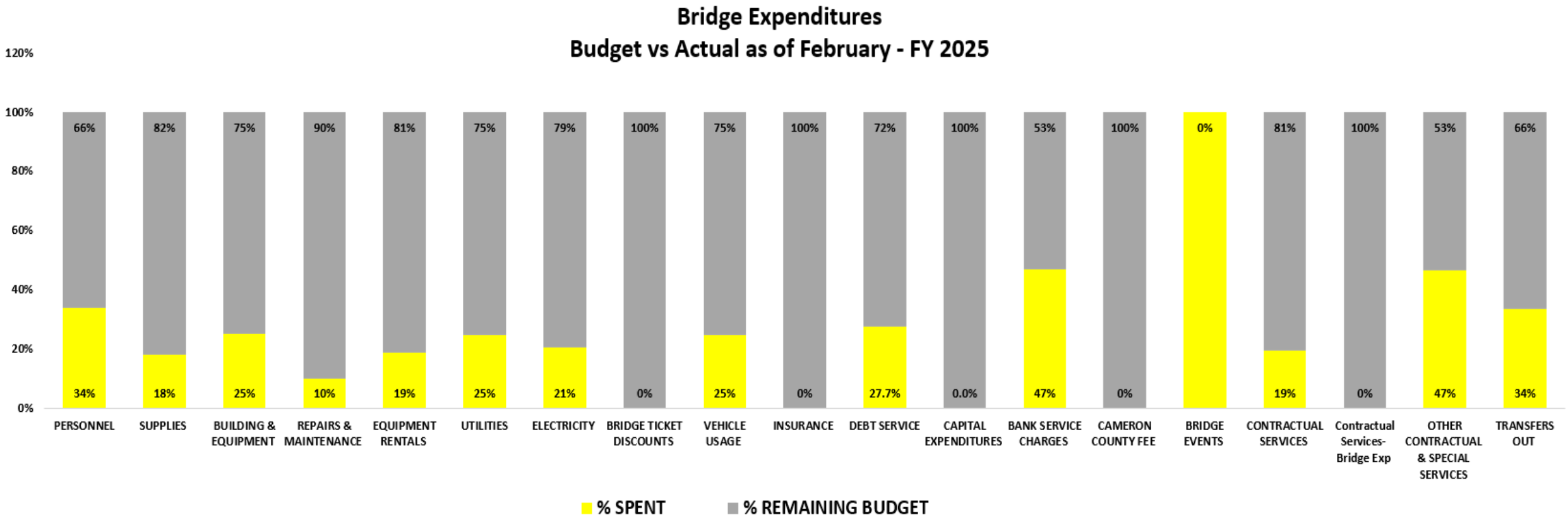


Toll Collections

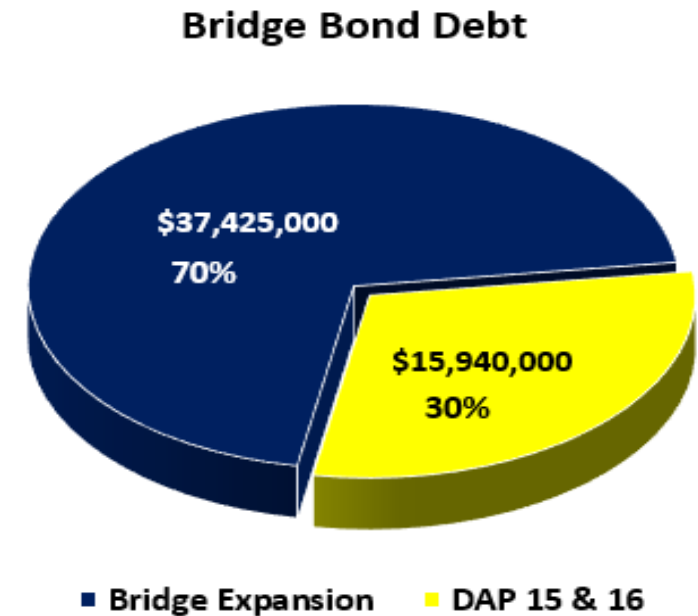


February - FY 2025
Budget Benchmark: <or=42%

Actual Spent: <21%



Fiscal Year	Principal	Interest	Total Debt Service
2021	\$ -	\$ -	\$ -
2022	\$ 545,000	\$ 2,368,673	\$ 2,913,673
2023	\$ 505,000	\$ 2,311,550	\$ 2,816,550
2024	\$ 1,925,000	\$ 2,286,300	\$ 4,211,300
2025	\$ 2,005,000	\$ 2,204,000	\$ 4,209,000
2026	\$ 2,095,000	\$ 2,118,250	\$ 4,213,250
2027	\$ 2,180,000	\$ 2,028,600	\$ 4,208,600
2028	\$ 2,295,000	\$ 1,919,600	\$ 4,214,600
2029	\$ 2,405,000	\$ 1,804,850	\$ 4,209,850
2030	\$ 2,530,000	\$ 1,684,600	\$ 4,214,600
2031	\$ 2,655,000	\$ 1,558,100	\$ 4,213,100
2032	\$ 2,785,000	\$ 1,425,350	\$ 4,210,350
2033	\$ 2,925,000	\$ 1,286,100	\$ 4,211,100
2034	\$ 3,070,000	\$ 1,139,850	\$ 4,209,850
2035	\$ 3,205,000	\$ 1,008,450	\$ 4,213,450
2036	\$ 3,340,000	\$ 871,200	\$ 4,211,200
2037	\$ 3,485,000	\$ 728,100	\$ 4,213,100
2038	\$ 3,635,000	\$ 578,700	\$ 4,213,700
2039	\$ 3,790,000	\$ 422,800	\$ 4,212,800
2040	\$ 3,925,000	\$ 287,100	\$ 4,212,100
2041	\$ 4,065,000	\$ 146,250	\$ 4,211,250
Total	\$ 53,365,000	\$ 28,178,423	\$ 81,543,423

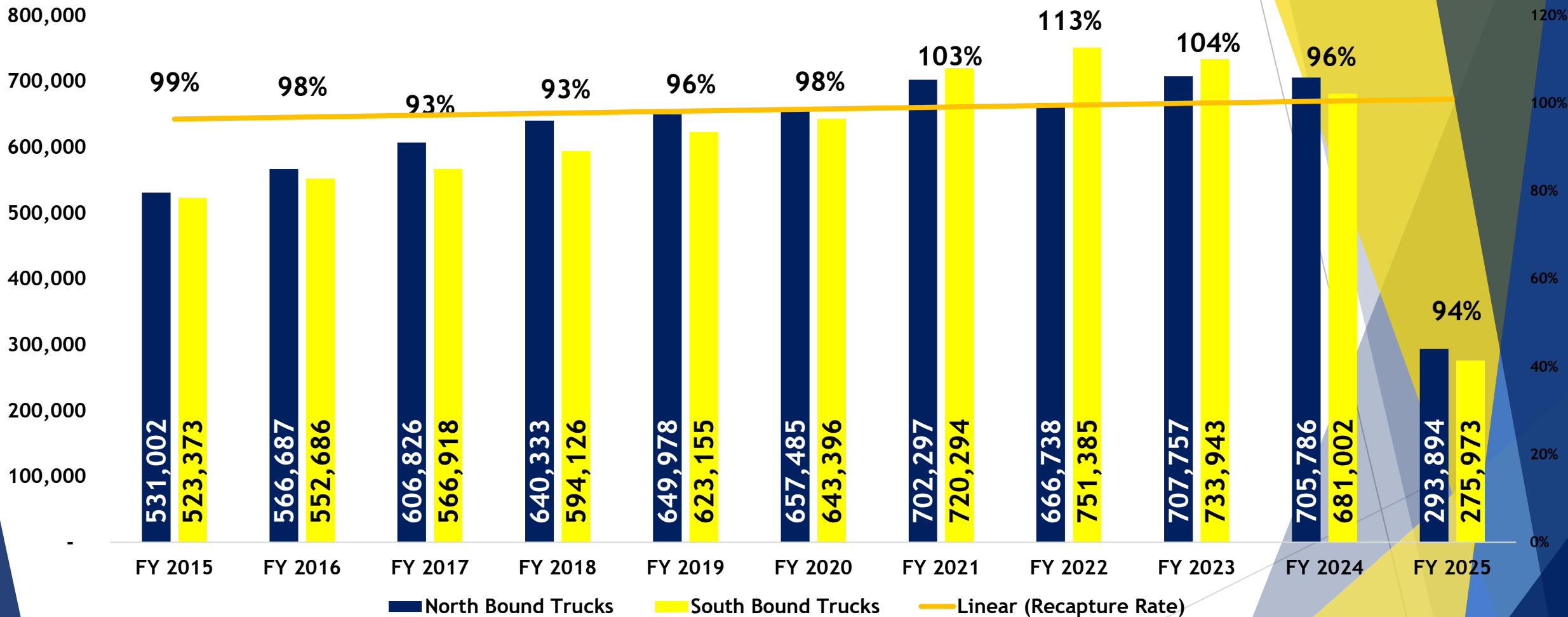


PHARR INTERNATIONAL BRIDGE

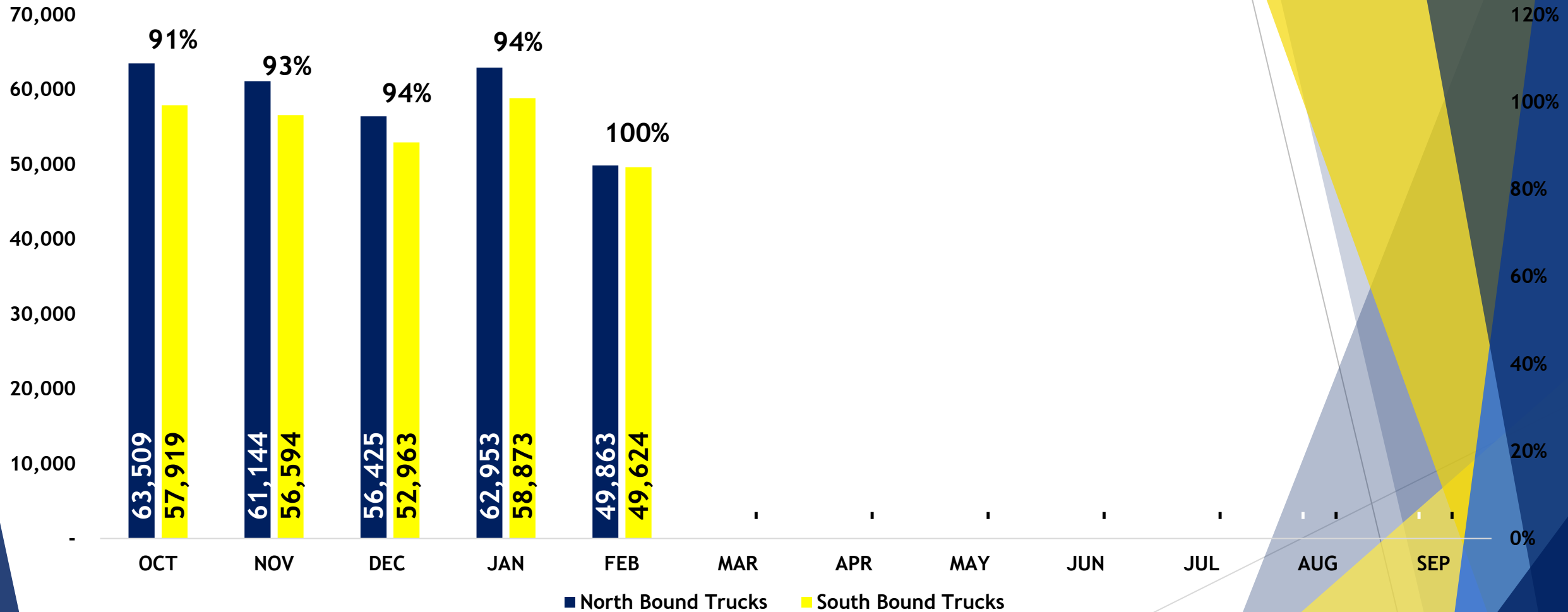
**Southbound Recapture Rate
February - FY 2025**



Historical Southbound Recapture Rate



YTD Southbound Recapture Rate



QUESTIONS



THANK YOU





AGENDA MEMORANDUM



BOARD: Pharr International Toll Bridge Board

AGENDA ITEM #: 2.C.

DATE SUBMITTED: March 14, 2025

MEETING DATE: March 19, 2025

FROM: Vanessa Guzman, Administrative Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Engineer's Report.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 3/14/2025



Report on Capital Improvement Project Activity

Pharr-Reynosa International Bridge

March 2025

Assistant City Engineer – Jose Reyes, P.E.
Wednesday, March 19, 2025



Pharr
Engineering



BRIDGE BOARD MEETING

Engineer: Halff Associates, Inc.

Contractor: TBD

CM: Brownstone Consultants, LLC

Status:

- Bid Opening for re-bid on Thur., June 20, 2024.
- Bid Analysis and recommendation sent to TxDOT for concurrence on Fri. July 05, 2024
- Received concurrence from TxDOT on Aug. 22, 2024.
- Awarded project at City Commission on Tue. Sept. 03, 2024.
- Pre-Construction Meeting was held on October 23, 2024.
- GSA vetting/clearance obtained
- GSA license agreement obtained
- Submittals are being submitted
- Mobilization phase

Next Steps:

- Construction ongoing

Start Contract Time: November 04, 2024

Contract Time: 425 standard workweek days (22 mo.)

Time to Date (02/25/25): 81 (19.1%)

End Contract Time: July 17, 2026

Contract Amount: \$45,253,972.12

Total Paid to Date (1-3): \$2,285,816.90 (5.1%) #3 received 03/13/25

Month	Total Amount Paid to Date (%)	Total Time to Date (%)
November 2024	1.0	3.5
December 2024	1.7	8.7
January 2025	5.1	14.1
February 2025	*	19.1
March 2025	*	23.8



Dock Expansion Phase I, II & Ag Lab (DAP FY 16)



Daily Activity Report **03-12-2025** –Site Work. . The contractor continued grading and compacting the existing subgrade for the dock and cold storage foundation. The contractor also removed about 42 linear feet of RCP that was in conflict with the building foundation. Proof rolling was performed and observed by the testing company

Daily Activity Report **03-12-2025** – Demolition. The contractor demolished and removed approximately 50 cubic yards of the existing concrete pavement for the placement of RCP lines for the storm water system.



Dock Expansion Phase I, II & Ag Lab (DAP FY 16)



Pharr
Engineering



DESIGN

Engineer: Structural Engineering Associates, Inc. (SEA)

CM: Brownstone Consultants, LLC

Contractor: IOC Company, LLC

Status:

- Project is under construction.
- OSB easements have been finalized.
- HCID No. 2 Agreement and Temporary Construction Permit were executed

Next Steps:

- Light & OSB easements underway
- Construction ongoing

Start Contract Time: August 05, 2024

Contract Time: 480 calendar days + 30 (int'l span, 2/25/25)

Time to Date (2/25/25): 204 calendar days (40%)

End Contract Time: December 28, 2025

Contract Amount: \$47,601,706.75

Change Orders: -\$824,457.60 (OSB, 2/25/25)

Revised Contract: \$46,777,249.15

Total Paid to Date (1-6): \$11,013,207.67 (23.14%)

Month	Total Amount Paid to Date (%)	Total Time to Date (%)
August '24	5.63	4.17
September '24	6.92	10.63
October '24	9.98	16.88
November '24	15.83	23.33
December '24	20.02	29.58
January '25	23.14	36.04
February '25	Under Review (~28.92)	40.00
March '25	*	45.49*

International Bridge Expansion



Pharr
Engineering



DESIGN

Ongoing Work

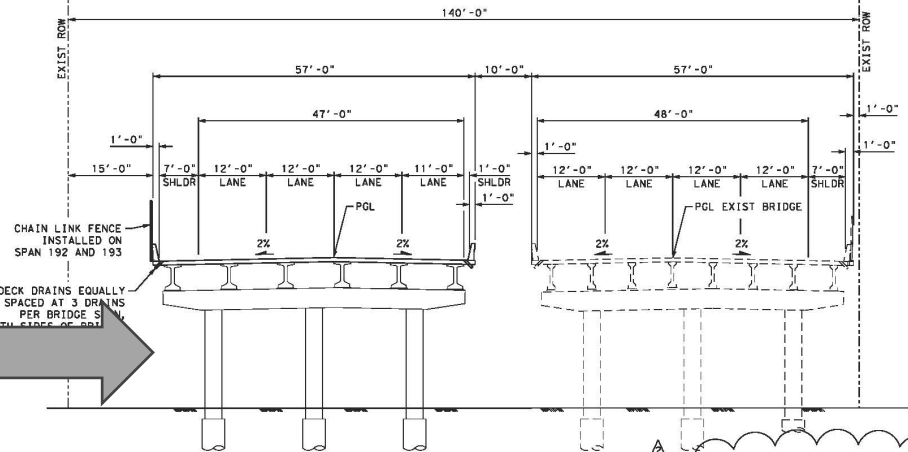
Columns Completed

36 (10.3%)

57 (16.2%)

...

179 (57%)



PROPOSED TYPICAL SECTION

N.T.S.
(SHOWING 3 COLUMN BENTS)
FROM BEGIN PROJECT TO STA 74+35
FROM STA 83+95 TO STA 100+50
FROM STA 100+50 TO STA 115+92*
FROM STA 125+44 TO STA 172+00

* NOTES:
1. UNITED STATES PORTION OF THE
BRIDGE BEGINS AT STA 100+50
2. LIMITS OF BIDDING FOR THIS
CONTRACT BEGIN AT STA 100+87.66
(E OF BENT 105)

Ongoing Work

Drilled Shafts
(Foundations) Completed

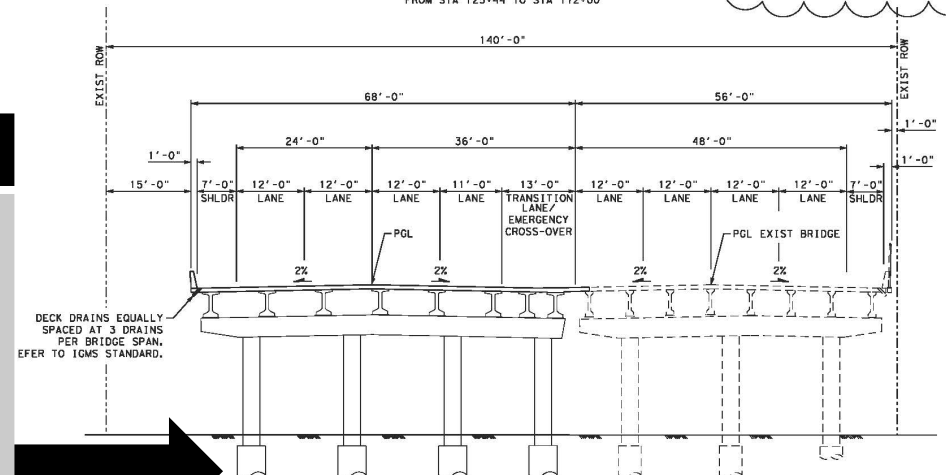
36 (10.3%)

82 (23.4%)

105 (29.9%)

...

216 (63%)



PROPOSED TYPICAL SECTION

N.T.S.
FROM STA 74+35 TO 83+95
FROM STA 115+92 TO 125+44

International Bridge Expansion



Pharr
Engineering



DESIGN



02-11-2025 – On south side of project site,
looking north.

International Bridge Expansion



Pharr
Engineering



DESIGN

Engineer: Javier Hinojosa Engineering

Contractor: TBD

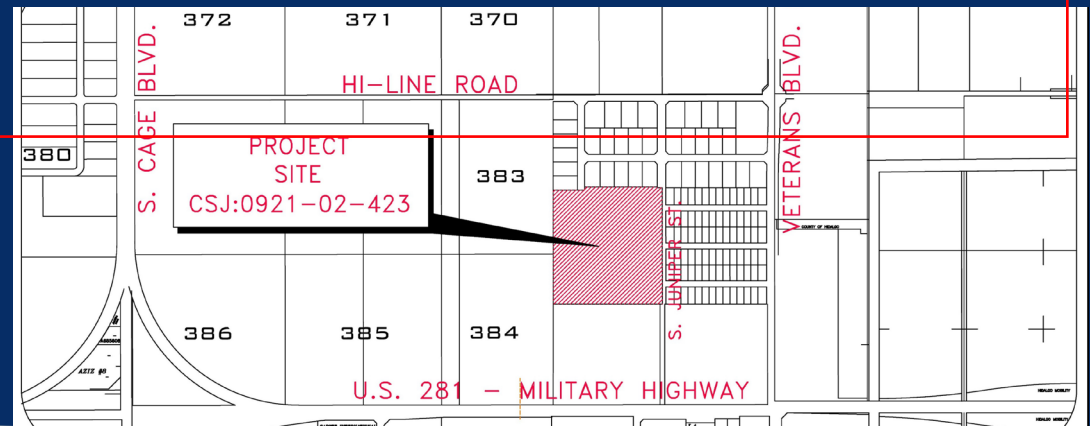
Status:

- Bid opening was on Thur., May 30, 2024, and a total of six (6) bids were received.
- A bid analysis was completed and recommendation to Award to the Lowest Responsive and Responsible Bidder was sent to TxDOT on Thu. July 11, 2024.
- TxDOT concurrence was received on Fri., August 16, 2024.
- City Commission awarded the project on Tue. Sept. 03. 2024 (second low bid)
- TxDOT response was received on Friday, January 10, 2025.
- City Commission approved to reject bids and re-advertise on Mon. February 03, 2025
- Re-submittal of bidding documents to TxDOT was made on Thursday, March 13, 2025.

Next Steps:

- Bid Opening: April/May 2025

Start Construction: June 2025



Commercial Vehicle Parking Area



Pharr
Engineering



DESIGN

WE ARE

**TEAM
PHARR**



Pharr
Engineering



END



AGENDA MEMORANDUM



BOARD: Pharr International Toll Bridge Board

AGENDA ITEM #: 2.D.

DATE SUBMITTED: March 14, 2025

MEETING DATE: March 19, 2025

FROM: Vanessa Guzman, Administrative Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Director's Report.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 3/14/2025



AGENDA MEMORANDUM



BOARD: Pharr International Toll Bridge Board

AGENDA ITEM #: 3.A.

DATE SUBMITTED: March 14, 2025

MEETING DATE: March 19, 2025

FROM: Vanessa Guzman, Administrative Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Approval of Minutes for February 19, 2025 - Regular Called Meeting.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 3/14/2025

**MINUTES
TOLL BRIDGE BOARD
REGULAR MEETING
WEDNESDAY, FEBRUARY 19, 2025
118 S. CAGE BLVD. 2ND FLOOR**

The Toll Bridge Board met in a regular meeting on Wednesday, February 19, 2025, and following is the record of attendance.

MEMBERS PRESENT: Edgar Delgadillo, Chairman
Adalberto Campero, Secretary
Lazaro Beas, Member

MEMBERS ABSENT: Tony Martinez, Vice-Chairman
Roberto Garza, Member

**EX-OFFICIO MEMBERS
PRESENT:** None

**EX-OFFICIO MEMBERS
ABSENT:** Mayor Ambrosio Hernandez
Mayor Pro-Tem Daniel Chavez

STAFF PRESENT: Luis Bazan, Bridge Director
Vanessa Guzman, Marketing Coordinator
Cleo Salinas, Office Manager
Freddy Flores, Trade Liaison
Oscar Duenas, Intl' Business Development Manager

OTHERS PRESENT: Cynthia Garza, Asst. City Manager
Hilda Pedraza, Asst. City Manager
Jamison Merrick, Finance Director
Maria Rangel, City Engineer
Ricardo Rodriguez, City Attorney
Ezequiel Ordonez, Bridge México Liaison
Eddie Gutierrez, Financial Consultant
Felix Lopez, CBP
Elmer Martinez, CBP
Hollis Rutledge, Governmental Affairs

ITEM 1. CALL TO ORDER

A) ROLL CALL AND POSSIBLE ACTION ON THE EXCUSING OF ANY ABSENT MEMBER

Chairman Delgadillo called the meeting to order at 12:00 p.m. Roll call established a quorum.

Secretary Campero moved to excuse absent members. Board Member Beas seconded the motion and when put to a vote, it carried unanimously.

B) PLEDGE OF ALLEGIANCE/INVOCATION

Luis Bazan, Bridge Director, led in the pledge of allegiance and said the invocation.

ITEM 2. DIRECTOR'S ADMINISTRATIVE REPORT

A) CROSSING AND REVENUES REPORT FOR JANUARY 2025

Luis Bazan, Bridge Director introduced the item.

Luis Bazan, Bridge Director, went over the total crossings and revenues report for the month of January 2025. He reported total crossings for the month of January were 105,428, which was an increase of 7,372 vehicles or 7.52% compared to last year. Mr. Bazan further reported total car crossings for the month of January were 46,555, which was an increase of 10,580 cars or 29.41%. He also reported northbound car crossings for the month of January 2025 were 41,526, which was an increase of 5,555 cars or 15.44% and went over car crossing comparisons from other bridges for the month of January 2025.

Luis Bazan, Bridge Director, reported on the total truck crossings for the month of January 2025. He stated crossings were 58,873, which was a decrease of -3,208 trucks or -5.17% increase and went over truck crossings comparisons from other bridges for the month of January 2025.

Luis Bazan, Bridge Director, also reported northbound crossings for the month of January 2025 were 62,953, which was an increase of 3,622 trucks or 6.10% increase and stated the agriculture for the month of January 2025 had 22,636 trucks, which represents 36% of all imports from Mexico to the U.S. He further reported a combination of northbound and southbound truck crossings for the month of January 2025 were 121,826, which was an increase of 414 or 0.34%.

Luis Bazan, Bridge Director, went over the crossing comparisons by axle for the month of January 2025. He stated cars were 46,555, 2X trucks were 2,637, 3X trucks were 5,108, 4X trucks were 833, 5X trucks were 45,260, 6X trucks were 184, mobile homes were 1, and wide loads were 115. He stated special crossings were 4,735 and the total combination for the month of January was 105,428.

Lastly, Luis Bazan, Bridge Director, reported on total revenues collected for the month of January 2025. He reported total revenues collected for the month were \$1,762,476, which showed a decrease of -\$32,620 or -1.82% in revenues.

B) FINANCE REPORT FOR JANUARY 2025

Luis Bazan, Bridge Director introduced the item.

Luis Bazan, Bridge Director, called upon Eddie Gutierrez, Bridge Financial Consultant, for January 2025 finance report.

Eddie Gutierrez, Bridge Financial Consultant with Blue Stone Capital Solutions, briefly reported on the expenditures and revenues year- to- date for the bridge.

C) ENGINEER'S REPORT

Luis Bazan, Bridge Director introduced the item.

Luis Bazan, Bridge Director, stated Maria Rangel, City Engineer, was present and questions on projects could be entertained at this time.

Maria Rangel, City Engineer, reported on DAP FY16 project. She stated they were seventy-one (71) days into the contract time and reported on the continued excavation to the building foundation and hauling-off excess dirt from the site, as well as continued excavation activities for the detention pond located on the south side of the project.

Maria Rangel, City Engineer, reported on the 2nd Span Project. She stated they were two hundred four (204) calendar days into the contract and had paid out approximately 21% of the contract. She stated the drilled shafts were 52% complete and the columns were 44% complete.

Lastly, Maria Rangel, City Engineer, reported on the Commercial Vehicle Parking Area. She stated the City Commission at the meeting on February the 3rd approved to reject the bids and re-advertise the project. She added that bid opening were tentatively scheduled for April 2025 with construction starting in June 2025.

Discussion ensued in the engineer's report.

D) DIRECTOR'S REPORT

Luis Bazan, Bridge Director introduced the item.

Luis Bazan, Bridge Director, reported on BridgeConnect. He stated they would be having a BridgeConnect Trade Session on Automated Commercial Environment (ACE) & Customs-Trade Partnership Against Terrorism (C-TPAT) Updates and already

had two hundred (200) people registered to attend. He added that he encouraged anyone who wanted to learn more on these programs to attend and that it would take place on Thursday, February 20, 2025 from 10:00 am to 12:00 pm at the Development & Research Center in South Pharr.

At this time, Chairman Delgadillo stated they would deviate from the agenda and go into closed session. There was no objection.

ITEM 4. CLOSED SESSION: IN ACCORDANCE WITH CHAPTER 551 OF THE TEXAS GOV'T. CODE, THE BOARD HEREBY GIVES NOTICE THAT IT MAY MEET IN A CLOSED (NON-PUBLIC) EXECUTIVE SESSION TO DISCUSS THE ITEMS LISTED ON THE PUBLIC PORTION OF THE MEETING AGENDA IN ACCORDANCE WITH THE FOLLOWING BELOW

The time being 12:22 p.m., Chairman Delgadillo stated the Bridge Board would be entering into closed session in accordance with Chapter 551 of the Texas Govt. Code to discuss agenda items listed in the public portion of the agenda and Pursuant to Sections 551.071, 551.072, 551.074, 551.076, 551.084 and 551.087.

ITEM 5. RECONVENE

The time being 12:56 p.m., Chairman Delgadillo stated the Bridge Board would be resuming the open meeting.

ITEM 3. ADMINISTRATIVE

A) APPROVAL OF MINUTES FOR JANUARY 22, 2025 – REGULAR CALLED MEETING

Chairman Delgadillo introduced the item.

Board Member Beas **moved** to approve. Secretary Campero seconded the motion and when put to a vote, it carried unanimously.

B) DISCUSSION AND ACTION, IF ANY, ON PROPOSED TOLL FEE INCREASE FOR SALVAGE VEHICLES.

Chairman Delgadillo introduced the item.

Board Member Beas **moved** to approve as discussed in executive session. Secretary Campero seconded the motion and when put to a vote, it carried unanimously.

C) DISCUSSION AND ACTION, IF ANY, ON PROPOSED TOLL FEE INCREASE FOR COMMERCIAL HAZMAT AND TANKER TRUCKS.

Chairman Delgadillo introduced the item.

Board Member Beas **moved** to table the item. Secretary Campero seconded the motion and when put to a vote, it carried unanimously.

ITEM 6. ADJOURNMENT

There being no other business to come before the board, Board Member Beas **moved** to adjourn. Secretary Campero seconded the motion and when put to a vote, it carried unanimously. Meeting adjourned at 12:57 p.m.

APPROVED AS SUBMITTED:

EDGAR DELGADILLO, CHAIRMAN

ATTEST:

ADALBERTO CAMPERO, SECRETARY

**STATE OF TEXAS
COUNTY OF HIDALGO
CITY OF PHARR**

ON THE 19TH DAY OF FEBRUARY 2025, the Toll Bridge Board convened in a Regular Meeting at the Pharr International Bridge, the meeting being open to the public and notice of said meeting, giving the date, place and subject thereof, having been posted to the public and notice of said meeting, given in accordance to Chapter 551, of the Texas Government Code, (Open Meetings Act) and their being present a quorum, **I, VANESSA GUZMAN, BRIDGE MARKETING COORDINATOR**, of the City of Pharr, Texas, certify that this is a true and correct copy of the minutes.

VANESSA GUZMAN, BRIDGE
MARKETING COORDINATOR

DATE APPROVED: _____



AGENDA MEMORANDUM



BOARD: Pharr International Toll Bridge Board

AGENDA ITEM #: 3.B.

DATE SUBMITTED: March 14, 2025

MEETING DATE: March 19, 2025

FROM: Vanessa Guzman, Administrative Assistant

DEPARTMENT: Bridge

DIRECTOR:

Agenda Item: Discussion and action, if any, on NASCO 2025 Continental Reunion Sponsorship in the amount of \$2,500.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 3/14/2025



NASCO 2025 CONTINENTAL REUNION FORT WORTH

WELCOME | BIENVENIDOS | BIENVENUE

April 2-4, 2025 | Renaissance Worthington Hotel | Fort Worth, Texas

Be part of the conversation shaping North America's future! We're excited to invite you to the 2025 NASCO Continental Reunion in Fort Worth, Texas, where business and political leaders from the U.S., Canada, and Mexico will gather to discuss strategies for stronger cross-border partnerships and economic growth.

The NASCO "Continental Reunion" stands out as a one-of-a-kind event, rotating annually between Canada, the United States, and Mexico, uniting top political and business leaders from all three nations. This dynamic gathering sparks powerful conversations on key challenges and groundbreaking opportunities for deeper collaboration, economic growth, and cross-border partnerships—while delivering bold insights into the evolving landscape of trade and transportation across North America.

Did You Know?

- #1 Fastest growing region in the United States (4th largest)
- North Texas grows by 1 person every 3.3 minutes
- DFW International airport is the 3rd busiest airport in the world
- Two of the nation's top 20 cargo airports (Alliance/Perot Field & DFW)
- 7th largest export market in the United States
- U.S. headquarters to 35% of Mexican companies

For more details and to register visit:

nasconetwork.com/2025-nasco-continental-reunion/

nasconetwork.com



2025 HOST PARTNERS





NASCO Continental Reunion Sponsorship Opportunities

NASCO is the leading organization focused on the competitiveness of the North American supply chain, workforce and energy independence.

Host Community Sponsor

- Exposure to highly targeted, influential North American audience
- Visibility and logo branding as host sponsor
- Opportunity to host a memorable “experience” during the event (i.e. reception, dinner)
- Thought Leadership via general session, keynote, moderator speaking opportunities
- Receive VIP tables during event program and meals for your clients/local leadership
- (8) Eight conference registrations (including meals, receptions and activities)
- Full-page Ad in official Conference Program
- Exhibit table to be displayed throughout the conference
- Recognition as sponsor throughout the event on program, signage, and media
- Sponsor logo on Web site, including hyperlink for one year

Package 1 - \$15,000 USD

- Choice of visibility options such as luncheon sponsor or evening dinner sponsor
- Sponsor to provide welcoming remarks from podium during event or act as moderator
- Sponsor can host VIP tables during event program and meals
- (5) Five conference registrations (including meals, receptions and activities)
- Full-page Ad in official Conference Program
- Patron Level Membership in NASCO for one year (valued at \$2,500)
- Exhibit table to be displayed throughout the conference
- Recognition as sponsor throughout the event on program, signage, and media
- Sponsor logo on Web site, including hyperlink for one year

Package 2 - \$10,000 USD

- Sponsor to provide welcoming remarks from podium during event or introduce keynote
- Sponsor can host VIP tables during event program and meals
- (4) Four conference registrations (including meals, receptions and activities)
- Half-page Ad in official Conference Program
- Patron Level Membership in NASCO for one year (valued at \$2,500)
- Exhibit table to be displayed throughout the conference
- Sponsor logo on Web site, including hyperlink for one year
- Recognition as sponsor throughout the event on program, signage, and media

NASCO is the leading organization focused on the competitiveness of the North American supply chain, workforce and energy independence.

Package 3 - \$5,000 USD

- Choice of visibility options such as WIFI sponsor, coffee break sponsor, participants list, registration desk branding or logo included in registration confirmation
- **(3) Three conference registrations (including meals, receptions and activities)**
- Sponsor logo included on conference program, signage & media
- Special thanks in official conference program
- Sponsor logo on Web site, including hyperlink for one year

Package 4 - \$2,500 USD

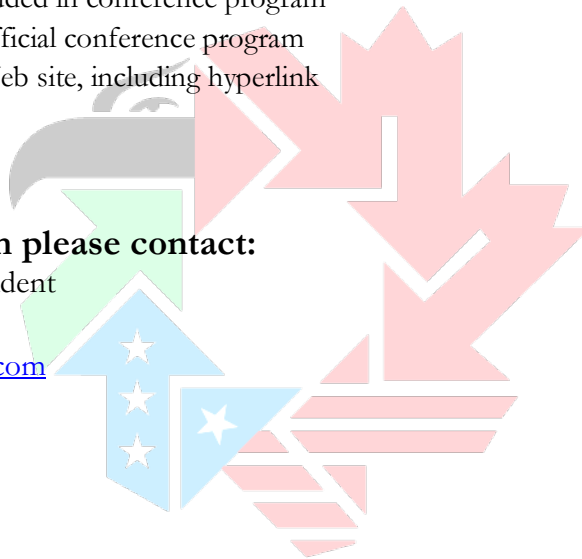
- **(2) Two conference registrations (including meals, receptions and activities)**
- Sponsor name included in conference program
- Special thanks in official conference program
- Sponsor logo on Web site, including hyperlink

For more information please contact:

Rachel Connell, Vice President

T: 972.913.4646

E: rachel@nasconetwork.com



NASCO is the leading organization focused on the competitiveness of the North American supply chain, workforce and energy independence.



NASCO CONTINENTAL REUNION
Renaissance Worthington Hotel
Fort Worth, Texas
April 2-4, 2025

Wednesday, April 2, 2025

- 10:00 – 3:00 P.M. **NASCO Board of Directors Meeting**
Hosted by BNSF Railway (by invitation only)
- AllianceTexas Tour** *(priority to BOD & sponsors)*
- 4:30 – 5:30 P.M. **Registration Desk Open**
Stop by, check-in and get your name badge!
- 5:30 – 7:30 P.M. ***Hearts & Stars Aligned:***
A North American Celebration of Unity and Friendship
A rooftop Welcome Reception at the Worthington Hotel

Thursday, April 3, 2025

- 7:30 A.M. – 8:30 A.M. **Continental Breakfast & Networking**
- 8:30 A.M. - 9:00 A.M. **Bienvenidos | Bienvenu | Welcome**
Welcome to Fort Worth x What is NASCO
- Susan Harper, Consul General of Canada in Dallas *(conf)*
Francisco de la Torre, Consul General of Mexico in Dallas *(conf)*
- 9:00 A.M. – 9:45 A.M. **The Spirit of Texas: Innovation, Culture and Growth**
The Honorable Jim Ross, Mayor, City of Arlington *(conf)*
The Honorable Manny Ramirez, Tarrant County Commissioner *(conf)*
Mike Berry, President, Hillwood *(confirmed)*
- 9:45 A.M. – 10:15 A.M. **Framing the Future: Navigating Infrastructure Policy & Urban Economics with Adie Tomer, Senior Fellow, Brookings Institute**



10:15 A.M. – 10:30 A.M.

Brief Break

10:30 A.M. - 11:45 A.M.

Beyond Borders, Beyond Politics: Exploring Global Instability, North American Elections, Security, and Their Impact on Trade Partnerships

Moderator: Tiffany Melvin, President, NASCO (confirmed)

Speakers:

Dan Ujcz, US-CAN authority & trade attorney (*confirmed*)

Andrea van Vugt, Canadian politico & former PM team (*confirmed*)

Luis Rodriguez, Monarch Global Mexico (*confirmed*)

Mark Entwistle, Privus Capital & former Canadian diplomat (*confirmed*)

David Eaton, NASCO Chairman, CPKC Railway (*confirmed*)

11:45 A.M. – 12:15 P.M.

Reimagining North American Economic Integration

In an era where tariffs threaten three decades of North American economic integration, Dr. Covarrubias will examine the immediate market uncertainty costs and the long-term strategic implications for our deeply interconnected economies. Drawing from research on employment impacts across 15 states and innovative solutions like the Binational Customs Agency concept, he will outline a forward-looking vision that addresses security concerns while enhancing regional competitiveness. He will also discuss how emerging AI technologies can transform cross-border operations, creating more resilient supply chains and modernizing customs processes to meet 21st-century challenges.

Dr. Daniel Covarrubias, Director, Texas Center for Border Economic and Enterprise Development, Texas A&M International University (*conf*)

12:15 P.M. -12:30 P.M.

North American Workforce Initiative Update

Wes Jurey, Senior Advisor, Manufacturing Skill Standards Council (*conf*)

12:30 P.M. - 2:00 P.M.

Luncheon: Texas and the Future of Work: Economic Trends Shaping Business in a Changing World

As Texas continues to lead in job growth and economic expansion, multinational companies face evolving workforce challenges and opportunities. This discussion will focus on the forces shaping the Texas labor market, the impact of demographic shifts, AI-driven automation, and what's planned for Texas' talent pipeline. How will Texas companies



navigate workforce shortages, global competition, and shifting economic trends? This discussion will dive deep into the data and provide a forward-looking perspective on the economic future of Texas and beyond.

Moderator: Merrill Davis, Vice President, Communications, Texas 2036 *(confirmed)*

Speakers:

Aaron Demerson, President & CEO, Texas Economic Development Corporation *(confirmed)*

John Hryhorchuk, SVP of Policy, Texas 2036 *(confirmed)*

Pia Orrenius, Federal Reserve Bank of Dallas *(confirmed)*

2:00 P.M. – 3:00 P.M.

Seamless Synergy: The Building Blocks of an Integrated Supply Chain

Speakers:

Carlos Llanes, CEO, Spartan Carrier Group *(confirmed)*

Alma Acevedo, CEO, Global Tooling Specialties *(confirmed)*

Ramon Concha, Partner, CCN Law *(confirmed)*

Lusine Atayan, Director of Logistics & Distribution, Mary Kay *(confirmed)*

3:00 P.M. – 4:00 P.M.

Powering Progress: A North American Industry Perspective on Multi-Modal Transportation

Speakers:

Sarah Goldfeder, Director of Government Relations and Corporate Affairs, General Motors Canada *(invited)*

French Thompson, General Director, Public Infrastructure and Investments, BNSF Railway *(confirmed)*

Mike Burkhart, Vice President, North America Surface Transportation, C.H. Robinson *(confirmed)*

Luis Bazan, Bridge Director, Pharr International Bridge *(confirmed)*

Sergio Guajardo, Undersecretary of Sustainable Development, Competitiveness and Foreign Trade, Government of Tamaulipas *(confirmed)*



4:00 P.M. – 5:00 P.M.

Rules Rewritten: How Policy is Reshaping North America

Moderator: Jason Craig, Director of Government Affairs, C.H. Robinson (confirmed)

Speakers:

Andrea Durkin, Vice President for International Policy, National Association of Manufacturers *(invited)*

Elaine Nettle, Executive Director, Coalition for Americas Gateways and Trade Corridors *(confirmed)*

6:30 P.M. – 9:30 P.M.

Boot Scootin' Boogie in the Stockyards

Dinner at Tannahill's Tavern & Music Hall

Hosted by Hillwood, A Perot Company

Friday, April 4, 2025

7:30 A.M. – 8:30 A.M.

Continental Breakfast & Networking

Hosted by: The Government of Canada

8:30 A.M. – 9:00 A.M.

Finding Opportunities in Crisis: Borders and the Impact of Modernized Trilateral Trade

Laura Dawson, Executive Director, Future Borders Coalition *(confirmed)*

9:00 A.M. – 10:00 A.M.

USMCA at the Crossroads: Enhancing Commerce and Competitiveness Across Borders

Moderator: Laura Dawson, Executive Director, Future Borders Coalition

Speakers:

John Dickerman, Vice President, U.S., Business Council of Canada *(confirmed)*

Glenn Hamer, President & CEO, Texas Association of Business *(confirmed)*

Cesar Remis, Managing Director, Trade Envoy *(invited)*



- 10:00 A.M. – 10:30 A.M. **CPKC creates capacity, prosperity and security for North American Trade with Coby Bullard, Senior Vice President, CPKC** *(confirmed)*
- 11:00 A.M. – 12:00 P.M. **Future in Motion: Innovating Transportation and Technology**
Moderator: Ian Kinne, Director of Logistics Innovation, Hillwood (confirmed)

Speakers:

Torc Robotics *(confirmed)*
Caroline Mays, Director of Planning & Modal Programs, Texas Department of Transportation *(confirmed)*
- 12:00 P.M. – 12:15 P.M. **Immigration in North America**
Laura Collins, Director, Bush Institute – SMU Economic Growth Initiative *(confirmed)*
- 12:15 P.M. – 1:00 P.M. **On the World Stage:
North America’s Road to a Flawless 2026 World Cup**

Moderator: City of Arlington, Texas

Speakers:
Monica Paul, FIFA 2026 World Cup DFW Host City Manager *(invited)*
Francisco de la Torre, Perot Museum x MIDE Partnership *(confirmed)*
Mike Spiewak, Vice President of Exhibits, Perot Museum of Nature and Science *(invited)*
- 1:00 P.M. – 2:30 P.M. **“Come to the Table” Closing Luncheon**
An invitation to come enjoy the hospitality of Saskatchewan for the 2026 NASCO Continental Reunion

NASCO Reunion Concludes



NASCO

**North American Strategy for
Competitiveness**

14902 Preston Road, Suite 404-533
Dallas Texas 75254
U.S.A

Invoice

Invoice# INV-001596

Balance Due
USD2,500.00

Bill To

Pharr International Bridge

Mr. Luis Bazan

9900 S. Cage Blvd.
Pharr Texas
78577

Invoice Date : 03/05/2025

Due Date : 03/05/2025

#	Item & Description	Rate	Amount
1	2025 NASCO Continental Reunion April 2-4, 2025 in Fort Worth, TX Sponsorship Package 4 - Includes (2) complimentary registrations, Luis Bazan speaking on program	2,500.00	2,500.00
Sub Total			2,500.00
Total			USD2,500.00
Balance Due			USD2,500.00

Notes

We welcome payment by credit card, check, wire, or ACH transfer. Please make checks payable to North American Strategy for Competitiveness or NASCO. If you intend to pay by wire transfer, please contact Rachel Connell at rachel@nasconetwork.com to get our current banking information.

We truly appreciate your support!



AGENDA MEMORANDUM



BOARD: Pharr International Toll Bridge Board

AGENDA ITEM #:

DATE SUBMITTED: March 14, 2025

MEETING DATE: March 19, 2025

FROM: Vanessa Guzman, Administrative Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.071, the Board may convene in a closed, non-public meeting with its attorney and discuss any matters related to legal advice on pending or contemplated litigation, settlement offer, and/or on a matter in which the duty of the attorney to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter. The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 3/14/2025



AGENDA MEMORANDUM



BOARD: Pharr International Toll Bridge Board

AGENDA ITEM #:

DATE SUBMITTED: March 14, 2025

MEETING DATE: March 19, 2025

FROM: Vanessa Guzman, Administrative Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.072, the Board may convene in a closed, non-public meeting to discuss any matters related to **real property and deliberate the purchase, exchange, lease, or value of real property as such would be detrimental to negotiations between the City and a third party in an open meeting.** The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 3/14/2025



AGENDA MEMORANDUM



BOARD: Pharr International Toll Bridge Board

AGENDA ITEM #:

DATE SUBMITTED: March 14, 2025

MEETING DATE: March 19, 2025

FROM: Vanessa Guzman, Administrative Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.074, the Board may convene in a closed, non-public meeting to discuss any matters related to **appointment, employment, evaluation, reassignment, duties and discipline or dismissal of a public officer or employee and to hear any complaints or charges against an officer or employee.** The City and its attorney may also discuss such issues with the appropriate staff including members so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 3/14/2025



AGENDA MEMORANDUM



BOARD: Pharr International Toll Bridge Board

AGENDA ITEM #:

DATE SUBMITTED: March 14, 2025

MEETING DATE: March 19, 2025

FROM: Vanessa Guzman, Administrative Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.076, the Board may convene in a closed, non-public meeting to discuss any matters on the **deployment, or specific occasions for implementation, of security personnel or devices**. The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 3/14/2025



AGENDA MEMORANDUM



BOARD: Pharr International Toll Bridge Board

AGENDA ITEM #:

DATE SUBMITTED: March 14, 2025

MEETING DATE: March 19, 2025

FROM: Vanessa Guzman, Administrative Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.084, the Board may convene in a closed, non-public meeting to discuss any matters involving an **investigation and may exclude a witness from hearing during the examination of another witness in the investigation**. The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 3/14/2025



AGENDA MEMORANDUM



BOARD: Pharr International Toll Bridge Board

AGENDA ITEM #:

DATE SUBMITTED: March 14, 2025

MEETING DATE: March 19, 2025

FROM: Vanessa Guzman, Administrative Assistant

DEPARTMENT: Administration

DIRECTOR:

Agenda Item: Pursuant to Section 551.087, the Board may convene in a closed, non-public meeting to discuss any matters regarding **economic development issues**. The City and its attorney may also discuss such issues with the appropriate staff so as to obtain necessary and relevant information so that such discussion is informative and developed.

Classification: Regular

(* If closed session, City Attorney must review and approve.)

Issue:

Fiscal Consideration:

Staff Recommendation:

Alternatives:

Exclude Material from Public Packet? No

Reason:

ROUTING:

Vanessa Guzman

Created/Initiated - 3/14/2025